



## AGENDA

### RETIREMENT BOARD MEETING

REGULAR MEETING  
February 13, 2019  
9:00 a.m.

Retirement Board Conference Room  
The Willows Office Park  
1355 Willow Way, Suite 221  
Concord, California

THE RETIREMENT BOARD MAY DISCUSS AND TAKE ACTION ON THE FOLLOWING:

1. Pledge of Allegiance.
2. Recognition of Gi Ocang for 20 years of service.
3. Accept comments from the public.
4. Approve minutes from the January 9, 2019 meeting.
5. Routine items for February 13, 2019.
  - a. Approve certifications of membership.
  - b. Approve service and disability allowances.
  - c. Accept disability applications and authorize subpoenas as required.
  - d. Approve death benefits.
  - e. Accept travel report.
  - f. Accept Asset Allocation Report.
  - g. Accept Liquidity Report.

### ***CLOSED SESSION***

6. CONFERENCE WITH LABOR NEGOTIATORS  
(Government Code Section 54957.6)

Agency designated representatives:  
Gail Strohl, Chief Executive Officer  
Anne Sommers, Admin/HR Manager  
Joe Wiley/Christopher Boucher, CCCERA's Chief Negotiator(s)

Employee Organization: AFSCME, Local 2700

The Retirement Board will provide reasonable accommodations for persons with disabilities planning to attend Board meetings who contact the Retirement Office at least 24 hours before a meeting.

7. The Board will continue in closed session pursuant to Govt. Code Section 54957 to consider recommendations from the Medical Advisor and/or staff regarding the following disability retirement applications:

| <u>Member</u>      | <u>Type Sought</u> | <u>Recommendation</u> |
|--------------------|--------------------|-----------------------|
| a. Michelle Wojack | Service Connected  | Service Connected     |

8. The Board will continue in closed session pursuant to Govt. Code Section 54956.9(d)(1) to confer with legal counsel regarding pending litigation:

- a. *Fernandez v. CCCERA, et al.*, Contra Costa County Superior Court, Case No. CIVMSN17-036

9. The Board will continue in closed session pursuant to Govt. Code Section 54956.9(d)(4) to confer with legal counsel regarding the initiation of litigation (one case).

### ***OPEN SESSION***

10. Consider and take possible action regarding non-service connected disability retirement allowance of deceased member John Mozzetti.
11. Consider and take possible action to adopt the Memorandum of Understanding (MOU) between CCCERA and United Clerical, Technical & Specialized Employees (AFSCME), Local 2700, January 1, 2019 through December 31, 2023 and authorize the CEO to execute said MOU.
12. Consider and take possible action to adopt the CCCERA pay schedules for classifications represented by AFSCME, Local 2700, effective February 16, 2019.
13. Presentation of CCCERA's Pre-Retirement Workshop.
14. Consider authorizing the attendance of Board:
- a. Global Real Assets Investment Forum, Institutional Investor Forums, February 26-27, 2019, Austin, TX. (Note: Conflict with meeting)
  - b. Ares Annual Investor Dinner and Meeting, April 15-16, 2019, Dana Point, CA.
  - c. AE Industrial Partners Annual Meeting, April 16, 2019, Boca Raton, FL.
  - d. 3<sup>rd</sup> Annual West Coast Private Equity Summit, Institutional Investor Forums, April 23, 2019, Los Angeles, CA.
  - e. 2019 Annual Conference, Siguler Guff & Company, April 24-25, 2019, New York, NY. (Note: Conflict with Meeting)
  - f. Roundtable for Public Funds, Institutional Investor, April 24-26, 2019, Los Angeles, CA. (Note: Conflict with Meeting)
15. Miscellaneous
- a. Staff Report
  - b. Outside Professionals' Report
  - c. Trustees' comments

The Retirement Board will provide reasonable accommodations for persons with disabilities planning to attend Board meetings who contact the Retirement Office at least 24 hours before a meeting.



Meeting Date  
**02/13/19**  
Agenda Item  
**#4**

MINUTES

RETIREMENT BOARD MEETING MINUTES

REGULAR MEETING  
January 9, 2019  
9:00 a.m.

Retirement Board Conference Room  
The Willows Office Park  
1355 Willow Way, Suite 221  
Concord, California

Present: Candace Andersen, Scott Gordon, Jerry Holcombe, Louie Kroll, David MacDonald, John Phillips, Todd Smithey, Jerry Telles and Russell Watts

Absent: Jay Kwon and William Pigeon

Staff: Gail Strohl, Chief Executive Officer; Christina Dunn, Deputy Chief Executive Officer; Timothy Price, Chief Investment Officer; Karen Levy, General Counsel; Wrally Dutkiewicz, Compliance Officer; Anne Sommers, Administrative/HR Manager; Henry Gudino, Accounting Manager; Tim Hoppe, Retirement Services Manager; and Colin Bishop, Member Services Manager

Outside Professional Support:  
Susan Hastings

Representing:  
Laughlin, Falbo, Levy & Moresi

**1. Pledge of Allegiance**

The Board, staff and audience joined in the *Pledge of Allegiance*.

**2. Recognition of Tresa Skrehot for 30 years of service**

Smithey recognized and congratulated Tresa Skrehot for her 30 years of service.

**3. Accept comments from the public**

Mike Sloan introduced Petrenya Boykins, the new president of the Contra Costa County Retired Employees Association (CCCREA).

**4. Routine Items**

It was M/S/C to approve the routine items of the January 9, 2019 meeting. (Yes: Andersen, Holcombe, Kroll, MacDonald, Phillips, Smithey and Watts)

Gordon and Telles were present for subsequent discussion and voting.

**CLOSED SESSION**

The Board moved into closed session pursuant to Govt. Code Section 54957, 54956.9(d)(1) and 54956.8.

The Board moved into open session.

5. It was **M/S/C** to accept the Medical Advisor's recommendation and grant the following disability benefits:
  - a. Paul Ivory – Service Connected (Yes: Andersen, Gordon, Holcombe, MacDonald, Phillips, Smithey, Telles and Watts)
  - b. Paul Jannisse – Service Connected (Yes: Andersen, Gordon, Holcombe, MacDonald, Phillips, Smithey, Telles and Watts)
  - c. Douglas Kovacich – Service Connected (Yes: Andersen, Gordon, Holcombe, MacDonald, Phillips, Smithey, Telles and Watts)
  - d. Cassandra Latula – Non-Service Connected (Yes: Andersen, Gordon, Holcombe, MacDonald, Phillips, Smithey, Telles and Watts)
  - e. Vincent Matulich – Service Connected (Yes: Andersen, Gordon, Holcombe, MacDonald, Phillips, Smithey, Telles and Watts)
6. It was **M/S/C** to adopt the Findings of Fact and Decision to deny the service connected disability retirement application for Leslie Pounds. (Yes: Andersen, Gordon, Holcombe, Phillips, Smithey and Watts. No: MacDonald and Telles)
7. There was no reportable action related to Govt. Code Section 54956.9(d)(1).
8. There was no reportable action related to Govt. Code Section 54956.8.
9. **Consider and take possible action regarding non-service connected disability retirement allowance of deceased member John Mozzetti**

Hoppe reported Mr. Mozzetti was an active Tier 3 member who passed away on March 25, 2017 and had an Active Death form – Form 104 on file with CCCERA. Based on that election, CCCERA filed a non-service connected disability on his behalf, noting that Mr. Mozzetti met the medical requirements of permanent disability for a Tier 3 member.

There was a lengthy discussion on the timing of his death and when an active death benefit can be approved. Levy referred to the second paragraph of Hoppe's memo that states Mr. Mozzetti's medical records were analyzed by the Board's medical advisor who concluded that the evidence showed he was totally disabled from any employment prior to his death and therefore meets the medical requirements of permanent disability for a Tier 3 member on a non-service connected basis. Andersen and Gordon asked for more detailed information. Telles stated it has always been thought that the Active Death form meant that if an employee passes away as an active employee their family would be taken of.

It was **M/S** to 1) Find that the member was permanently unable to engage in any substantial gainful employment and grant a non-service connected disability retirement, effective March 25, 2017 and 2) Grant the member's beneficiary (member's spouse) benefits pursuant to Government Code Section 31762 (Optional Settlement 2 allowance for the life of the named beneficiary).

There was a discussion on what an Optional Settlement 2 allowance means and if the benefit is an unfunded liability. Levy stated the actuaries are aware of this benefit and include it in our actuarial experience study.

A substitute motion was **M/S** that staff bring back further information about when Mr. Mozzetti became disabled and what happens if the Active Death form is not on file.

Watts was no longer present for subsequent discussion and voting.

MacDonald stated that if the Board wants to look at the form then it should be looked at separately but approving the benefit has always been the practice.

The vote on the substitute motion was (Yes: Andersen, Gordon, Holcombe and Phillips. No: MacDonald, Smithey and Telles). **Motion Failed.**

It was **M/S** to 1) Find that the member was permanently unable to engage in any substantial gainful employment and grant a non-service connected disability retirement, effective March 25, 2017 and 2) Grant the member's beneficiary (member's spouse) benefits pursuant to Government Code Section 31762 (Optional Settlement 2 allowance for the life of the named beneficiary). (Yes: MacDonald, Smithey and Telles. No: Andersen, Gordon, Holcombe and Phillips). **Motion Failed.**

The Board directed staff to bring back additional information as to when Mr. Mozzetti became disabled.

**10. Consider and take possible action to:**

- a. Authorize the CEO to negotiate and execute an agreement for a lease at 1200 Concord Avenue, Concord, California for CCCERA.
- b. Authorize the CEO to acquire products and services to ensure a successful transition to this new location.

Strohl provided a brief background on the item noting some of the important factors were finding a secure space, accessibility for our members, parking, a collaborative working environment and cost. She stated we would be taking on additional space for future growth. She also stated we are looking at a 10-year lease with a possible renewal. It was noted the lease would include a 3% annual increase in base rent just as CCCERA's current lease has an annual rent increase built into the lease. Telles asked that an outside real estate attorney be hired to look at the contract. It was noted that Reed Smith has real estate specialists on staff that will review the lease.

CBRE – Andy Schmitt, Danielle Scheg and IMPEC Group – Gina Caruso

Andy Schmitt reviewed his background, and introduced Danielle Scheg from CBRE and Gina Caruso from the IMPEC Group who is the Project Manager for this project. He reviewed the process and properties that were considered. He reviewed the pros and cons of each property as well as the average rent of each of the three properties that were short-listed. He reported the recommendation is for 1200 Concord Avenue, Concord, and the next phase is to negotiate the lease. He stated the amenities are superior and include a parking garage which is for employees only at no charge. Strohl commented CCCERA's current location is a Class B building and the proposed location is a Class A building which includes onsite security and property management.

It was **M/S/C** to a) Authorize the CEO to negotiate and execute a lease agreement with Sierra Pacific Properties, Inc. for a lease at 1200 Concord Avenue, Concord, California for CCCERA, contingent upon legal review and b) Authorize the CEO to acquire products and services to ensure a successful transition to this new location, not to exceed \$1.3 million prior to the reimbursement. (Yes; Andersen, Gordon, Holcombe, MacDonald, Phillips, Smithey and Telles)

Strohl thanked CBRE for a fantastic job and noted they have been great to work with.

**11. Consider and take possible action to approve a 2019 budget adjustment**

It was **M/S/C** to approve the 2019 budget adjustment as presented. (Yes: Andersen, Gordon, Holcombe, MacDonald, Phillips, Smithey, Telles)

**12. Presentation of the CCCERA website user analytics for 2018**

Sommers introduced Shannon Goss, Communications Coordinator, who maintains and monitors CCCERA's website.

Goss presented the statistics from Google Analytics of CCCERA's website usage for 2018.

Andersen was no longer present for subsequent discussion and voting.

Goss stated she feels the new website is successful. Strohl commented the old website did not have the same capabilities as the new one.

Telles was no longer present for subsequent discussion and voting.

**13. Consider authorizing the attendance of Board:**

- a. There was no action taken on this item. 2019 Legislative Conference, National Conference on Public Employee Retirement Systems (NCPERS), January 27-29, 2019, Washington, DC.
- b. It was **M/S/C** to authorize the attendance of 1 Board member at the CALAPRS Trustees' Roundtable, February 1, 2019, Oakland, CA. (Yes: Gordon, Holcombe, Kroll, MacDonald, Phillips and Smithey)
- c. It was **M/S/C** to authorize the attendance of all Board members at the CALAPRS General Assembly, March 2-5, 2019, Monterey, CA. (Yes: Gordon, Holcombe, Kroll, MacDonald, Phillips and Smithey)

**14. Miscellaneous**

- (a) Staff Report –

Strohl reported the County recently issued an RFP for a deferred compensation provider and noted CCCERA employees participate in the County's program. There will be an item on the next agenda to issue an RFP for a deferred compensation provider for CCCERA employees.

Price introduced Greg Ter-Zakhariants, CCCERA's new Investment Analyst.

- (b) Outside Professionals' Report -

None

- (c) Trustees' comments –

None

It was **M/S/C** to adjourn the meeting. (Yes: Gordon, Holcombe, Kroll, MacDonald, Phillips and Smithey)

BOARD OF RETIREMENT

Items requiring Board Action

**A. Certifications of Membership – see list and classification forms.**

**B. Service and Disability Retirement Allowances:**

| <u>Name</u>       | <u>Number</u> | <u>Effective Date</u> | <u>Option Type</u> | <u>Tier</u>        | <u>Selected</u> |
|-------------------|---------------|-----------------------|--------------------|--------------------|-----------------|
| Ablang, Marilyn   | 66748         | 11/01/18              | SR                 | Tier III           | Unmodified      |
| Aires, Susan      | 72630         | 10/23/18              | SR                 | Tier III           | Unmodified      |
| Andrews, Stephen  | 41404         | 10/01/18              | SR                 | Safety A           | Unmodified      |
| Blakney, Kerry    | 63427         | 10/12/18              | SR                 | Safety A           | Unmodified      |
| Cannon, Denise    | 44087         | 09/29/18              | SR                 | Tier I, II and III | Unmodified      |
| Carey, Denise     | 61191         | 09/17/18              | SR                 | Tier II and III    | Unmodified      |
| Carridwen, Toni   | 63747         | 09/27/18              | SR                 | Tier II and III    | Unmodified      |
| Ceasar, Victor    | 47633         | 11/30/18              | SR                 | Safety A           | Unmodified      |
| Chao, Fayechoy    | 37371         | 09/29/18              | SR                 | Tier II and III    | Option 1        |
| DeJose, Vicky     | 56323         | 10/09/18              | SR                 | Tier II and III    | Unmodified      |
| Dodd, Christopher | 55843         | 09/15/18              | SR                 | Tier II and III    | Unmodified      |
| Douglas, Kara     | 53411         | 10/26/18              | SR                 | Tier I             | Option 2        |
| Drummond, Forrest | 79284         | 10/20/18              | SR                 | Pepra 5.2          | Unmodified      |
| Ellis, Victoria   | D9500         | 09/29/18              | SR                 | Tier III           | Option 2        |
| Fockler, Henry    | 47486         | 09/22/18              | SR                 | Tier II and III    | Unmodified      |
| Gallagher, John   | 64936         | 09/29/18              | SR                 | Tier II and III    | Unmodified      |
| Garner, Carmen    | 61157         | 10/06/18              | SR                 | Tier II and III    | Unmodified      |
| Garner, Judy      | 67766         | 09/29/18              | SR                 | Tier III           | Unmodified      |
| Holzman, Leslie   | 46933         | 10/05/18              | SR                 | Tier II            | Unmodified      |
| Jiminez, Craig    | 55251         | 10/25/18              | SR                 | Safety A           | Unmodified      |
| Johnson, Deborah  | 49353         | 09/28/18              | SR                 | Tier II and III    | Unmodified      |
| Klekar, Michael   | 71650         | 10/13/18              | SR                 | Tier III           | Unmodified      |
| Lango, Michael    | 64814         | 09/08/18              | SR                 | Tier I             | Unmodified      |
| Lopez, Rita       | 63355         | 10/24/18              | SR                 | Tier III           | Unmodified      |
| McKinney, Susan   | 46158         | 11/28/18              | SR                 | Tier II and III    | Unmodified      |
| Merschatt, Ann    | 43727         | 10/01/18              | SR                 | Tier II and III    | Unmodified      |
| Orr, Iris         | 63776         | 10/28/18              | SR                 | Tier II and III    | Unmodified      |
| Pepsin, Angela    | 49149         | 10/12/18              | SR                 | Tier II and III    | Unmodified      |
| Perry, Anthony    | D7274         | 07/13/18              | SR                 | Safety A           | Unmodified      |

**Option Type**

NSP = Non-Specified  
 SCD = Service Connected Disability  
 SR = Service Retirement  
 NSCD = Non-Service Connected Disability  
 \* = County Advance  
 Selected w/option

**Tier**

I = Tier I  
 II = Tier II  
 III = Tier III  
 S/A = Safety Tier A  
 S/C = Safety Tier C

Pepra 4.2 = Pepra Tier 4 (2% COLA)  
 Pepra 4.3 = Pepra Tier 4 (3% COLA)  
 Pepra 5.2 = Pepra Tier 5 (2% COLA)  
 Pepra 5.3 = Pepra Tier 5 (3% COLA)  
 S/D = Pepra Safety Tier D  
 S/E = Pepra Safety Tier E

CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

BOARD OF RETIREMENT

|                   |       |          |    |                 |            |
|-------------------|-------|----------|----|-----------------|------------|
| Sanderson, Linda  | 42650 | 09/29/18 | SR | Tier III        | Unmodified |
| Sharp, Raquel     | D9500 | 09/05/18 | SR | Tier II and III | Option 1   |
| Shiloh, Latrinia  | 51274 | 10/11/18 | SR | Tier III        | Unmodified |
| Stabbe, Harvey    | 54511 | 10/01/18 | SR | Tier II         | Unmodified |
| Strykers, Fiona   | 42270 | 09/01/18 | SR | Tier II         | Option 2   |
| Teng, Chiao-Chien | 63540 | 10/06/18 | SR | Tier II and III | Unmodified |
| Todd, Timothy     | 51633 | 11/01/18 | SR | Tier II and III | Option 2   |
| Villarreal, Patti | 39990 | 10/31/18 | SR | Tier II and III | Unmodified |
| Webster, Cheri    | 62106 | 12/01/18 | SR | Tier II and III | Unmodified |
| Webster, Yvonne   | 33309 | 09/15/18 | SR | Tier III        | Unmodified |

**C.**  
**Disability Retirement Applications: The Board's Hearing Officer is hereby authorized to issue subpoenas in the following cases involving disability applications:**

| <u>Name</u>     | <u>Number</u> | <u>Filed</u> | <u>Type</u> |
|-----------------|---------------|--------------|-------------|
| Campbell, Derek | 60153         | 01/14/19     | SCD         |
| Delzeit, Myra   | 65451         | 07/30/18     | SCD         |
| Fuhrmann, Jacki | 53677         | 01/18/19     | SCD         |
| Grubka, Steven  | D3406         | 01/30/19     | SCD         |

**D.**  
**Deaths:**

| <u>Name</u>       | <u>Date of Death</u> | <u>Employer as of Date of Death</u>          |
|-------------------|----------------------|----------------------------------------------|
| Barnes, John      | 01/08/19             | Contra Costa County                          |
| Carmichael, Nina  | 01/11/19             | Contra Costa County                          |
| Clark, Frank      | 01/08/19             | Contra Costa County                          |
| Clark, Vinnie     | 01/24/19             | Beneficiary                                  |
| Currey, Duane     | 01/20/19             | Contra Costa County                          |
| Funez, Barbara    | 01/22/19             | Contra Costa County                          |
| Green, Ruby       | 01/11/19             | Contra Costa County                          |
| Harless, Roger    | 01/09/19             | Contra Costa County Fire Protection District |
| Haugh, Helen      | 12/17/18             | Beneficiary                                  |
| Hussey, Carolynne | 11/28/18             | Contra Costa County                          |
| Lagorio, Bruna    | 12/02/18             | Beneficiary                                  |
| Leipzig, David    | 11/12/18             | Beneficiary                                  |
| Mena, Angeline    | 01/19/19             | Contra Costa County                          |

|                                                                                                                                                                                                                                                                                                                     |                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p><b>Option Type</b><br/>                 NSP = Non-Specified<br/>                 SCD = Service Connected Disability<br/>                 SR = Service Retirement<br/>                 NSCD = Non-Service Connected Disability<br/>                 * = County Advance<br/>                 Selected w/option</p> | <p><b>Tier</b><br/>                 I = Tier I<br/>                 II = Tier II<br/>                 III = Tier III<br/>                 S/A = Safety Tier A<br/>                 S/C = Safety Tier C</p> | <p>Pepra 4.2 = Pepra Tier 4 (2% COLA)<br/>                 Pepra 4.3 = Pepra Tier 4 (3% COLA)<br/>                 Pepra 5.2 = Pepra Tier 5 (2% COLA)<br/>                 Pepra 5.3 = Pepra Tier 5 (3% COLA)<br/>                 S/D = Pepra Safety Tier D<br/>                 S/E = Pepra Safety Tier E</p> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|



CONTRA COSTA COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

BOARD OF RETIREMENT

Page 3

February 13, 2019

|                    |          |                                              |
|--------------------|----------|----------------------------------------------|
| Navarra, Arlene    | 12/27/18 | Contra Costa County                          |
| O'Malley, William  | 01/07/19 | Contra Costa County                          |
| Pitcaithley, Mairi | 01/03/19 | Contra Costa County                          |
| Putnam, Beverly    | 01/28/19 | Beneficiary                                  |
| Ratliff, Steve     | 01/08/19 | Contra Costa County                          |
| Rowland, Marvin    | 01/12/19 | Contra Costa County Fire Protection District |
| Sang Jr., Robert   | 01/22/19 | Contra Costa County                          |
| Sommer, Allen      | 12/05/18 | Contra Costa County                          |
| Woodel, William    | 12/01/18 | Contra Costa County                          |

**Option Type**

NSP = Non-Specified  
SCD = Service Connected Disability  
SR = Service Retirement  
NSCD = Non-Service Connected Disability  
\* = County Advance  
Selected w/option

**Tier**

I = Tier I  
II = Tier II  
III = Tier III  
S/A = Safety Tier A  
S/C = Safety Tier C

Pepra 4.2 = Pepra Tier 4 (2% COLA)  
Pepra 4.3 = Pepra Tier 4 (3% COLA)  
Pepra 5.2 = Pepra Tier 5 (2% COLA)  
Pepra 5.3 = Pepra Tier 5 (3% COLA)  
S/D = Pepra Safety Tier D  
S/E = Pepra Safety Tier E

**CERTIFICATION OF MEMBERSHIPS**

| <b>Name</b>         | <b>Employee Number</b> | <b>Tier</b> | <b>Membership Date</b> | <b>Employer</b>                        |
|---------------------|------------------------|-------------|------------------------|----------------------------------------|
| Aquino, Sandi       | 86363                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Armstrong, Teresa   | 87681                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Arevalo, Gregory    | 3406                   | P4.3        | 12/01/18               | Central Contra Costa Sanitary District |
| Balmorez, Kimberly  | 87630                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Champion, Jennifer  | 87635                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Cook, Melissa       | 87629                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Cosse, Joyce        | 77280                  | III         | 12/01/18               | Contra Costa County                    |
| Crowell, Aaron      | 87705                  | P4.2        | 12/01/18               | Contra Costa Fire Protection District  |
| Dispo, Tommy        | 85356                  | P5.2        | 09/01/18               | Contra Costa County                    |
| Domingo, Evangeline | 84989                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Espinoza, Crystal   | 86440                  | S/E         | 12/01/18               | Contra Costa County                    |
| Figuroa, Irene      | 84054                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Gagajena, Rosemarie | 84447                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Gaines, Roy         | 87677                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Green, Kenneth      | 87582                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Hartley, Dawn       | 87690                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Haslam, Julie       | 87689                  | P4.2        | 12/01/18               | Contra Costa Fire Protection District  |
| Hendrickson, Julia  | 87696                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Jemere, Emebet      | 87566                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Kane, David         | 87612                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Kaur, Sharanjit     | 81993                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Keating, Molly      | 87661                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Kelley II, Brian    | 87691                  | P4.3        | 12/01/18               | First 5 Contra Costa                   |
| Kim, Nadya          | 87667                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Kumar, Hilya        | 84570                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Ladhar, Rajnish     | 87644                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Lalescu, Traian     | 87499                  | P5.2        | 12/01/18               | Contra Costa County                    |
| La Pierre, Ginger   | 87637                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Lewellyn, Charles   | 79886                  | S/E         | 12/01/18               | Contra Costa County                    |
| Lewis-Villa, Paige  | 87640                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Lopez, Javier       | 87659                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Loveland, April     | 87619                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Maxwell, Justin     | 85122                  | P4.2        | 12/01/18               | Contra Costa Fire Protection District  |
| McRay, Angela       | 87580                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Menard, Lianne      | 87574                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Menendez, Oscar     | 87724                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Miller, Reece       | 87668                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Morales, Meagan     | 84149                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Moreno, Robert      | 87631                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Napier, Daniel      | 3406                   | P4.3        | 12/01/18               | Central Contra Costa Sanitary District |

**Key:**

|                       |                                      |                            |
|-----------------------|--------------------------------------|----------------------------|
| <b>I = Tier I</b>     | <b>P4.2 = PEPRA Tier 4 (2% COLA)</b> | <b>S/A = Safety Tier A</b> |
| <b>II = Tier II</b>   | <b>P4.3 = PEPRA Tier 4 (3% COLA)</b> | <b>S/C = Safety Tier C</b> |
| <b>III = Tier III</b> | <b>P5.2 = PEPRA Tier 5 (2% COLA)</b> | <b>S/D = Safety Tier D</b> |
|                       | <b>P5.3 = PEPRA Tier 5 (3% COLA)</b> | <b>S/E = Safety Tier E</b> |

### CERTIFICATION OF MEMBERSHIPS

| <i>Name</i>          | <i>Employee Number</i> | <i>Tier</i> | <i>Membership Date</i> | <i>Employer</i>                        |
|----------------------|------------------------|-------------|------------------------|----------------------------------------|
| Paich, Steve         | 87670                  | S/E         | 12/01/18               | Contra Costa County                    |
| Pandey, Geeta        | 87542                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Papke, Isaac         | 87626                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Parker, Adam         | 87220                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Phelan, James        | 87684                  | P4.2        | 12/01/18               | Contra Costa Fire Protection District  |
| Piva, Colleen        | 87623                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Ritchie, Fraser      | 81154                  | S/E         | 12/01/18               | Contra Costa County                    |
| Rivera, Iraida       | 72143                  | III         | 12/01/18               | Contra Costa County                    |
| Rodriguez, Humberto  | 86841                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Rodriguez, Janitzia  | 87634                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Sabella, Joseph      | 87686                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Sagar, Nitin         | 87593                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Salcido, Amanda      | 87586                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Samararatne, Ranmali | 87035                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Sanchez, Erika       | 85196                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Santos, Riza         | 87636                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Seguerre, Ramona     | 3406                   | P4.3        | 12/01/18               | Central Contra Costa Sanitary District |
| Tagliamonte, Sophie  | 87610                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Taylor, Danielle     | 87655                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Toscano, Yanira      | 87656                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Tsujimoto, Michael   | 83151                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Urbina, Michelle     | 87660                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Vega, Martha         | 87657                  | P5.2        | 12/01/18               | Contra Costa County                    |
| Weeks, Philip        | 74829                  | III         | 12/01/18               | Contra Costa County                    |
| Zaro, Adam           | 3406                   | P4.3        | 12/01/18               | Central Contra Costa Sanitary District |

**Key:**

|                       |                                      |                            |
|-----------------------|--------------------------------------|----------------------------|
| <b>I = Tier I</b>     | <b>P4.2 = PEPRA Tier 4 (2% COLA)</b> | <b>S/A = Safety Tier A</b> |
| <b>II = Tier II</b>   | <b>P4.3 = PEPRA Tier 4 (3% COLA)</b> | <b>S/C = Safety Tier C</b> |
| <b>III = Tier III</b> | <b>P5.2 = PEPRA Tier 5 (2% COLA)</b> | <b>S/D = Safety Tier D</b> |
|                       | <b>P5.3 = PEPRA Tier 5 (3% COLA)</b> | <b>S/E = Safety Tier E</b> |

## TIER CHANGES

| <i>Name</i>          | <i>Employee Number</i> | <i>Old Tier</i> | <i>New Tier</i> | <i>Effective Date</i> | <i>Employer</i>                        | <i>Reason for Change</i>     |
|----------------------|------------------------|-----------------|-----------------|-----------------------|----------------------------------------|------------------------------|
| Barnett, Emily       | D3406                  | P4.3            | I               | 09/01/15              | Central Contra Costa Sanitary District | Recip In Age and Tier Change |
| Bierwith, Natalie    | 86864                  | P5.2            | S/E             | 12/01/18              | Contra Costa County                    | Promotion to Safety Tier     |
| Espinoza Jr., Javier | 86992                  | P5.2            | S/E             | 12/01/18              | Contra Costa County                    | Promotion to Safety Tier     |
| Griffin, Joseph      | 82449                  | P5.2            | S/E             | 12/01/18              | Contra Costa County                    | Promotion to Safety Tier     |
| Gullett, Jacob       | 86859                  | P5.2            | S/E             | 12/01/18              | Contra Costa County                    | Promotion to Safety Tier     |
| Harr, Joshua         | 85377                  | P5.2            | S/E             | 12/01/18              | Contra Costa County                    | Promotion to Safety Tier     |
| Hawker, Tyana        | 86861                  | P5.2            | S/E             | 12/01/18              | Contra Costa County                    | Promotion to Safety Tier     |
| McDaid, William      | 84092                  | P5.2            | S/E             | 12/01/18              | Contra Costa County                    | Promotion to Safety Tier     |
| Maldonado, Jose      | 86860                  | P5.2            | S/E             | 12/01/18              | Contra Costa County                    | Promotion to Safety Tier     |
| Morse, Cheryl        | 81500                  | P5.2            | P4.2            | 12/01/18              | Contra Costa Fire Protection District  | Transfer Employer            |
| Roberts, Kurtis      | 81540                  | P5.2            | S/E             | 12/01/18              | Contra Costa County                    | Promotion to Safety Tier     |
| Snelly, Rodrick      | 81560                  | S/E             | P5.2            | 12/01/18              | Contra Costa County                    | Move to General Membership   |
| Soderberg, Alex      | 86858                  | P5.2            | S/E             | 12/01/18              | Contra Costa County                    | Promotion to Safety Tier     |
| Thurman, Cory        | 86862                  | P5.2            | S/E             | 12/01/18              | Contra Costa County                    | Promotion to Safety Tier     |
| Trevino, James       | 86991                  | P5.2            | S/E             | 12/01/18              | Contra Costa County                    | Promotion to Safety Tier     |

**Key:**

|                       |                                      |                            |
|-----------------------|--------------------------------------|----------------------------|
| <b>I = Tier I</b>     | <b>P4.2 = PEPRA Tier 4 (2% COLA)</b> | <b>S/A = Safety Tier A</b> |
| <b>II = Tier II</b>   | <b>P4.3 = PEPRA Tier 4 (3% COLA)</b> | <b>S/C = Safety Tier C</b> |
| <b>III = Tier III</b> | <b>P5.2 = PEPRA Tier 5 (2% COLA)</b> | <b>S/D = Safety Tier D</b> |
|                       | <b>P5.3 = PEPRA Tier 5 (3% COLA)</b> | <b>S/E = Safety Tier E</b> |

CCCERA Board of Trustees  
 Training & Educational Conference Expenses Paid During  
 Quarter 4 2018 (October - December)

Meeting Date  
**02/13/19**  
Agenda Item  
**#5e.**

| Trustee:           | Conference Name/Purpose:                                                             | Location:          | Dates:          | Total    |
|--------------------|--------------------------------------------------------------------------------------|--------------------|-----------------|----------|
| Candace Andersen   | NONE                                                                                 |                    |                 | 0.00     |
| Scott Gordon       | NASP 8th Annual Day of Education in Private Equity for Trustees & Staff              | Los Angeles, CA    | Mar 28-29, 2018 | 742.41   |
|                    | Siguler Guff 2018 Annual Conference                                                  | New York, NY       | Apr 25-26, 2018 | 708.40   |
|                    | NCPERS Annual Conference (registration prepaid in Q2)                                | New York, NY       | May 13-16, 2018 | 2,389.06 |
|                    | DLJ Annual Limited Partners Meeting                                                  | Los Angeles, CA    | Jul 16-17, 2018 | 539.36   |
|                    | IFEBP 64th Annual Employee Benefits (registration prepaid in Q3)                     | New Orleans, LA    | Oct 14-17, 2018 | 1,480.78 |
|                    | NCPERS Public Safety Conference (reimbursement of Q3 prepayment due to cancellation) | Las Vegas, NV      | Oct 28-31, 2018 | (214.29) |
|                    | INVESCO 2018 Global Client Conference                                                | La Jolla, CA       | Nov 6-8, 2018   | 423.96   |
| Jerry Holcombe     | SACRS 2018 Fall Conference                                                           | Indian Wells, CA   | Nov 13-16, 2018 | 1,107.06 |
| Louie Kroll        | SACRS 2018 Fall Conference                                                           | Indian Wells, CA   | Nov 13-16, 2018 | 1,292.55 |
|                    | Markets Group 6th Annual CA Institutional Forum                                      | Sonoma, CA         | Dec 5, 2018     | 40.33    |
| Jay Kwon           | NONE                                                                                 |                    |                 | 0.00     |
| David J. MacDonald | NCPERS Public Pension Funding Forum (partially prepaid in Q3)                        | Boston, MA         | Sep 16-19, 2018 | 1,801.74 |
|                    | 2018 StepStone Conference                                                            | New York, NY       | Oct 10-12, 2018 | 1,045.18 |
|                    | IFEBP 64th Annual Employee Benefits Conference                                       | New Orleans, LA    | Oct 14-17, 2018 | 632.70   |
|                    | Genstar On-Site Visit                                                                | San Francisco, CA  | Nov 12- 2018    | 36.80    |
|                    | SACRS 2018 Fall Conference                                                           | Indian Wells, CA   | Nov 13-16, 2018 | 1,341.89 |
| John Phillips      | Genstar On-Site Visit                                                                | San Francisco, CA  | Nov 12- 2018    | 46.21    |
| William Pigeon     | SACRS 2018 Fall Conference                                                           | Indian Wells, CA   | Nov 13-16, 2018 | 120.00   |
| Gabriel Rodrigues  | 2018 StepStone Conference                                                            | New York, New York | Oct 9-12, 2018  | 1,852.04 |
|                    | NCPERS 2018 Public Safety Conference                                                 | Las Vegas, NV      | Oct 28-31, 2018 | 1,021.02 |
|                    | INVESCO 2018 Global Client Conference                                                | La Jolla, CA       | Nov 6-8, 2018   | 238.51   |
|                    | SACRS 2018 Fall Conference                                                           | Indian Wells, CA   | Nov 13-16, 2018 | 1,871.52 |
| Todd Smithey       | SACRS 2018 Fall Conference                                                           | Indian Wells, CA   | Nov 13-16, 2018 | 1,239.40 |
|                    | Markets Group 6th Annual CA Institutional Forum                                      | Sonoma, CA         | Dec 5, 2018     | 354.56   |
| Jerry Telles       | Torchlight Annual Investment Conference                                              | New York, NY       | Oct 16-18, 2018 | 1,438.54 |
|                    | NCPERS 2018 Public Safety Conference                                                 | Las Vegas, NV      | Oct 28-31, 2018 | 1,682.43 |
|                    | SACRS 2018 Fall Conference                                                           | Indian Wells, CA   | Nov 12-16, 2018 | 1,936.97 |
| Russell V. Watts   | Torchlight Annual Investment Conference (partially prepaid in Q3)                    | New York, NY       | Oct 16-17, 2018 | 642.22   |
|                    | SACRS 2018 Fall Conference                                                           | Indian Wells, CA   | Nov 13-16, 2018 | 1,162.27 |

**Contra Costa County Employees' Retirement Association**  
Asset Allocation as of December 31, 2018

**Meeting Date**  
**02/13/19**  
**Agenda Item**  
**#5f.**

|                                                     | Market Value            | Percentage of Total Fund | Phase 3 Target Percentage | Phase 3 Over/(Under) | Long Term Target | Long Term Over/(Under) |
|-----------------------------------------------------|-------------------------|--------------------------|---------------------------|----------------------|------------------|------------------------|
| <b>Liquidity</b>                                    |                         |                          |                           |                      |                  |                        |
| Insight                                             | 874,572,034             | 10.6%                    | 12.0%                     | -1.4%                |                  |                        |
| Sit                                                 | 528,630,126             | 6.4%                     | 5.5%                      | 0.9%                 |                  |                        |
| Dimensional Fund Advisors                           | 407,716,214             | 4.9%                     | 5.5%                      | -0.6%                |                  |                        |
| <b>Total Liquidity</b>                              | <b>1,810,918,374</b>    | <b>22.0%</b>             | <b>23.0%</b>              | <b>-1.0%</b>         | <b>23.0%</b>     | <b>-1.0%</b>           |
|                                                     |                         | <b>Range</b>             |                           |                      |                  |                        |
|                                                     |                         | <b>16% - 28%</b>         |                           |                      |                  |                        |
| <b>Growth</b>                                       |                         |                          |                           |                      |                  |                        |
| <b>Domestic Equity</b>                              |                         |                          |                           |                      |                  |                        |
| Boston Partners                                     | 265,438,078             | 3.2%                     | 3.0%                      | 0.2%                 |                  |                        |
| Jackson Square                                      | 294,082,588             | 3.6%                     | 3.0%                      | 0.6%                 |                  |                        |
| BlackRock Index Fund                                | 114,251,243             | 1.4%                     | 1.0%                      | 0.4%                 |                  |                        |
| Emerald Advisors                                    | 194,396,033             | 2.4%                     | 2.0%                      | 0.4%                 |                  |                        |
| Ceredex                                             | 172,032,560             | 2.1%                     | 2.0%                      | 0.1%                 |                  |                        |
| <b>Total Domestic Equity</b>                        | <b>1,040,200,501</b>    | <b>12.6%</b>             | <b>11.0%</b>              | <b>1.6%</b>          | <b>5.0%</b>      | <b>7.6%</b>            |
| <b>Global &amp; International Equity</b>            |                         |                          |                           |                      |                  |                        |
| Pyrford (BMO)                                       | 415,515,408             | 5.0%                     | 5.5%                      | -0.5%                |                  |                        |
| William Blair                                       | 412,141,439             | 5.0%                     | 5.5%                      | -0.5%                |                  |                        |
| First Eagle                                         | 333,004,273             | 4.0%                     | 4.0%                      | 0.0%                 |                  |                        |
| Artisan Global Opportunities                        | 347,975,016             | 4.2%                     | 4.0%                      | 0.2%                 |                  |                        |
| PIMCO/RAE Emerging Markets                          | 323,920,700             | 3.9%                     | 4.0%                      | -0.1%                |                  |                        |
| TT Emerging Markets                                 | 291,101,194             | 3.5%                     | 4.0%                      | -0.5%                |                  |                        |
| <b>Total Global &amp; International Equity</b>      | <b>2,123,658,030</b>    | <b>25.8%</b>             | <b>27.0%</b>              | <b>-1.2%</b>         | <b>24.0%</b>     | <b>1.8%</b>            |
| <b>Private Equity</b>                               | 945,163,700             | 11.5%                    | 10.0%                     | 1.5%                 | 11.0%            | 0.5%                   |
| <b>Private Credit</b>                               | 307,881,710             | 3.7%                     | 4.0%                      | -0.3%                | 12.0%            | -8.3%                  |
| <b>Real Estate - Value Add</b>                      | 181,887,351             | 2.2%                     | 5.0%                      | -2.8%                | 5.0%             | -2.8%                  |
| <b>Real Estate - Opportunistic &amp; Distressed</b> | 447,337,777             | 5.4%                     | 4.0%                      | 1.4%                 | 4.0%             | 1.4%                   |
| <b>Real Estate - REIT (Adelante)</b>                | 62,941,501              | 0.8%                     | 1.0%                      | -0.2%                | 1.0%             | -0.2%                  |
| <b>High Yield (Allianz)</b>                         | 327,878,586             | 4.0%                     | 2.0%                      | 2.0%                 | 0.0%             | 4.0%                   |
| <b>Risk Parity</b>                                  | 0                       | 0.0%                     | 5.0%                      | -5.0%                | 5.0%             | -5.0%                  |
| <b>Total Other Growth Assets</b>                    | <b>2,273,090,626</b>    | <b>27.6%</b>             | <b>31.0%</b>              | <b>-3.4%</b>         | <b>38.0%</b>     | <b>-10.4%</b>          |
| <b>Total Growth Assets</b>                          | <b>5,436,949,157</b>    | <b>66.0%</b>             | <b>69.0%</b>              | <b>-3.0%</b>         | <b>67.0%</b>     | <b>-1.0%</b>           |
|                                                     |                         | <b>Range</b>             |                           |                      |                  |                        |
|                                                     |                         | <b>60% - 80%</b>         |                           |                      |                  |                        |
| <b>Risk Diversifying</b>                            |                         |                          |                           |                      |                  |                        |
| AFL-CIO                                             | 318,502,545             | 3.9%                     | 3.5%                      | 0.4%                 | 3.0%             | 0.9%                   |
| Parametric Defensive Equity                         | 197,871,979             | 2.4%                     | 2.5%                      | -0.1%                | 3.5%             | -1.1%                  |
| Wellington Real Total Return                        | 177,035,366             | 2.1%                     | 2.0%                      | 0.1%                 | 3.5%             | -1.4%                  |
| <b>Total Risk Diversifying</b>                      | <b>693,409,890</b>      | <b>8.4%</b>              | <b>8.0%</b>               | <b>0.4%</b>          | <b>10.0%</b>     | <b>-1.6%</b>           |
|                                                     |                         | <b>Range</b>             |                           |                      |                  |                        |
|                                                     |                         | <b>0% - 10%</b>          |                           |                      |                  |                        |
| <b>Cash and Overlay</b>                             |                         |                          |                           |                      |                  |                        |
| Overlay (Parametric)                                | 33,015,985              | 0.4%                     |                           | 0.4%                 |                  |                        |
| Cash                                                | 267,139,335             | 3.2%                     |                           | 3.2%                 |                  |                        |
| <b>Total Cash and Overlay</b>                       | <b>300,155,321</b>      | <b>3.6%</b>              | <b>0.0%</b>               | <b>3.6%</b>          | <b>0.0%</b>      | <b>3.6%</b>            |
| <b>Total Fund</b>                                   | <b>8,241,432,742.21</b> | <b>100%</b>              | <b>100%</b>               | <b>0%</b>            | <b>100%</b>      | <b>0%</b>              |

\*Phase 3 targets and ranges reflect Phase 3 asset allocation targets accepted by the Board on June 27, 2018 (BOR Resolution 2018-2)

**Private Market Investments  
As of December 31, 2018**

**REAL ESTATE - Value Add**

|                                  | Inception Date | Target Termination | # of Extension | Discretion by GP/LP | New Target Termination | Funding Commitment | Market Value       | % of Total Asset | Outstanding Commitment |
|----------------------------------|----------------|--------------------|----------------|---------------------|------------------------|--------------------|--------------------|------------------|------------------------|
| Invesco IREF II                  | 05/30/07       | 12/31/15           | in full liq.   |                     |                        | 85,000,000         | 426,040            | 0.01%            |                        |
| Invesco IREF III                 | 08/01/13       | 08/01/20           |                |                     |                        | 35,000,000         | 13,631,891         | 0.17%            |                        |
| Invesco IREF IV                  | 12/01/14       | 12/01/21           |                |                     |                        | 35,000,000         | 24,811,699         | 0.30%            | 1,203,000              |
| Invesco IREF V                   | 09/11/18       | 09/11/25           |                |                     |                        | 75,000,000         |                    | 0.00%            | 75,000,000             |
| Long Wharf FREG IV               | 08/14/13       | 09/30/21           |                |                     |                        | 25,000,000         | 11,997,474         | 0.15%            |                        |
| Long Wharf FREG V                | 10/31/16       | 09/30/24           |                |                     |                        | 50,000,000         | 48,070,584         | 0.58%            |                        |
| LaSalle Income & Growth Fund VI  | 01/31/12       | 01/31/19           |                |                     |                        | 75,000,000         | 28,502,146         | 0.35%            | 3,946,000              |
| LaSalle Income & Growth Fund VII | 10/31/16       | 09/30/24           |                |                     |                        | 75,000,000         | 54,447,517         | 0.66%            | 20,333,878             |
|                                  |                |                    |                |                     |                        | <b>580,000,000</b> | <b>181,887,351</b> | <b>2.21%</b>     | <b>100,482,878</b>     |
| <b>Outstanding Commitments</b>   |                |                    |                |                     |                        |                    |                    |                  | <b>100,482,878</b>     |
| <b>Total</b>                     |                |                    |                |                     |                        |                    |                    |                  | <b>282,370,229</b>     |

**REAL ESTATE -Opportunistic & Distressed**

|                                                    | Inception Date | Target Termination | # of Extension | Discretion by GP/LP | New Target Termination | Funding Commitment | Market Value       | % of Total Asset | Outstanding Commitment |
|----------------------------------------------------|----------------|--------------------|----------------|---------------------|------------------------|--------------------|--------------------|------------------|------------------------|
| DLJ Real Estate Capital Partners, L.P. III         | 06/30/05       | 06/30/14           | in full liq.   |                     |                        | 75,000,000         | 23,160,899         | 0.28%            | 4,031,338              |
| DLJ Real Estate Capital Partners, L.P. IV          | 12/31/07       | 09/30/18           |                |                     |                        | 100,000,000        | 91,523,074         | 1.11%            | 4,539,736              |
| DLJ Real Estate Capital Partners, L.P. V           | 07/31/13       | 12/31/22           |                |                     |                        | 75,000,000         | 48,824,864         | 0.59%            | 28,376,000             |
| Oaktree Real Estate Opportunities Fund V           | 02/01/11       | 02/01/21           |                |                     |                        | 50,000,000         | 5,899,329          | 0.07%            | 25,750,000             |
| Oaktree Real Estate Opportunities Fund VI          | 09/30/13       | 09/30/20           |                |                     |                        | 80,000,000         | 43,041,789         | 0.52%            | 18,400,000             |
| Oaktree Real Estate Opportunities Fund VII         | 02/28/15       | 02/28/23           |                |                     |                        | 65,000,000         | 25,931,467         | 0.31%            | 38,870,000             |
| Siguler Guff Distressed Real Estate Opp. Fund      | 07/30/11       | 07/30/22           |                |                     |                        | 75,000,000         | 29,747,624         | 0.36%            |                        |
| Siguler Guff Distressed Real Estate Opp. Fund II   | 08/31/13       | 08/31/25           |                |                     |                        | 70,000,000         | 52,405,000         | 0.64%            |                        |
| Siguler Guff Distressed Real Estate Opp. II Co-Inv | 01/31/16       | 10/31/25           |                |                     |                        | 25,000,000         | 23,703,290         | 0.29%            | 4,529,461              |
| Paulson Real Estate Fund II                        | 11/10/13       | 11/10/20           |                |                     |                        | 20,000,000         | 20,776,630         | 0.25%            | 654,377                |
| Angelo Gordon Realty Fund VIII                     | 12/31/11       | 12/31/18           |                |                     |                        | 80,000,000         | 25,129,814         | 0.30%            | 12,334,302             |
| Angelo Gordon Realty Fund IX                       | 10/10/14       | 10/10/22           |                |                     |                        | 65,000,000         | 57,193,997         | 0.69%            | 16,997,500             |
|                                                    |                |                    |                |                     |                        | <b>780,000,000</b> | <b>447,337,777</b> | <b>5.43%</b>     | <b>154,482,714</b>     |
| <b>Outstanding Commitments</b>                     |                |                    |                |                     |                        |                    |                    |                  | <b>154,482,714</b>     |
| <b>Total</b>                                       |                |                    |                |                     |                        |                    |                    |                  | <b>601,820,491</b>     |

**PRIVATE CREDIT**

|                                           | Inception Date | Target Termination | # of Extension | Discretion by GP/LP | New Target Termination | Funding Commitment | Market Value       | % of Total Asset | Outstanding Commitment |
|-------------------------------------------|----------------|--------------------|----------------|---------------------|------------------------|--------------------|--------------------|------------------|------------------------|
| Torchlight Debt Opportunity Fund II       | 09/28/06       | 09/30/16           | in full liq.   |                     |                        | 128,000,000        | 3,584,238          | 0.04%            |                        |
| Torchlight Debt Opportunity Fund III      | 09/30/08       | 06/30/16           | 2nd 1 YR       | LP                  | 06/30/18               | 75,000,000         | 0                  | 0.00%            |                        |
| Torchlight Debt Opportunity Fund IV       | 08/01/12       | 08/30/20           |                |                     |                        | 60,000,000         | 19,420,748         | 0.24%            |                        |
| Torchlight Debt Opportunity Fund V        | 12/31/14       | 09/17/22           |                |                     |                        | 75,000,000         | 54,318,706         | 0.66%            | 36,000,000             |
| Angelo Gordon Energy Credit Opportunities | 09/10/15       | 09/10/20           |                |                     |                        | 16,500,000         | 6,658,018          | 0.08%            |                        |
| CCCERA StepStone                          | 12/01/17       | 11/30/27           |                |                     |                        | 590,000,000        | 223,900,000        | 2.72%            | 412,300,000            |
|                                           |                |                    |                |                     |                        | <b>944,500,000</b> | <b>307,881,710</b> | <b>3.74%</b>     | <b>448,300,000</b>     |
| <b>Outstanding Commitments</b>            |                |                    |                |                     |                        |                    |                    |                  | <b>448,300,000</b>     |
| <b>Total</b>                              |                |                    |                |                     |                        |                    |                    |                  | <b>756,181,710</b>     |

**Private Market Investments  
As of December 31, 2018**

| <b>PRIVATE EQUITY</b>                   | <b>Inception Date</b> | <b>Target Termination</b> | <b># of Extension</b> | <b>Discretion by GP/LP</b> | <b>New Target Termination</b> | <b>Funding Commitment</b> | <b>Market Value</b>  | <b>% of Total Asset</b> | <b>Outstanding Commitment</b> |
|-----------------------------------------|-----------------------|---------------------------|-----------------------|----------------------------|-------------------------------|---------------------------|----------------------|-------------------------|-------------------------------|
| Adams Street Partners                   | 12/22/95              | 12/22/25                  |                       |                            |                               | 269,565,614               | 149,100,000          | 1.81%                   | 36,645,080                    |
| Adams Street Secondary II               | 12/31/08              | 12/31/20                  |                       |                            |                               | 30,000,000                | 8,900,000            | 0.11%                   |                               |
| Adams Street Secondary V                | 10/31/12              | 10/31/22                  |                       |                            |                               | 40,000,000                | 22,500,000           | 0.27%                   | 9,388,100                     |
| Adams Street Venture Innovation Fund    | 03/09/16              | 03/09/28                  |                       |                            |                               | 75,000,000                | 24,900,000           | 0.30%                   | 49,800,000                    |
| AE Industrial Partners Fund II          | 05/18/18              | 05/18/28                  |                       |                            |                               | 35,000,000                |                      | 0.00%                   | 35,000,000                    |
| Bay Area Equity Fund                    | 06/14/04              | 12/31/14                  | 2nd 2 YR              | LP                         | 12/31/2017                    | 10,000,000                | 2,892,127            | 0.04%                   |                               |
| Bay Area Equity Fund II                 | 2/29/09               | 12/31/19                  |                       |                            |                               | 10,000,000                | 11,260,076           | 0.14%                   |                               |
| Carpenter Community BancFund            | 10/31/09              | 10/31/19                  |                       |                            |                               | 30,000,000                |                      | 0.00%                   | 904,309                       |
| EIF USPF I                              | 11/08/02              | 11/08/15                  | in full liq.          | LP                         | 11/08/15                      | 30,000,000                | 55,209               | 0.00%                   |                               |
| EIF USPF II                             | 06/15/05              | 06/15/15                  | 3rd 1 YR              | LP                         | 06/15/18                      | 50,000,000                | 18,400,000           | 0.22%                   |                               |
| EIF USPF III                            | 02/28/07              | 02/28/17                  | 1st 1 YR              | LP                         | 02/28/18                      | 65,000,000                | 22,400,000           | 0.27%                   |                               |
| EIF USPF IV                             | 06/28/10              | 06/28/20                  |                       |                            |                               | 50,000,000                | 45,200,000           | 0.55%                   | 3,800,000                     |
| Ares EIF V                              | 09/09/15              | 11/19/25                  |                       |                            |                               | 50,000,000                | 39,800,000           | 0.48%                   | 9,900,000                     |
| Oaktree Private Investment Fund 2009    | 02/28/10              | 12/15/19                  |                       |                            |                               | 40,000,000                | 9,436,522            | 0.24%                   | 6,308,961                     |
| Ocean Avenue Fund II                    | 05/07/14              | 05/07/24                  |                       |                            |                               | 30,000,000                | 26,500,000           | 0.32%                   | 5,400,000                     |
| Ocean Avenue Fund III                   | 12/09/15              | 12/09/25                  |                       |                            |                               | 50,000,000                | 31,400,000           | 0.07%                   | 22,000,000                    |
| Paladin III                             | 08/15/08              | 08/15/18                  |                       |                            |                               | 25,000,000                | 25,100,000           | 0.30%                   | 600,715                       |
| Pathway                                 | 11/09/98              | 05/31/21                  |                       |                            |                               | 125,000,000               | 21,500,000           | 0.26%                   | 11,185,659                    |
| Pathway 2008                            | 12/26/08              | 12/26/23                  |                       |                            |                               | 30,000,000                | 21,200,000           | 0.26%                   | 3,759,646                     |
| Pathway 6                               | 05/24/11              | 05/24/26                  |                       |                            |                               | 40,000,000                | 35,700,000           | 0.43%                   | 5,100,000                     |
| Pathway 7                               | 02/07/13              | 02/07/23                  |                       |                            |                               | 70,000,000                | 63,200,000           | 0.77%                   | 11,800,000                    |
| Pathway 8                               | 11/23/15              | 11/23/25                  |                       |                            |                               | 50,000,000                | 35,100,000           | 0.43%                   | 19,300,000                    |
| Siguler Guff CCCERA Opportunities       | 06/03/14              | 05/31/25                  |                       |                            |                               | 200,000,000               | 143,700,000          | 1.74%                   | 72,200,000                    |
| Siguler Guff Secondary Opportunities    | 12/31/16              | 12/31/26                  |                       |                            |                               | 50,000,000                | 17,855,766           | 0.22%                   | 46,828,811                    |
| Siris Partners IV                       | 05/18/18              | 05/18/28                  |                       |                            |                               | 35,000,000                |                      | 0.00%                   | 35,000,000                    |
| <b>Real Assets</b>                      |                       |                           |                       |                            |                               |                           |                      |                         |                               |
| Aether III & III Surplus                | 11/30/13              | 11/30/20                  |                       |                            |                               | 75,000,000                | 79,100,000           | 0.96%                   | 11,516,548                    |
| Aether IV                               | 01/01/16              | 01/01/28                  |                       |                            |                               | 50,000,000                | 28,900,000           | 0.35%                   | 26,328,058                    |
| Commonfund Capital Natural Resources IX | 06/30/13              | 06/30/20                  |                       |                            |                               | 50,000,000                | 48,664,000           | 0.59%                   | 7,600,003                     |
| Wastewater Opportunity Fund             | 12/31/15              | 11/30/22                  |                       |                            |                               | 25,000,000                | 12,400,000           | 0.15%                   | 11,584,161                    |
|                                         |                       |                           |                       |                            |                               | <b>1,704,565,614</b>      | <b>945,163,700</b>   | <b>11.28%</b>           | <b>441,950,051</b>            |
| <b>Outstanding Commitments</b>          |                       |                           |                       |                            |                               |                           | <b>441,950,051</b>   |                         |                               |
| <b>Total</b>                            |                       |                           |                       |                            |                               |                           | <b>1,387,113,751</b> |                         |                               |

Market value equals the most recent reported net asset value, plus capital calls after net asset value date, less distributions after net asset value date.

The Target Termination column is the beginning of liquidation of the fund, however, some funds may be extended for an additional two or three years.





**Meeting Date**  
**02/13/19**  
**Agenda Item**  
**#5g.**

**Contra Costa County Employees' Retirement Association**  
**Liquidity Report – December 2018**

**December 2018 Performance**

|                                               | <b>Cash Flow</b>    | <b>Coverage Ratio</b> |
|-----------------------------------------------|---------------------|-----------------------|
| Benefit Cash Flow Projected by Model          | \$38,750,000        |                       |
| Liquidity Sub-Portfolio Cash Flow             | \$38,750,000        | <b>100%</b>           |
| Actual Benefits Paid                          | \$38,854,846        | <b>100%</b>           |
| <i>Next Month's Projected Benefit Payment</i> | <i>\$39,000,000</i> |                       |

**Monthly Manager Positioning – December 2018**

|                         | <b>Beginning Market Value</b> | <b>Liquidity Program Cash Flow</b> | <b>Market Value Change/Other Activity</b> | <b>Ending Market Value</b> |
|-------------------------|-------------------------------|------------------------------------|-------------------------------------------|----------------------------|
| Sit                     | \$523,504,330                 | (\$1,250,000)                      | \$6,375,796                               | \$528,630,126              |
| DFA                     | \$417,009,585                 | (\$13,250,000)                     | \$3,956,629                               | \$407,716,214              |
| Insight                 | \$893,692,721                 | (\$24,250,000)                     | \$5,129,313                               | \$874,572,034              |
| <b>Liquidity</b>        | <b>\$1,834,206,636</b>        | <b>(\$38,750,000)</b>              | <b>\$15,461,738</b>                       | <b>\$1,810,918,374</b>     |
| Cash                    | \$212,446,455                 | (\$104,816)                        | \$54,797,696                              | \$267,139,335              |
| <b>Liquidity + Cash</b> | <b>\$2,046,653,091</b>        | <b>(\$38,854,816)</b>              | \$70,259,434                              | <b>\$2,078,057,709</b>     |

**Functional Roles**

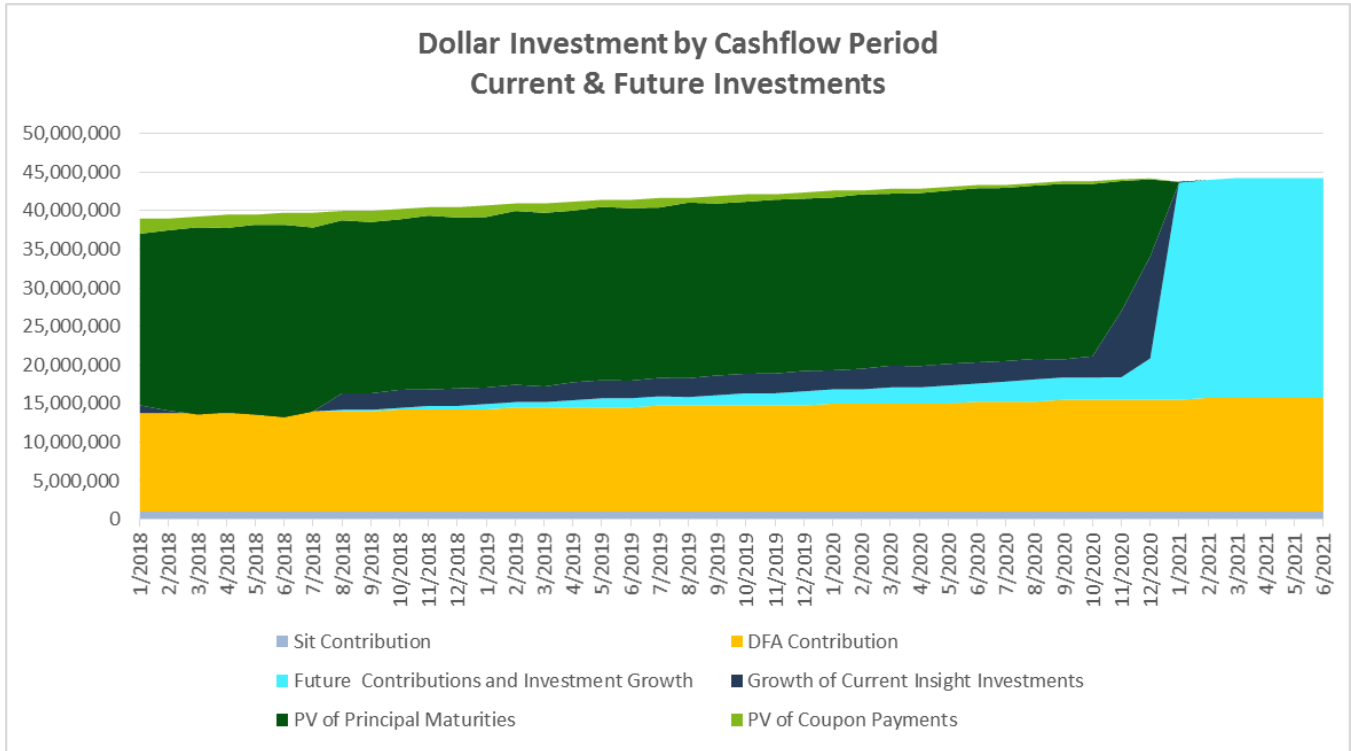
| <b>Manager</b> | <b>Portfolio Characteristics</b>                                                                    | <b>Liquidity Contribution</b>                                                                                                                  |
|----------------|-----------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|
| Sit            | High quality portfolio of small balance, government guaranteed mortgages with higher yields.        | Pays out net income on monthly basis.                                                                                                          |
| DFA            | High quality, short duration portfolio of liquid, low volatility characteristics.                   | Pays out a pre-determined monthly amount. DFA sources liquidity from across their portfolio.                                                   |
| Insight        | Buy and maintain (limited trading) portfolio of high quality, short duration, primarily corporates. | Completion portfolio makes a payment through net income and bond maturities that bridges the gap between other managers and projected payment. |
| Cash           | STIF account at custodial bank.                                                                     | Buffer in the event of any Liquidity shortfall/excess.                                                                                         |

**Notes**

The final cash flow for 2018 from the liquidity program was completed on December 21<sup>st</sup>. The actuarial model was slightly lower than actual experience, producing \$105 thousand less than the actual benefits paid.

### Cash Flow Structure

The chart below shows the sources of cash flow for the next several years of CCCERA’s projected benefit payments. This table will change slightly as the model is tweaked and as the portfolios receive new rounds of funding each July as part of the Annual Funding Plan.





Meeting Date  
**02/13/19**  
Agenda Item  
**#10**

## **MEMORANDUM**

Date: February 13, 2019  
To: CCCERA Board of Retirement  
From: Tim Hoppe, Retirement Services Manager  
Subject: John Mozzetti, Application for Non-Service Connected Disability, Tier 3

---

### ***Summary***

The application of John Mozzetti came before the Board of Retirement for consideration on January 9, 2019. At that time, several trustees had questions and requested additional information. The purpose of this memorandum is to provide the additional information requested as it pertains to (1) Mr. Mozzetti's application; and (2) the active death/disability benefit generally.

### ***Recommendation***

1. Find that Mr. Mozzetti was permanently disabled and grant a non-service connected disability retirement pursuant to Government Code Section 31720.1, effective March 25, 2017.
2. Grant the member's beneficiary (member's spouse) benefits pursuant to Government Code Section 31762 (Optional Settlement 2 allowance for the life of the named beneficiary). Mr. Mozzetti's beneficiary would receive a lifetime monthly allowance equal to 100% of the Optional Settlement 2 allowance pursuant to Government Code Section 31762.

### ***John Mozzetti's Application for Non-Service Connected Disability, Tier 3***

On March 25, 2017, John Mozzetti, a 54-year old Housekeeper with the Contra Costa County Regional Medical Center, and active CCCERA member, died as a result of cardiopulmonary arrest. Prior to his death, Mr. Mozzetti had on file a Member Election Form for Non-Service Connected Disability in the Event of Death During Active Membership (*Active Death Form – Form 104*). Mr. Mozzetti had approximately 23.25 years of service at the time of his death.

Medical records were analyzed by the Board's medical advisor, who concluded that Mr. Mozzetti was totally disabled from any employment for minutes prior to his death. The medical records indicated Mr. Mozzetti had previous myocardial infarction and as recently as two months

prior to his death was hospitalized with unstable angina, a condition in which chest pain fluctuates at levels greater than baseline, indicating elevated risk of sudden cardiac events. In the opinion of the Board's medical advisor, Mozzetti met the medical requirements of permanent disability for a Tier 3 member on a non-service connected basis. (Government Code Section 31720.1.)

## ***Appendix – Additional Information Regarding Active Death/Disability Benefit Generally***

Historically, the Board has approved the right of members to elect Optional Settlement Allowance 2 under the County Employees Retirement Law (“CERL”) and to “pre-file” an application for a non-service connected disability that would become effective for vested members in the unlikely event of the member’s death while still in active service. The process is generally referred to as an “active death/disability application.” In 2011, the Board’s outside fiduciary counsel reviewed the process and opined that it reflects a reasonable interpretation of applicable law. (January 12, 2011 Board Meeting, Agenda Item 9.)

There are three types of survivor benefits available under the County Employees Retirement Law of 1937 (“CERL”):

1. Optional Settlement Allowances. A member may elect an “optional settlement allowance” by filing a written designation with the Board before the first retirement payment is received. The optional settlement allowance is “actuarially equivalent” in value to the total benefits payable to the member and the member’s survivors over their lifetime and apportion the total benefit between the member’s and survivor’s lives based on the optional settlement elected. The various choices must be “actuarially equivalent” in value to the present value of the unmodified benefit to which the member is entitled. Optional Settlement 2 reduces the member’s monthly benefit, but provides the same monthly benefit for the lifetime of the beneficiary. The beneficiary must have an insurable interest in the member’s life. (CERL Section 31762.)
2. Death Benefits. The CERL provides various death benefits to eligible survivors, depending on whether the member was service or disability retired, safety or general, died during service or afterwards, or would have been entitled to a non-service disability retirement but died prior to retirement. In general, the death benefit consists of a lump-sum payment of the member’s accumulated contributions plus a lump-sum payment based on years of service, up to 50% of annual compensation. (CERL Section 31781.)
3. Optional Death Allowance Election By Spouse/Minor Children. In lieu of the lump-sum death benefit, a lifetime allowance may be elected by a surviving spouse. For example, the surviving spouse and minor children have the right to elect an optional death allowance equal to 60 percent of the monthly retirement allowance to which the deceased member would have been entitled if he or she had retired by reason of non-service-connected disability as of the date of his or her death (CERL Section 31781.1.)

The above death benefits and optional benefits are described in detail in CCCERA’s Retirement Benefits Handbook. For example please see CCCERA’s Retirement Benefits Handbook: General, pages 31-35, which is found on the website at: [cccera.org/benefit-handbooks](http://cccera.org/benefit-handbooks).

In 2011, as recommended by fiduciary counsel, the Board modified the process to include a Board determination of disability. CCCERA regularly advises active members of the death benefits and choices available to them through inclusion of this information in the benefit handbooks, website postings and discussion at pre-retirement workshops. Members who do not have the active death/disability form on file are not eligible to receive this benefit. While the

active death/disability benefit usually results in a higher payout to the beneficiary than the ordinary death benefit, this is not always the case. The active death/disability benefit is accounted for by CCCERA's enrolled actuary and granting the benefit to those members who qualify for it should not result in an increase to the unfunded actuarially accrued liability.

## ***MEMORANDUM***

Date: February 13, 2019

To: CCCERA Board of Retirement

From: Anne Sommers, Admin/HR Manager  
Christopher Boucher, Wiley Price and Radulovich, LLP

Subject: Consider and take possible action to adopt the Memorandum of Understanding between CCCERA and AFSCME, Local 2700, for the period of January 1, 2019 through December 31, 2023

---

### ***Overview***

AFSCME, Local 2700 has reached a Tentative Agreement with CCCERA and had a successful ratification vote on January 30, 2019.

Notable modifications to the attached MOU are summarized below:

- **Section 2: Union Membership, Dues, and Communications**
  - Contract language was updated to reflect the changes resulting from the Janus decision and SB 866.
  
- **Section 5: Salaries**
  - Effective the first full pay period after ratification and Board adoption of the successor MOU, there shall be a 4% base pay increase to all bargaining unit employees.
  - Effective the first full pay period after January 1, 2020, there shall be another 4% base pay increase to all bargaining unit employees.
  - Effective the first full pay period after January 1, 2021, there shall be another 3% base pay increase to all bargaining unit employees.
  - Effective the first full pay period after January 1, 2022, there shall be another 3% base pay increase to all bargaining unit employees.
  - Effective the first full pay period after January 1, 2023, there shall be another 3% base pay increase to all bargaining unit employees.
  - Longevity Pay: Employees hired on or before December 31, 2018 with ten (10) years of Contra Costa County/CCCERA service shall receive a two and one half percent (2.5%) longevity pay differential. Employees hired on or after January 1, 2019 with ten (10) years of CCCERA service shall receive a two and one half percent (2.5%) longevity pay differential.

- **Section 13: State Disability Insurance (SDI)**
  - Updated wording for clarification for this section was agreed to although there was no changes to the benefits provided by this program or how the program is administered.
  
- **Section 14: Workers' Compensation**
  - CCCERA provides workers' compensation benefits to employees who sustain a work-related injury or illness, and claims are processed through an adjusting agent/insurance carrier as designated by CCCERA, which administers workers' compensation claims and provides benefits and services to injured employees. A worker's compensation injury is any injury or illness that arises out of and in the course of employment (AOE/COE) (Labor Code section 3600).
  
- **Section 17.2 Monthly Premium Subsidy for Medical and Dental Coverage**
  - For 2019 CCCERA's employer monthly premium subsidy is a set dollar amount and is not a percentage of the medical plan premium charged by CalPERS. The employer monthly premium subsidies provided for each medical plan for 2019 only are listed in accordance with the table in the MOU.
  - Plan year 2020 - Any change in the monthly medical plan premium charged by CalPERS in the plan year 2020 compared to the plan year 2019, will be shared equally by the employee and CCCERA. This change in monthly medical plan premium will be added to or subtracted from the 2019 employer monthly premium subsidy level.
  - Plan year 2021 - Any change in the monthly medical plan premium charged by CalPERS in the plan year 2021 compared to the plan year 2020, will be shared equally by the employee and CCCERA. This change in monthly medical plan premium will be added to or subtracted from the employer monthly premium subsidy in effect as of 2020.
  - Plan year 2022 - Any change in the monthly medical plan premium charged by CalPERS in the plan year 2022 compared to the plan year 2021, will be shared equally by the employee and CCCERA. This change in monthly medical plan premium will be added to or subtracted from the employer monthly premium subsidy in effect as of 2021.
  - Plan year 2023 - Any change in the monthly medical plan premium charged by CalPERS in the plan year 2023 compared to the plan year 2022, will be shared equally by the employee and CCCERA. This change in monthly medical plan premium will be added to or subtracted from the employer monthly premium subsidy in effect as of 2022.
  - Delta Dental: For 2019 CCCERA's employer monthly premium subsidy is a set dollar amount and is not a percentage of the dental plan premium charged by Delta Dental. The employer monthly premium subsidies provided for 2019 only are listed in accordance with the table in the MOU.
  - For the dental insurance plan, CCCERA's monthly premium subsidy is a set dollar amount and is not a percentage of the monthly plan premium charged by the dental insurance provider. In the event of any changes to existing monthly dental plan



premiums, CCCERA's employer monthly premium subsidy will be calculated in the same manner as Section 17.2(1) of the MOU for plan years 2020 and beyond.

• **Section 17.3 Health Coverage at Retirement**

- Upon retirement and for the term of the Agreement employees are eligible to receive the benefits provided below:
  - Any CCCERA retiree or their eligible dependent who becomes age 65 on or after January 1, 2010 and who is eligible for Medicare must immediately enroll in Medicare Parts A and B.
  - For employees hired by Contra Costa County or CCCERA on or after January 1, 2010 and their eligible dependents, upon completion of five (5) years of CCCERA service, an eligible employee who retires from CCCERA may retain continuous coverage of a CCCERA health and/or dental plan provided that:
    - he or she begins to receive a monthly retirement allowance from CCCERA within 120 days of separation from CCCERA employment and
    - he or she pays the difference between the Public Employees' Medical and Hospital Care Act (PEMHCA) minimum contribution and the premium cost of the health plan. He or she pays the full premium of the dental plan without any CCCERA premium subsidy.
  - For employees hired by Contra Costa County before January 1, 2010 and their eligible dependents, upon completion of five (5) years of CCCERA service, an eligible employee who retires from CCCERA may retain continuous coverage of a CCCERA health and/or dental plan provided that they meet the requirements listed below:
    - he or she begins to receive a monthly retirement allowance from CCCERA within 120 days of separation from CCCERA employment and
    - he or she pays the difference between the monthly premium subsidy established by the Board of Retirement for eligible employees and their eligible dependents and the premium cost of the health/dental plan.

• **Section 17.18 Affordable Care Act**

- If at any time during the life of this Agreement the health insurance provisions of this Agreement fail to meet the requirements of the Affordable Care Act or its related regulations and cause CCCERA to be subject, directly or indirectly, to any penalty, tax, fine, assessment or other payment, the parties agree that this Memorandum of Understanding shall reopen for negotiations not less than six months prior to the effective date of the implementation of the penalty, tax, fine, assessment, or other payment for the purpose of modifying the health insurance provisions of this Agreement to comply with the Affordable Care Act or its related regulations and avoid any penalty, tax, fine, assessment or other payment, directly or indirectly, by CCCERA. Wages or other benefits may be discussed in addressing changes to the amounts that employees may be asked to pay during the

negotiations as a result of increased penalties, taxes, fines, assessments, or other payments.

• **Section 26.1 Professional Development Reimbursement**

- To encourage personal and professional growth which is beneficial to both CCCERA and the employee, CCCERA reimburses for certain expenses incurred by employees which are related to an employee's current work assignment. Expenses that may be eligible for reimbursement include certification programs and courses offered through accredited colleges, universities and technical schools. Prior to registering for a course, the employee must provide appropriate information to Human Resources to begin the approval process. If granted, reimbursement may be used to defray actual costs of tuition, registration, testing materials, testing fees and books only and is limited to \$2,000 per year. Course attendance, study, class assignments and exams must be accomplished outside of the employee's regular working hours.

• **Section 37 Duration of Agreement**

- The agreement will end December 31, 2023.

***Recommendation***

Consider and take possible action to adopt the Memorandum of Understanding ("MOU") between Contra Costa County Employees' Retirement Association ("CCCERA") and United Clerical, Technical & Specialized Employees ("AFSCME"), Local 2700, for the period of January 1, 2019 through December 31, 2023 and authorize the CEO to execute said MOU.

# MEMORANDUM OF UNDERSTANDING

BETWEEN

**Contra Costa County Employees Retirement  
Association**

AND

**UNITED CLERICAL, TECHNICAL &  
SPECIALIZED  
EMPLOYEES**

**AFSCME, LOCAL 2700**



**January 1, 2019 – December 31, 2023**

**MEMORANDUM OF UNDERSTANDING  
BETWEEN**

**Contra Costa County Employees' Retirement Association  
AND  
UNITED CLERICAL, TECHNICAL & SPECIALIZED  
EMPLOYEES  
AFSCME, LOCAL 2700**

This Memorandum of Understanding (MOU) is entered into pursuant to the terms of the Meyers Miliars Brown Act between the Contra Costa County Employees' Retirement Association (herein "CCCERA") and AFSCME Local 2700 (herein the "Union").

# Contents

|                                                                          |    |
|--------------------------------------------------------------------------|----|
| DEFINITIONS .....                                                        | 7  |
| SECTION 1 - UNION RECOGNITION .....                                      | 9  |
| SECTION 2 - UNION MEMBERSHIP, DUES, AND COMMUNICATIONS .....             | 9  |
| 2.1 Dues Deduction. ....                                                 | 9  |
| 2.2 Union Representation. ....                                           | 9  |
| 2.3 Rosters. ....                                                        | 10 |
| 2.4 Withdrawal of Membership. ....                                       | 10 |
| 2.5 Communicating With Employees. ....                                   | 10 |
| 2.6 Use of CCCERA Facilities. ....                                       | 11 |
| 2.7 Advance Notice.....                                                  | 11 |
| 2.8 New Employee Orientation. ....                                       | 12 |
| 2.9 P.E.O.P.L.E. ....                                                    | 12 |
| SECTION 3 - NO DISCRIMINATION/HARASSMENT .....                           | 12 |
| 3.1 Americans With Disabilities Act (ADA).....                           | 12 |
| SECTION 4 - SHOP STEWARDS / OFFICIAL REPRESENTATIVES.....                | 13 |
| 4.1 Attendance at Meetings. ....                                         | 13 |
| 4.2 Union Representatives.....                                           | 13 |
| 4.3 Release Time for Training.....                                       | 14 |
| SECTION 5 – SALARIES.....                                                | 14 |
| 5.1 General Wages.....                                                   | 14 |
| 5.2 Entrance Salary. ....                                                | 14 |
| 5.3 Anniversary Dates. Anniversary dates will be set as follows:.....    | 15 |
| 5.4 Increments Within Range.....                                         | 15 |
| 5.5 Part-Time Compensation. ....                                         | 16 |
| 5.6 Position Reclassification. ....                                      | 16 |
| 5.7 Salary Reallocation & Salary on Reallocation.....                    | 16 |
| 5.8 Salary on Promotion. ....                                            | 17 |
| 5.9 Salary on Involuntary Demotion.....                                  | 17 |
| 5.10 Salary on Voluntary Demotion.....                                   | 18 |
| 5.11 Transfer. ....                                                      | 18 |
| 5.12 Pay for Work in Higher Classification. ....                         | 18 |
| 5.13 Deferred Compensation Plan .....                                    | 19 |
| 5.14 Payment. ....                                                       | 21 |
| 5.15 Pay Warrant Errors.....                                             | 21 |
| 5.16 Compensation Complaints.....                                        | 21 |
| SECTION 6 – DAYS AND HOURS OF WORK.....                                  | 21 |
| 6.1 Definitions.....                                                     | 21 |
| 6.2 Four/Ten (4/10) Shifts. ....                                         | 22 |
| 6.3 Flex-Time.....                                                       | 23 |
| SECTION 7 – OVERTIME AND COMPENSATORY TIME .....                         | 23 |
| 7.1 Overtime. ....                                                       | 23 |
| 7.2 Compensatory Time.....                                               | 24 |
| 7.3 Fair Labor Standards Act Provisions.....                             | 25 |
| SECTION 8 – FLEXIBLY STAFFED.....                                        | 25 |
| SECTION 9 - SENIORITY, WORKFORCE REDUCTION, LAYOFF, & REASSIGNMENT ..... | 25 |
| 9.1 Workforce Reduction. ....                                            | 26 |

|                                                    |                                                        |    |
|----------------------------------------------------|--------------------------------------------------------|----|
| 9.2                                                | Separation Through Layoff. ....                        | 26 |
| 9.3                                                | Notice.....                                            | 29 |
| SECTION 10 – HOLIDAYS .....                        |                                                        | 29 |
| 10.1                                               | Holidays Observed and Personal Holiday Credit.....     | 29 |
| 10.2                                               | Holiday is NOT WORKED .....                            | 29 |
| 10.3                                               | Holiday is WORKED.....                                 | 31 |
| 10.4                                               | Holiday and Compensatory Time Provisions.....          | 32 |
| SECTION 11 - VACATION LEAVE .....                  |                                                        | 33 |
| 11.1                                               | Vacation Allowance. ....                               | 33 |
| 11.2                                               | Vacation Allowance for Separated Employees.....        | 33 |
| 11.3                                               | Vacation Requests. ....                                | 33 |
| 11.4                                               | Preference.....                                        | 33 |
| 11.5                                               | Vacation Accrual Rates.....                            | 33 |
| 11.6                                               | Prorated Accruals.....                                 | 34 |
| 11.7                                               | Accrual During Leave Without Pay.....                  | 34 |
| 11.8                                               | Vacation Leave on Reemployment from a Layoff List..... | 34 |
| SECTION 12 - SICK LEAVE .....                      |                                                        | 34 |
| 12.1                                               | Purpose of Sick Leave.....                             | 34 |
| 12.2                                               | Credits To and Charges Against Sick Leave.....         | 34 |
| 12.3                                               | Policies Governing the Use of Paid Sick Leave.....     | 35 |
| 12.4                                               | Administration of Sick Leave.....                      | 37 |
| 12.5                                               | Disability.....                                        | 38 |
| 12.6                                               | Accrual During Leave Without Pay.....                  | 41 |
| 12.7                                               | Confidentiality of Information/Records.....            | 41 |
| SECTION 13 - STATE DISABILITY INSURANCE (SDI)..... |                                                        | 41 |
| 13.1                                               | General Provisions.....                                | 41 |
| 13.2                                               | Procedures.....                                        | 42 |
| 13.3                                               | Method of Integration.....                             | 42 |
| SECTION 14 – WORKERS’ COMPENSATION.....            |                                                        | 44 |
| SECTION 15 - LEAVE OF ABSENCE .....                |                                                        | 45 |
| 15.1                                               | Leave Without Pay.....                                 | 45 |
| 15.2                                               | General Administration - Leave of Absence.....         | 45 |
| 15.3                                               | Military Leave.....                                    | 46 |
| 15.4                                               | Family Care Leave or Medical Leave.....                | 47 |
| 15.5                                               | Certification.....                                     | 47 |
| 15.6                                               | Intermittent Use of Leave.....                         | 47 |
| 15.7                                               | Aggregate Use for Spouses.....                         | 48 |
| 15.8                                               | Definitions.....                                       | 48 |
| 15.9                                               | Pregnancy Disability Leave.....                        | 49 |
| 15.10                                              | Group Health Plan Coverage.....                        | 49 |
| 15.11                                              | Leave Without Pay - Use of Accruals.....               | 50 |
| 15.12                                              | Leave of Absence Replacement and Reinstatement.....    | 50 |
| 15.13                                              | Reinstatement From Family Care Medical Leave.....      | 50 |
| 15.14                                              | Salary Review While on Leave of Absence.....           | 51 |
| 15.15                                              | Unauthorized Absence.....                              | 51 |
| 15.16                                              | Time Off to Vote.....                                  | 51 |
| 15.17                                              | Non-Exclusivity.....                                   | 51 |
| SECTION 16 – RETIREMENT CONTRIBUTION.....          |                                                        | 51 |
| 16.1                                               | Contribution.....                                      | 51 |

|                                                                                    |    |
|------------------------------------------------------------------------------------|----|
| SECTION 17 - HEALTH, LIFE & DENTAL CARE .....                                      | 52 |
| 17.1 Health Plan Coverages.....                                                    | 52 |
| 17.2 Monthly Premium Subsidy for Medical and Dental Coverage.....                  | 52 |
| 17.3 Health Coverage At Retirement.....                                            | 55 |
| 17.4 Health Plan Coverages and Provisions. ....                                    | 57 |
| 17.5 Family Member Eligibility Criteria. ....                                      | 57 |
| 17.6 Dual Coverage.....                                                            | 58 |
| 17.7 Life Insurance Benefit Under Health and Dental Plans.....                     | 59 |
| 17.8 Supplemental Life Insurance. ....                                             | 59 |
| 17.9 Health Care Spending Account. ....                                            | 59 |
| 17.10 Vision Insurance. ....                                                       | 59 |
| 17.11 PERS Long-Term Care.....                                                     | 59 |
| 17.12 Dependent Care Assistance Program. ....                                      | 59 |
| 17.13 Premium Conversion Plan.....                                                 | 60 |
| 17.14 Prevailing Section.....                                                      | 60 |
| 17.15 Rate Information.....                                                        | 60 |
| 17.16 Partial Month. ....                                                          | 60 |
| 17.17 Coverage During Absences.....                                                | 60 |
| 17.18 Affordable Care Act. ....                                                    | 61 |
| SECTION 18 - PROBATIONARY PERIOD.....                                              | 61 |
| 18.1 Duration.....                                                                 | 61 |
| 18.2 Revised Probationary Period.....                                              | 61 |
| 18.3 Criteria.....                                                                 | 61 |
| 18.4 Rejection During Probation.....                                               | 61 |
| 18.5 Regular Appointment.....                                                      | 62 |
| 18.6 Layoff During Probation.....                                                  | 62 |
| 18.7 Rejection During Probation of Layoff Employee.....                            | 62 |
| SECTION 19 – PROMOTION/EXAMINATIONS .....                                          | 62 |
| 19.1 Competitive Exam. ....                                                        | 62 |
| 19.2 Promotion Policy.....                                                         | 63 |
| 19.3 Open Exams.....                                                               | 63 |
| 19.4 Disqualification From Taking Examination.....                                 | 63 |
| 19.5 Release Time for Examinations.....                                            | 63 |
| 19.6 Promotion Via Reclassification Without Exam.....                              | 63 |
| 19.7 Requirements for Promotional Standing.....                                    | 64 |
| 19.8 Promotion Preference.....                                                     | 64 |
| SECTION 20 – PERFORMANCE EVALUATIONS .....                                         | 64 |
| SECTION 21 - DISMISSAL, SUSPENSION, TEMPORARY REDUCTION IN PAY, AND DEMOTION ..... | 65 |
| 21.1 Sufficient Cause for Action.....                                              | 65 |
| 21.2 Skelly Requirements - Notice of Proposed Action (Skelly Notice).....          | 66 |
| 21.3 Skelly Requirements - Notice to Union.....                                    | 67 |
| 21.4 Employee Response.....                                                        | 67 |
| 21.5 Leave Pending Employee Response.....                                          | 67 |
| 21.6 Order and Notice of Action.....                                               | 67 |
| 21.7 Order and Notice of Action – Notice to Union.....                             | 68 |
| 21.8 Disciplinary Actions.....                                                     | 68 |
| 21.9 Weingarten Rights.....                                                        | 68 |
| SECTION 22 - GRIEVANCE PROCEDURE .....                                             | 68 |

|                                                                                       |                                             |    |
|---------------------------------------------------------------------------------------|---------------------------------------------|----|
| 22.1                                                                                  | Definition and Procedure.....               | 68 |
| 22.2                                                                                  | Scope of Arbitration Decisions.....         | 70 |
| 22.3                                                                                  | Time Limits.....                            | 70 |
| 22.4                                                                                  | Union Notification.....                     | 71 |
| 22.5                                                                                  | Filing by Union.....                        | 71 |
| 22.6                                                                                  | Disputes Over Existence of Grievance.....   | 71 |
| SECTION 23 – PERSONNEL FILES.....                                                     |                                             | 71 |
| SECTION 24 – RESIGNATIONS.....                                                        |                                             | 72 |
| 24.1                                                                                  | Resignation in Good Standing.....           | 72 |
| 24.2                                                                                  | Constructive Resignation.....               | 72 |
| 24.3                                                                                  | Effective Resignation.....                  | 73 |
| 24.4                                                                                  | Revocation.....                             | 73 |
| 24.5                                                                                  | Coerced Resignations.....                   | 73 |
| 24.6                                                                                  | Eligibility for Reemployment.....           | 73 |
| SECTION 25 – JURY DUTY AND WITNESS DUTY.....                                          |                                             | 74 |
| 25.1                                                                                  | Jury Duty.....                              | 74 |
| 25.2                                                                                  | Witness Duty.....                           | 75 |
| SECTION 26 – REIMBURSEMENT.....                                                       |                                             | 75 |
| 26.1                                                                                  | Professional Development Reimbursement..... | 75 |
| 26.2                                                                                  | Personal Property Reimbursement.....        | 76 |
| 26.3                                                                                  | Reimbursement for Meal Expenses.....        | 77 |
| SECTION 27 – CLASSIFICATIONS.....                                                     |                                             | 77 |
| SECTION 28 - SAFETY.....                                                              |                                             | 77 |
| SECTION 29 - MILEAGE.....                                                             |                                             | 78 |
| 29.1                                                                                  | Mileage Reimbursement Rate.....             | 78 |
| 29.2                                                                                  | Mileage Reimbursement Policy.....           | 78 |
| SECTION 30 - SERVICE AWARDS.....                                                      |                                             | 78 |
| SECTION 31 - LENGTH OF SERVICE DEFINITION.....                                        |                                             | 78 |
| SECTION 32- UNFAIR LABOR PRACTICE.....                                                |                                             | 79 |
| SECTION 33 - PERMANENT PART-TIME EMPLOYEE BENEFITS.....                               |                                             | 79 |
| SECTION 34 - NOTARY PUBLIC.....                                                       |                                             | 79 |
| SECTION 35 – STRIKE/WORK STOPPAGE.....                                                |                                             | 79 |
| SECTION 36 - ADOPTION.....                                                            |                                             | 79 |
| SECTION 37 - DURATION OF AGREEMENT.....                                               |                                             | 80 |
| SECTION 38 - SCOPE OF AGREEMENT AND SEPARABILITY OF PROVISIONS.....                   |                                             | 80 |
| 38.1                                                                                  | Scope of Agreement.....                     | 80 |
| 38.2                                                                                  | Separability of Provisions.....             | 80 |
| 38.3                                                                                  | Personnel Policies.....                     | 80 |
| SIDE LETTER AGREEMENT TO THE 2019-2023 CCCERA/AFSCME MEMORANDUM OF UNDERSTANDING..... |                                             | 81 |



## **DEFINITIONS**

**Appointing Authority:** Chief Executive Officer unless otherwise provided by statute or ordinance.

**Class:** A group of positions sufficiently similar with respect to the duties and responsibilities that similar selection procedures and qualifications may apply and that the same descriptive title may be used to designate each position allocated to the group.

**Class Title:** The designation given to a class, to each position allocated to the class, and to the employees allocated to the class.

**Demotion:** The change of a permanent employee to another position in a class allocated to a salary range for which the top step is lower than the top step of the class which the employee formerly occupied except as provided for under "Transfer" or as otherwise provided for in this MOU, in the Personnel Policies, or in specific resolutions.

**Eligible:** Any person whose name is on an employment or reemployment or layoff list for a given class.

**Employee:** A person who is an incumbent of a position or who is on leave of absence in accordance with provisions of this MOU and whose position is held pending his/her return.

**Employment List:** A list of persons who have been found qualified for employment in a specific class.

**Layoff List:** A list of persons who have occupied positions allocated to a class and who have been involuntarily separated by layoff or displacement, or demoted by displacement, or have voluntarily demoted in lieu of layoff or displacement, or have transferred in lieu of layoff or displacement.

**Permanent-Intermittent Position:** Any position which requires the services of an incumbent for an indefinite period but on an intermittent basis, as needed, paid on an hourly basis.

**Permanent Part-Time Position:** Any position which will require the services of an incumbent for an indefinite period but on a regularly scheduled less than full time basis.

**Permanent Position:** Any position which has required, or which will require, the services of an incumbent without interruption, for an indefinite period.

**Project Employee:** An employee who is engaged in a time limited program or service, by reason of limited, or restricted funding. Such positions are typically funded from outside sources but may be funded from CCCERA revenues.

**Promotion:** The change of a permanent employee to another position in a class allocated to a salary range for which the top step is higher than the top step of the class which the employee formerly occupied, except as provided for under "Transfer" or as otherwise provided for in this MOU or in the Personnel Policies.

**Position:** The assigned duties and responsibilities calling for the regular full time, part-time or intermittent employment of a person.

## **SECTION 1 - UNION RECOGNITION**

---

**Reallocation:** The act of reassigning an individual position from one class to another class at the same range of the salary schedule or to a class which is allocated to another range that is within five percent (5%) of the top step, except as otherwise provided for in the Personnel Policies or other ordinances.

**Reclassification:** The act of changing the allocation of a position by raising it to a higher class or reducing it to a lower class on the basis of significant changes in the kind, difficulty or responsibility of duties performed in such position.

**Resignation:** The voluntary termination of permanent employment with CCCERA.

**Temporary Employment:** Any employment which will require the services of an incumbent for a limited period of time, paid on an hourly basis, not in an allocated position or in permanent status.

**Transfer:** The change of an employee who has permanent status in a position to another position in the same class in a different department, or to another position in a class which is allocated to a range on the salary plan that is within five percent (5%) at top step as the class previously occupied by the employee.

**Union:** American Federation of State County and Municipal Employees (AFSCME) Local 2700

## **SECTION 1 - UNION RECOGNITION**

---

### **SECTION 1 - UNION RECOGNITION**

The Union is the formally recognized employee organization for the representation unit listed below.

General Clerical Unit

### **SECTION 2 - UNION MEMBERSHIP, DUES, AND COMMUNICATIONS**

#### **2.1 Dues Deduction.**

Only a majority representative may have dues deduction and as such the Union has the exclusive privilege of dues deduction for all employees in its unit.

Upon certification by the Union that an employee has signed a deduction authorization, CCCERA will deduct the appropriate dues and/or fees from the employee's pay, as established by the Union and as may be changed from time to time by the Union and remit such dues and/or fees to the Union. Employee requests to begin, cancel, or change deductions must be directed to the Union, rather than to CCCERA. CCCERA will automatically cease deductions for any employee who is no longer employed in a classification represented by the Union.

Deductions will continue unless the employee mails a written revocation to the Union. As long as the Union notifies CCCERA prior to the pay period end date (e.g., July 15), the effective date of deductions or revocation for employees shall be the pay date following (e.g., July 25) the Union's notification to CCCERA. Otherwise the deduction or revocation will be effective the next pay date (e.g. August 10).

On a semi-annual basis, every January and July, the Union will provide CCCERA with a current certified list of members with the dollar and/or percentage amount of dues and/or fees to deduct per employee, a statement that the Union has and will maintain written authorizations signed by the individuals from whose salary or wages the union deductions are to be made, and a statement that the Union shall indemnify CCCERA for any claims made by the employee for deductions made in reliance on that certification, in accordance with Government Code §1157.12(a).

The Union shall indemnify, defend, and save CCCERA harmless against any and all claims, demands, suits, orders, or judgments, or other forms of liability that arise out of or by reason of this Section, or action taken or not taken by CCCERA under this Section. This includes, but is not limited to, CCCERA's Attorneys' fees and costs. The provisions of this subsection shall not be subject to the grievance procedure.

#### **2.2 Union Representation.**

A. The Union agrees that it has a duty to provide fair and non-discriminatory representation to all employees in all classes in the bargaining unit Union membership

## **SECTION 2 - UNION MEMBERSHIP, DUES, AND COMMUNICATIONS**

is not a mandatory condition of employment for any employee covered by this agreement.

### **2.3 Rosters.**

- A. The Human Resources Department shall monthly furnish a list of all new hires to the Union.
- B. CCCERA will send to the union a roster of represented employees every 120 calendar days, including name, job title, work phone, work email, home address, home phone, home email, and personal cell phone, if available. Employees may opt out of providing home address, home phone, personal cell phone number, and home email addresses. CCCERA will provide the Union with a copy of the opt out request.

### **2.4 Withdrawal of Membership.**

By notifying the Union in writing, between August 1 and August 31 any employee may withdraw from Union membership and discontinue paying dues as of the payroll period, commencing September 1; discontinuance of dues payments to then be reflected in the October 10 paycheck. Immediately upon close of the above mentioned thirty (30) day period, the Union shall submit to CCCERA a list of the employees who have rescinded their authorization for dues deduction.

### **2.5 Communicating With Employees.**

The Union shall be allowed to use designated portions of bulletin boards or display areas in public portions of offices in which there are employees represented by the Union, provided the communications displayed have to do with matters within the scope of representation and further provided that the employee organization appropriately posts and removes the information. CCCERA reserves the right to remove objectionable materials after consultation with the Union.

Representatives of the Union, not on CCCERA time, shall be permitted to place a supply of employee literature at specific locations in CCCERA buildings if arranged through CCCERA Human Resources or designated representative; said representatives may distribute employee organization literature in work areas (except work areas not open to the public) if the nature of the literature and the proposed method of distribution are compatible with the work environment and work in progress. Such placement and/or distribution shall not be performed by on-duty employees.

The Union shall be allowed access to work locations in which it represents employees for the following purposes:

- a. to post literature on bulletin boards;
- b. to arrange for use of a meeting room;
- c. to leave and/or distribute a supply of literature as indicated above;

## **SECTION 2 - UNION MEMBERSHIP, DUES, AND COMMUNICATIONS**

---

- d. to represent an employee on a grievance, and/or to contact a union officer on a matter within the scope of representation.

In the application of this provision, it is agreed and understood that in each such instance advance arrangements, including disclosure of which of the above purposes is the reason for the visit, will be made with Human Resources in charge of the work area, and the visit will not interfere with CCCERA services.

### **2.6 Use of CCCERA Facilities.**

- A. The Union shall be allowed to use specific meeting areas at CCCERA facilities for official business of the employee organizations. Such use shall not occur during regular business hours, shall not result in additional cost to CCCERA, and shall not interfere with CCCERA operations. An exclusively recognized employee organization desiring to use CCCERA's facilities shall apply for such use on a form approved by the Chief Executive Officer or his/her designee at least one business day prior to the date of the requested use. This provision does not limit the employee organization from using CCCERA's facility for day-to-day meetings with employees to investigate or enforce provisions of the MOU or Personnel Policies, or to meet with employees to update them regarding bargaining status.
- B. The Union may use designated bulletin board space to post official business of the employee organization. Inappropriate or offensive material will not be permitted. Material that is deemed inappropriate shall be removed from the bulletin board, and the recognized employee organization shall be immediately notified. CCCERA agrees to discuss with the recognized employee organization the reason(s) that the material was inappropriate. CCCERA shall not act unreasonably in deciding if material is appropriate.
- C. The Union shall have the right to come onto CCCERA's premises to ensure that the terms of the MOU are being followed. The authorized representative shall notify the Chief Executive Officer or his/her designee at the time he or she comes onto CCCERA's premises for the purpose of ensuring that the terms of the MOU are being followed. The authorized representative shall not meet with or otherwise disrupt employees during their work time without the approval of the Chief Executive Officer or his/her designee.
- D. Nothing in this section shall be interpreted as permitting any employee organization or any unit employee to use CCCERA's internal mail system, its facsimile machines, or CCCERA's voice or electronic mail systems for any purpose other than the normal business of CCCERA.

### **2.7 Advance Notice.**

The Union shall, except in cases of emergency, have the right to reasonable notice of any ordinance, rule, resolution or regulation directly relating to matters within the scope of representation proposed to be adopted by the CCCERA and to meet with the CCCERA regarding this matter.

## **SECTION 3 - NO DISCRIMINATION/HARASSMENT**

---

The listing of an item on a public agenda, or the mailing of a copy of a proposal at least seventy-two (72) hours before the item will be heard, or the delivery of a copy of the proposal at least twenty-four (24) hours before the item will be heard, shall constitute notice.

In cases of emergency when CCCERA, determines it must act immediately without such notice or meeting, it shall give notice and opportunity to meet as soon as practical after its action.

### **2.8 New Employee Orientation.**

Each newly-hired employee, as part of her or his in-person onboarding meeting, will be permitted to attend, without loss in compensation, a thirty (30) minute session, conducted by the Union, at CCCERA's office.

### **2.9 P.E.O.P.L.E.**

Employees in classifications represented by United Clerical, Technical & Specialized Employees, Local 2700, AFSCME may make a voluntary, monetary monthly contribution to P.E.O.P.L.E., said contributions to be deducted from employees' pay by CCCERA and remitted to AFSCME, P.E.O.P.L.E. (Public Employees Organized to Promote Legislative Equality).

## **SECTION 3 - NO DISCRIMINATION/HARASSMENT**

There shall be no discrimination because of sex, race, religion or creed (including religious dress or grooming practices), color, national origin, ancestry, sexual orientation, gender, gender identity, gender expression, pregnancy, childbirth and/or breastfeeding, genetic information, marital status, HIV and AIDS status, military service and/or veteran status or union activities, or any other characteristic protected by federal or state law or local ordinance against any employee or applicant for employment by CCCERA or by anyone employed by CCCERA; and to the extent prohibited by applicable State and Federal law there shall be no discrimination because of age. To the extent allowable by law, there shall be no discrimination against any disabled person solely because of such disability. There shall be no discrimination because of Union membership or legitimate Union activity against any employee or applicant for employment by CCCERA or anyone employed by CCCERA.

CCCERA agrees to abide by its Anti-Harassment Policy.

### **3.1 Americans With Disabilities Act (ADA).**

CCCERA and the Union recognize that CCCERA has an obligation to reasonably accommodate disabled employees. If by reason of the aforesaid requirement CCCERA contemplates actions to provide reasonable accommodation to an individual employee in compliance with the ADA which are in conflict with any provision of this MOU, the Union will be advised of such proposed accommodation. Upon request, CCCERA will meet and confer with the Union on the impact of such accommodation. If CCCERA and the Union do not reach agreement, CCCERA may implement the accommodation if

## **SECTION 4 - SHOP STEWARDS / OFFICIAL REPRESENTATIVES**

---

required by law without further negotiations. Nothing in this MOU shall preclude CCCERA from taking actions necessary to comply with the requirements of ADA.

## **SECTION 4 - SHOP STEWARDS / OFFICIAL REPRESENTATIVES**

### **4.1 Attendance at Meetings.**

Employees designated as shop stewards or official representatives of the Union shall be allowed to attend meetings held by CCCERA during regular working hours on CCCERA time as follows:

- a. if their attendance is required by CCCERA at a specific meeting, including meetings of the Board of Retirement.
- b. if their attendance is sought by a hearing body or presentation of testimony or other reasons;
- c. if their attendance is required for a meeting necessary for settlement of grievances filed pursuant to Section 22 - Grievance Procedure of this MOU and scheduled at reasonable times agreeable to all parties;
- d. if they are designated as a shop steward, in which case they may utilize a reasonable time at each level of the proceedings to assist an employee to present a grievance provided the meetings are scheduled at reasonable times agreeable to all parties;
- e. if they are designated as spokesperson or representative of the Union and as such make representations or presentations at meetings or hearings on wages, salaries and working conditions provided in each case advance arrangements for time away from the employee's work station or assignment are made with the appropriate Department Manager, and CCCERA is responsible for determining that the attendance of the particular employee(s) is required.

### **4.2 Union Representatives.**

Official representatives of the Union shall be allowed time off on CCCERA time for meetings during regular working hours when formally meeting and conferring in good faith or consulting with the Administrative/Human Resources Manager or other management representatives on matters within the scope of representation, provided that advance arrangements for the time away from the work station or assignment are made with the appropriate Department Manager.

Shop stewards and union officials shall advise, as far in advance as possible, their immediate supervisor, or his/her designee, of their intent to engage in Union business. All requests for release time shall include the location, the estimated time needed and

---

the general nature of the Union business involved (e.g., grievance meeting, Skelly hearing).

#### **4.3 Release Time for Training.**

CCCERA shall provide the Union a maximum of 320 total hours per year of release time for union designated stewards or officers to attend union-sponsored training programs. Requests for release time shall be provided in writing to the Administrative/Human Resources Manager at least fifteen (15) days in advance of the time requested. The Administrative/Human Resources Manager will reasonably consider each request and notify the affected employee whether such request is approved, within one (1) week of receipt.

### **SECTION 5 – SALARIES**

#### **5.1 General Wages.**

- A. Effective the first full pay period after ratification and Board adoption of the successor MOU, there shall be a 4% base pay increase to all bargaining unit employees.
- B. Effective the first full pay period after January 1, 2020, there shall be another 4% base pay increase to all bargaining unit employees.
- C. Effective the first full pay period after January 1, 2021, there shall be another 3% base pay increase to all bargaining unit employees.
- D. Effective the first full pay period after January 1, 2022, there shall be another 3% base pay increase to all bargaining unit employees.
- E. Effective the first full pay period after January 1, 2023, there shall be another 3% base pay increase to all bargaining unit employees.
- F. Longevity Pay: Employees hired on or before December 31, 2018 with ten (10) years of Contra Costa County/CCCERA service shall receive a two and one half percent (2.5%) longevity pay differential. Employees hired on or after January 1, 2019 with ten (10) years of CCCERA service shall receive a two and one half percent (2.5%) longevity pay differential.

#### **5.2 Entrance Salary.**

New employees shall generally be appointed at the minimum step of the salary range established for the particular class of position to which the appointment is made. However, the appointing authority may fill a particular position at a step above the minimum of the range.



## **SECTION 5 – SALARIES**

---

### **5.3 Anniversary Dates. Anniversary dates will be set as follows:**

- A. New Employees. The anniversary date of a new employee is the first day of the calendar month following date of hire.
- B. Promotions. The anniversary date of a promoted employee is determined as for a new employee in Subsection 5.3.A above.
- C. Demotions. The anniversary of a demoted employee is the first day of the calendar month after the calendar month when the demotion was effective.
- D. Transfer, Reallocation and Reclassification. The anniversary date of an employee who is transferred to another position or one whose position has been reallocated or reclassified to a class allocated to the same salary range or to a salary range which is within five percent (5%) of the top step of the previous classification, remains unchanged.
- E. Reemployments. The anniversary of an employee appointed from a reemployment list to the first step of the applicable salary range and not required to serve a probation period is determined in the same way as the anniversary date is determined for a new employee who is appointed the same date, classification and step and who then successfully completes the required probationary period.

### **5.4 Increments Within Range.**

The performance of each employee, except those of employees already at the maximum salary step of the appropriate salary range, shall be reviewed on the anniversary date as set forth in Section 5.3 to determine whether the salary of the employee shall be advanced to the next higher step in the salary range. Advancement shall be granted on the affirmative recommendation of the appointing authority, based on satisfactory performance by the employee. The appointing authority may recommend denial of the increment or denial subject to one additional review at some specified date before the next anniversary, such date to be set at the time the original report is returned. This decision may be appealed through the Grievance Procedure.

Except as herein provided, increments within range shall not be granted more frequently than once a year, nor shall more than one (1) step within-range increment be granted at one time. In case the appointing authority recommends denial of the within range increment on some particular anniversary date, but recommends a special salary review at some date before the next anniversary the special salary review shall not affect the regular salary review on the next anniversary date. Nothing herein shall be construed to make the granting of increments mandatory on CCCERA. If a department verifies in writing that an administrative or clerical error was made in failing to submit the documents needed to advance an employee to the next salary step on the first of the month when eligible, said advancement shall be made retroactive to the first of the month when eligible.

## **SECTION 5 – SALARIES**

---

### **5.5 Part-Time Compensation.**

A part-time employee shall be paid a monthly salary in the same ratio to the full time monthly rate to which the employee would be entitled as a full time employee under the provisions of this Section 5 as the number of hours per week in the employee's part-time work schedule bears to the number of hours in the full time work schedule of the department.

### **5.6 Position Reclassification.**

An employee who is an incumbent of a position which is reclassified to a class which is allocated to the same range of the basic salary schedule as is the class of the position before it was reclassified, shall be paid at the same step of the range as the employee received under the previous classification.

An incumbent of a position which is reclassified to a class which is allocated to a lower range of the basic salary schedule shall continue to receive the same salary as before the reclassification, but if such salary is greater than the maximum of the range of the class to which the position has been reclassified, the salary of the incumbent shall be reduced to the maximum salary for the new classification. The salary of an incumbent of a position which is reclassified to a class which is allocated to a range of the basic salary schedule greater than the range of the class of the position before it was reclassified shall be governed by the provisions of Section 5.9 - Salary on Promotion.

### **5.7 Salary Reallocation & Salary on Reallocation.**

- A. In a general salary increase or decrease, an employee in a class which is reallocated to a salary range above or below that to which it was previously allocated, when the number of steps remain the same, shall be compensated at the same step in the new salary range the employee was receiving in the range to which the class was previously allocated. If the reallocation is from one salary range with more steps to a range with fewer steps or vice versa, the employee shall be compensated at the step on the new range which is in the same percentage ratio to the top step of the new range as was the salary received before reallocation to the top step of the old range, but in no case shall any employee be compensated at less than the first step of the range to which the class is allocated.
- B. In the event that a classification is reallocated from a salary range with more steps to a salary range with fewer steps on the salary schedule, apart from the general salary increase or decrease described in Section 5.7.A above, each incumbent of a position in the reallocated class shall be placed upon the step of the new range which equals the rate of pay received before the reallocation. In the event that the steps in the new range do not contain the same rates as the old range, each incumbent shall be placed at the step of the new range which is next above the salary rate received in the old range, or if the new range does not

## **SECTION 5 – SALARIES**

---

contain a higher step, at the step which is next lower than the salary received in the old range.

- C. In the event an employee is in a position which is reallocated to a different class which is allocated to a salary range the same as, or above or below the salary range of the employee's previous class, the incumbent shall be placed at the step in the new class which equals the rate of pay received before reallocation. In the event that the steps in the range for the new class do not contain the same rates as the range for the old class, the incumbent shall be placed at the step of the new range which is next above the salary rate received in the old range; or if the new range does not contain a higher step, the incumbent shall be placed at the step which is next lower than the salary received in the old range.

### **5.8 Salary on Promotion.**

Any employee who is appointed to a position of a class allocated to a higher salary range than the class previously occupied, except as provided under Section 5.12, shall receive the salary in the new salary range which is next higher than the rate received before promotion. In the event this increase is less than five percent (5%), the employee's salary shall be adjusted to the step in the new range which is at least five percent (5%) greater than the next higher step; provided, however, that the next step shall not exceed the maximum salary for the higher class. In the event of the appointment of a laid off employee from the layoff list to the class from which the employee was laid off, the employee shall be appointed at the step which the employee had formerly attained in the higher class unless such step results in a decrease in which case the employee is appointed to the next higher step. If however, the employee is being appointed into a class allocated to a higher salary range than the class from which the employee was laid off, the salary will be calculated from the highest step the employee achieved prior to layoff, or from the employee's current step, whichever is higher.

### **5.9 Salary on Involuntary Demotion.**

Any employee who is demoted, except as provided under Section 5.10, shall have his/her salary reduced to the salary step in the range for the class of position to which he/she has been demoted next lower than the salary received before demotion. In the event this decrease is less than five percent (5%), the employee's salary shall be adjusted to the step in the new range which is five percent (5%) less than the next lower step; provided, however, that the next step shall not be less than the minimum salary for the lower class.

Whenever the demotion is the result of layoff, cancellation of positions or displacement by another employee with greater seniority rights, the salary of the demoted employee shall be that step on the salary range which he/she would have achieved had he/she been continuously in the position to which he/she has been demoted, all within-range increments having been granted.

## **SECTION 5 – SALARIES**

---

### **5.10 Salary on Voluntary Demotion.**

Whenever any employee voluntarily demotes to a position in a class having a salary range lower than that of the class from which he or she demotes, his or her salary shall remain the same if the steps in his or her new (demoted) salary range permit, and if not, the new salary shall be set at the step next below former salary.

### **5.11 Transfer.**

An employee who is transferred from one position to another as described under "Transfer" shall be placed at the step in the salary range of the new class which equals the rate of pay received before the transfer. In the event that the steps in the range for the new class do not contain the same rates as the range for the old class, the employee shall be placed at the step of the new range which is next above the salary rate received in the old range; or if the new range does not contain a higher step, the employee shall be placed at the step which is next lower than the salary received in the old range.

### **5.12 Pay for Work in Higher Classification.**

When an employee in a permanent position is required to work in a classification for which the compensation is greater than that to which the employee is regularly assigned, the employee shall receive compensation for such work at the rate of pay established for the higher classification pursuant to Subsection 5.8 - Salary on Promotion of this Memorandum, at the start of the second full day in the assignment, under the following conditions. Payment shall be made retroactive after completing the first forty (40) consecutive hours worked in the higher classification.

- A. The employee is assigned to a program, service, or activity established by CCCERA which is reflected in an authorized position which has been classified and assigned to the Salary Schedule.
- B. The nature of the departmental assignment is such that the employee in the lower classification performs a majority of the duties and responsibilities of the position of the higher classification.
- C. Employee selected for the assignment will normally be expected to meet the minimum qualifications for the higher classification.
- D. CCCERA shall make reasonable efforts to offer out of class assignments to all interested employees on a voluntary basis. Pay for work in a higher classification shall not be utilized as a substitute for regular promotional procedures provided in this MOU.
- E. Higher pay assignments shall not exceed six (6) months except through reauthorization.

## **SECTION 5 – SALARIES**

---

- F. If approval is granted for pay for work in a higher classification and the assignment is terminated and later re-approved for the same employee within one-hundred-eighty (180) days, no additional waiting period will be required.
- G. Any incentives (e.g., the education incentive) and special differentials (e.g., longevity) accruing to the employee in his/her permanent position shall continue.
- H. During the period of work for higher pay in a higher classification, an employee will retain his/her permanent classification, and anniversary and salary review dates will be determined by time in that classification; except that if the period of work for higher pay in a higher classification exceeds one year continuous employment, the employee, upon satisfactory performance in the higher classification, shall be eligible for a salary review in that class on his/her next anniversary date. Notwithstanding any other salary regulations, the salary step placement of employees appointed to the higher class immediately following termination of the assignment shall remain unchanged.
- I. Allowable overtime pay will be paid on the basis of the rate of pay for the higher class.

### **5.13 Deferred Compensation Plan**

- A. **Special Benefit for Hires after January 1, 2010.** Commencing April 1, 2010 and for the duration of this Agreement, CCCERA will contribute one hundred fifty dollars (\$150) per month to an employee's account in the Contra Costa County Deferred Compensation Plan or other designated tax qualified savings vehicle, for employees who meet all of the following qualifications:
  - 1. The employee was first hired by Contra Costa County/CCCERA on or after January 1, 2010 and,
  - 2. The employee is not eligible for a monthly premium subsidy for health and/or dental upon retirement as set forth in Section 17.3.
  - 3. The employee is a permanent full-time or permanent part-time employee regularly scheduled to work at least twenty (20) hours per week and has been so employed for at least ninety (90) calendar days; and,
  - 4. The employee defers a minimum of twenty-five dollars (\$25) per month to the Contra Costa County Deferred Compensation Plan or other designated tax qualified savings vehicle; and,
  - 5. The employee has completed, signed, and submitted to CCCERA, the required enrollment form for the account, e.g., the Enrollment Form 457(b).
  - 6. The annual maximum contribution as defined under the relevant Internal Revenue Code provision has not been exceeded for the employee's account for the calendar year.

Employees who discontinue deferral or who defer less than the amount required

## **SECTION 5 – SALARIES**

---

by this provision for a period of one (1) month or more will no longer be eligible to receive CCCERA contribution. To re-establish eligibility, employees must resume deferring the amount required by this provision.

No amount deferred by the employee or contributed by CCCERA in accordance with this provision will count towards the “Base Contribution Amount” or the “Monthly Base Contribution Amount for Maintaining Program Eligibility” required for CCCERA's Deferred Compensation Incentive in any other provision in this agreement. No amount deferred by the employee or contributed by CCCERA in accordance with any other provision in this Agreement will count toward the minimum required deferral required by this provision. CCCERA's contribution amount in accordance with this provision will be in addition to CCCERA contribution amount for which the employee may be eligible in accordance with any other provision in this contract.

Both the employee deferral and CCCERA contribution to the Contra Costa County Deferred Compensation Plan under this provision, as well as any amounts deferred or contributed to the Contra Costa County Deferred Compensation Plan in accordance with any other provision of this contract, will be added together for the purpose of ensuring that the annual Plan maximum contributions as defined under IRS Code Section 457(b), or other tax qualified designated savings vehicle, are not exceeded.

- B. Loan Provision:** The Deferred Compensation Plan Loan Program is effective September 1, 2012. The following is a summary of the provisions of the loan program:
1. The minimum amount of the loan is \$1,000
  2. The maximum amount of the loan is the lesser of 50% of the employee's balance or \$50,000, or as otherwise provided by law.
  3. The maximum amortization period of the loan is five (5) years.
  4. The loan interest is fixed at the time the loan is originated and for the duration of the loan. The loan interest rate is the prime rate plus one percent (1%).
  5. There is no prepayment penalty if an employee pays the balance of the loan plus any accrued interest before the original amortization period for the loan.
  6. The terms of the loan may not be modified after the employee enters into the loan agreement, except as provided by law.
  7. An employee may have only one loan at a time.
  8. Payment for the loan is made by monthly payroll deduction.
  9. An employee with a loan who is not in paid status (e.g. unpaid leave of absence) may make his/her monthly payments directly to the Plan Administrator by some means other than payroll deduction each month the employee is in an unpaid status (e.g. by a personal check or money order).
  10. The Loan Administrator (MassMutual Life Insurance Company or its successor) charges a one-time \$50 loan initiation fee. This fee is deducted from the employee's Deferred Compensation account.

## **SECTION 6 – DAYS AND HOURS OF WORK**

---

Contra Costa County's website provides employees with additional information on the deferred compensation loan program.

### **5.14 Payment.**

Effective January 2016 payments will be provided on a semi-monthly basis for a total of 24 payments annually. Payment will be based on actual hours worked and any accruals charged. Deductions will be divided in half each month. Retirement contributions will be based on the employee's monthly salary plus retirement compensable differentials.

### **5.15 Pay Warrant Errors.**

If an employee observes an error on his or her check, they should report it immediately to Human Resources. If it is determined that an improper deduction has occurred or an error has been made, the employee will be promptly reimbursed for any improper deductions. Payment errors shall be made retroactive for a maximum of two years immediately preceding discovery of the payment error.

When CCCERA notifies an employee of an overpayment and a proposed repayment schedule, the employee may accept the proposed repayment schedule or may request a meeting through Human Resources. If requested, a meeting shall be held to determine a repayment schedule that shall be no longer than one and one-half times the length of time the overpayment occurred.

### **5.16 Compensation Complaints.**

All complaints involving or concerning the payment of compensation shall be initially filed in writing with Human Resources. Only complaints which allege that employees are not being compensated in accordance with the provisions of this MOU shall be considered as grievances. Any other matters of compensation are to be resolved in the meeting and conferring process, if not detailed in the MOU which results from such meeting and conferring process shall be deemed withdrawn until the meeting and conferring process is next opened for such discussion. No adjustment shall be retroactive for more than two (2) years from the date upon which the complaint was filed.

## **SECTION 6 – DAYS AND HOURS OF WORK**

### **6.1 Definitions**

- A. **Regular Work Schedule.** A regular work schedule is eight (8) hours per day, Monday through Friday, inclusive, for a total of forty (40) hours per week.
- B. **Flexible Work Schedule.** A flexible work schedule is any schedule that is not a regular, or 4/10 work schedule and where the employee is not scheduled to work more than 40 hours in the "workweek" as defined in Subsections D., below.

## **SECTION 6 – DAYS AND HOURS OF WORK**

---

- C. **4/10 Work Schedule.** A 4/10 work schedule is four (4) ten hour days in a seven (7) day period, for a total of forty (40) hours per week.
  
- D. **Workweek for Employees on Regular, Flexible, and 4/10 Work Schedules.** For employees on regular, flexible, and 4/10 work schedules, the workweek begins at 12:01 a.m. on Monday and ends at 12 midnight on Sunday.

### **6.2 Four/Ten (4/10) Shifts.**

If CCCERA wants to eliminate any existing 4/10 shift and substitute a 5/40 shift or to institute a 4/10 shift which does not allow for three (3) consecutive days off (excluding overtime days or a change of shift assignment), or change existing work schedules or existing hours of work, it will meet and confer with the Union prior to implementing said new shift or hours change. This obligation does not apply where there is an existing system for reassigning employees to different shifts or different starting/stopping times. Nothing herein prohibits affected employees and their supervisor from mutually agreeing on a change in existing hours of work provided other employees are not adversely impacted.

The following represents guidelines of a 4-10 Work Schedule Plan.

Office hours will remain 8 a.m. to 5 p.m.

The 5-40 schedule currently in effect will be maintained; i.e., start times, end times and meal periods.

If there are not sufficient employee volunteers for the 5-40 plan – employees will be assigned on the basis of inverse seniority, except that once assigned or volunteered to the 5-40 plan no employee may bump another employee on basis of seniority.

Supervisors are responsible for providing adequate coverage in their section, and will, therefore, be responsible for approval or denial of employees' work schedules. The supervisor is also responsible for recommending an employee's return to the 5-40 schedule if an employee's performance becomes a concern because of the 4-10 plan. It is understood that any individual employee's schedule may be changed due to the needs of the department. In addition, in the event coverage within a department becomes temporarily reduced; an employee's schedule may need to be temporarily changed. The union will be notified of any changes to an employee's work schedule when initiated by the employee's supervisor.

The 4-10 Plan will have schedules with a start time of 7:00 a.m and an end time of 5:30 p.m. All must include at least ½ hour for lunch.

Schedules are to be established two months in advance if possible to allow for adequate planning.



## **SECTION 7 – OVERTIME AND COMPENSATORY TIME**

---

Any switch back to the 5-40 schedule from the 4-10 Plan should occur after the completion of a 4-10 cycle.

If a holiday falls on an employee's scheduled day off the employee is entitled to take 8 hours off in recognition of the holiday without a loss in pay. The employee is also entitled to receive flexible compensatory time or pay at the rate of 1.0 times his/her base rate of pay.

If a holiday falls on a ten-hour workday, the employee will be charged two hours of vacation or personal holiday time. If the employee does not have any vacation/personal holiday accruals, a deduction will be made from the employee's pay. At the supervisor's discretion, this time may be made up.

Time spent on sick leave and vacation leave will be charged on an hour-for-hour basis; i.e., if an employee takes leave on a scheduled ten-hour day, he/she will be charged ten hours of leave time.

Participants in the 4-10 Plan may not use accruals on their scheduled day off.

Participants in the 4-10 Plan will receive an alternate day-off within the same work week on either Monday, Wednesday or Friday for approved voluntary training, temporary staffing coverage or other operational staffing needs on their scheduled day off.

### **6.3 Flex-Time.**

Flex-time may be applied to CCCERA clerical employees. Nothing contained in this MOU prohibits CCCERA from implementing a flex-time system for clerical employees. The CEO or designee prior to implementation shall discuss the implementation of any flex-time system involving employees represented by the Union with the Union. Then CCCERA shall determine if said flex-time is feasible following a trial period. Upon written request to the CEO or designee the Union may request to meet with CCCERA for the purpose of proposing an alternate flexible work schedule.

## **SECTION 7 – OVERTIME AND COMPENSATORY TIME**

### **7.1 Overtime.**

- A. Permanent full-time and part-time employees are eligible to receive overtime pay or overtime compensatory time off for any authorized work performed:
1. in excess of forty (40) hours per week; or
  2. in excess of eight (8) hours per day and that exceed the employee's daily number of scheduled hours. For example, an employee who is scheduled to work ten (10) hours per day and who works eleven (11) hours on a particular day would be entitled to one (1) hour of overtime.

## **SECTION 7 – OVERTIME AND COMPENSATORY TIME**

Work performed does not include non-worked hours. Overtime pay is compensated at the rate of one and one-half (1-1/2) times the employee's base rate of pay

Overtime for permanent employees is earned and credited in a minimum of one-half hour increments and is compensated by either pay or compensatory time off.

- B. Temporary employees are eligible to receive overtime pay for any authorized work performed in excess of forty (40) hours per week or in excess of eight (8) hours per day. Work performed does not include non-worked hours. Overtime pay is compensated at the rate of one and one-half (1.5) times the employee's hourly base rate of pay (not including shift or any other special differentials).
- C. Overtime Distribution: Overtime will be offered on a rotational basis beginning with the most senior qualified person and will rotate down the list of all employees in the classification who normally perform the work in the Department or Division as determined by the appointing authority or designee. If the assignment requiring overtime is continuous, the overtime will be offered on the above-described rotational basis to permit all eligible employees the opportunity to work overtime. If there are no volunteers, overtime will be assigned in inverse order of seniority and will rotate up the list of employees.

### **7.2 Compensatory Time.**

Employees may periodically elect to accrue compensatory time off in lieu of overtime pay. Eligible employees must notify CCCERA in advance of the intention to accrue compensatory time off rather than receive overtime pay

- A. Compensatory time off shall be accrued at the rate of one and one-half (1-1/2) times the actual authorized overtime hours worked by the employee.
- B. Employees may not accrue a compensatory time off balance that exceeds one hundred twenty (120) hours (i.e., eighty (80) hours at time and one-half). Once the maximum balance has been attained, authorized straight time and overtime hours will be paid at the applicable straight time or overtime rate. If the employee's balance falls below one hundred twenty (120) hours, the employee shall again accrue compensatory time off for authorized straight time and overtime hours worked until the employee's balance again reaches one hundred twenty (120) hours.
- C. Accrued compensatory time off shall be carried over for use in the next fiscal year; however, as provided in b. above, accrued compensatory time off balances may not exceed one hundred twenty (120) hours.
- D. Employees may not use more than one hundred twenty (120) hours of compensatory time off in any year period (January 1 – December 31).

## **SECTION 8 – FLEXIBLY STAFFED**

---

- E. The use of accrued compensatory time off shall be by mutual agreement between CCCERA and the employee. Compensatory time off shall not be taken when the employee would be replaced by another employee who would be eligible to receive, for time worked, either overtime payment or compensatory time accruals as provided for in this Section. This provision may be waived at the discretion of CCCERA.
  
- F. When an employee promotes, demotes or transfers from one classification eligible for compensatory time off to another classification eligible for compensatory time off, the employee's accrued compensatory time off balance will be carried forward with the employee.
  
- G. Compensatory time accrual balances will be paid off when an employee moves from one classification eligible for compensatory time off to a classification that is not eligible for compensatory time off. Said payoff will be made in accordance with the provisions and salary of the class from which the employee is promoting, demoting or transferring as set forth below.
  
- H. CCCERA will establish timekeeping procedures to administer this Section.

### **7.3 Fair Labor Standards Act Provisions.**

The Fair Labor Standards Act, as amended, may govern certain terms and conditions of the employment of employees covered by this MOU. It is anticipated that compliance with the Act may require changes in some of CCCERA policies and practices currently in effect or agreed upon. If it is determined by CCCERA that certain working conditions, including but not limited to work schedules, hours of work, method of computing overtime, overtime pay, and compensatory time off entitlements or use, must be changed to conform with the Fair Labor Standards Act, such terms and conditions of employment shall not be controlled by this MOU but shall be subject to modification by CCCERA to conform to the Federal Law without further meeting and conferring. CCCERA shall notify the Union (employee organizations) and will meet and confer with said organization regarding the implementation of such modifications.

## **SECTION 8 – FLEXIBLY STAFFED**

CCCERA shall continue to provide for flexible staffing for all positions in the following classes:

### **Flexibly Staffed Positions**

- Retirement Counselor
- Senior Retirement Counselor

## **SECTION 9 - SENIORITY, WORKFORCE REDUCTION, LAYOFF, & REASSIGNMENT**

## **SECTION 9 - SENIORITY, WORKFORCE REDUCTION, LAYOFF, & REASSIGNMENT**

---

### **9.1 Workforce Reduction.**

In the event that funding reductions or shortfalls in funding occur in a department or are expected, which may result in layoffs, CCCERA will notify the union and take the following actions:

- A. Identify the classification(s) in which position reductions may be required due to funding reductions or shortfalls.
- B. Advise employees in those classifications that position reductions may occur in their classifications.

Accept voluntary leaves of absence from employees in those classifications which do not appear to be potentially impacted by possible position reductions when such leaves can be accommodated by CCCERA.

- C. Consider employee requests to reduce their position hours from full time to part time to alleviate the impact of the potential layoffs.
- D. Approve requests for reduction in hours, lateral transfers, and voluntary demotions to vacant, funded positions in classes not scheduled for layoffs within CCCERA.
- E. When it appears to CCCERA that it may take action which will result in the layoff of employees in the representation unit, CCCERA shall notify the Union of the possibility of such layoffs and shall meet and confer with it regarding the implementation of the action.

### **9.2 Separation Through Layoff.**

- A. Grounds for Layoff. Any employee(s) having permanent status in position(s) may be laid off when the position is no longer necessary, or for reasons of economy, lack of work, lack of funds or for such other reason(s) as the Board of Retirement deems sufficient for abolishing the position(s).
- B. Order of Layoff. The order of layoff in a department shall be based on inverse seniority in the class of positions, the employee in that department with least seniority being laid off first and so on.
- C. Layoff By Displacement.
  - 1. In the Same Class. A laid off permanent full time employee may displace an employee having less seniority in the same class who occupies a permanent part-time position, the least senior employee being displaced first.

## **SECTION 9 - SENIORITY, WORKFORCE REDUCTION, LAYOFF, & REASSIGNMENT**

2. In the Same Level or Lower Class. A laid off or displaced employee who had achieved permanent status in a class at the same or lower salary level as determined by the salary schedule in effect at the time of layoff may displace within the department and in the class of an employee having less seniority; the least senior employee being displaced first, and so on with senior displaced employees displacing junior employees.

D. Particular Rules on Displacing.

Permanent part-time employees may displace only employees holding permanent positions of the same type respectively.

A permanent full time employee may displace any intermittent or part-time employee with less seniority 1) in the same class or, 2) in a class of the same or lower salary level if no full time employee in a class at the same or lower salary level has less seniority than the displacing employees.

Former permanent full time employees who have voluntarily become permanent part-time employees for the purpose of reducing the impact of a proposed layoff with the written approval of the Administrative/Human Resources Manager or designee retain their permanent full time employee seniority rights for layoff purposes only and may in a later layoff displace a full time employee with less seniority as provided in these rules.

- E. Seniority. An employee's seniority within a class for layoff and displacement purposes shall be determined by adding the employee's length of service in the particular class in question to the employee's length of service in other classes at the same or higher salary levels as determined by the salary schedule in effect at the time of layoff. Employees reallocated or transferred without examination from one class to another class having a salary within five percent (5%) of the former class, shall carry the seniority accrued in the former class into the new class.

Approved leaves of absence as provided for in these rules and regulations shall not constitute a period of separation. In the event of ties in seniority rights in the particular class in question, such ties shall be broken by length of last continuous permanent CCCERA employment. If there remain ties in seniority rights, such ties shall be broken by counting total time in the department in permanent employment. Any remaining ties shall be broken by random selection among the employees involved.

- F. Eligibility for Layoff List. Whenever any person who has permanent status is laid off, has been displaced, has been demoted by displacement or has voluntarily demoted in lieu of layoff or displacement, or has transferred in lieu of layoff or displacement, the person's name shall be placed on the layoff list for the class of positions from which that person has been removed.

## **SECTION 9 - SENIORITY, WORKFORCE REDUCTION, LAYOFF, & REASSIGNMENT**

- G. Order of Names on Layoff. First, layoff lists shall contain the names of persons laid off, displaced, or demoted as a result of a layoff or displacement, or who have voluntarily demoted in lieu of layoff or displacement. Names shall be listed in order of layoff seniority in the class from which laid off, displaced or demoted or transferred on the date of layoff, the most senior person listed first. In case of ties in seniority, the seniority rules shall apply, except, that where there is a class seniority tie between persons laid off from different departments, the tie(s) shall be broken by length of last continuous permanent CCCERA employment with remaining ties broken by random selection among the employees involved.
- H. Duration of Layoff & Reemployment Rights. The name of any person granted reemployment privileges shall continue on the layoff list for a period of two (2) years. Persons placed on layoff lists shall continue on the appropriate list for a period of four (4) years.
- I. Recall of Persons From Layoff Lists. Prior to hiring a person from outside CCCERA, if an active Layoff/Recall list exists, CCCERA shall recall employees from the list in reverse order of layoff. A person employed from a layoff list shall be appointed at the same step of that salary range the employee held on the day of layoff.
- J. Removal of Names From Reemployment & Layoff Lists. CCCERA may remove the name of any eligible from a reemployment or layoff list for any reason listed below:
1. For any cause stipulated in the Personnel Policies.
  2. On evidence that the eligible cannot be located by postal authorities.
  3. On receipt of a statement from the appointing authority or eligible that the eligible declines certification or indicates no further desire for appointment in the class.
  4. An offer of a permanent appointment to the class from which the eligible list was established has been declined by the eligible.
  5. If the eligible fails to respond to Human Resources or the appointing authority within ten (10) days to written notice of certification mailed to the person's last known address.

If the person on the reemployment or layoff list is appointed to another position in the same or lower classification, the name of the person shall be removed. However, if the first permanent appointment of a person on a layoff list is to a lower class which has a top step salary lower than the top step of the class from which the person was laid off, the name of the person shall not be removed from the layoff list.

## **SECTION 10 – HOLIDAYS**

---

- K. Removal of Names from Reemployment & Layoff Certifications. Human Resources may remove the name of any eligible from a reemployment or layoff certification if the eligible fails to respond within five (5) days to a written notice of certification mailed to the person's last known address.

### **9.3 Notice.**

CCCERA will give employees scheduled for layoff at least ten (10) work days' notice prior to their last day of employment.

## **SECTION 10 – HOLIDAYS**

### **10.1 Holidays Observed and Personal Holiday Credit.**

CCCERA will observe the following holidays:

- A. January 1st, known as New Year's Day  
Third Monday in January known as Dr. Martin Luther King, Jr. Day  
Third Monday in February, known as Presidents Day  
The last Monday in May, known as Memorial Day  
July 4th known as Independence Day  
First Monday in September, known as Labor Day  
November 11th, known as Veterans Day  
Fourth Thursday in November, known as Thanksgiving Day  
The Friday after Thanksgiving Day  
December 25th, known as Christmas Day

Such other days as the Board of Retirement may designate as holidays. Any holiday observed by CCCERA that falls on a Saturday is observed on the preceding Friday, and any holiday observed by CCCERA that falls on a Sunday is observed on the following Monday.

- B. Each full-time employee shall accrue four (4) hours of personal holiday credit per month. Such personal holiday time may be taken in one (1) minute increments, and preference of personal holidays shall be given to employees according to their seniority in their department as reasonably as possible. No employee may accrue more than forty (40) hours of personal holiday credit. On separation from CCCERA service, an employee will be paid for any unused personal holiday credits at the employee's then current pay rate.

### **10.2 Holiday is NOT WORKED**

#### **A. Full-Time Employees:**

1. Holidays Observed – Full-Time Employees: Full-time employees on regular, 4/10, and flexible work schedules are entitled to observe a holiday

## **SECTION 10 – HOLIDAYS**

(eight (8) hours off), without a reduction in pay, whenever a holiday is observed by CCCERA.

2. Holidays Observed on Regular Day off of Full Time Employees on 4/10 and Flexible Work Schedule: When a holiday is observed by CCCERA on the regularly scheduled day off of an employee who is on a 4/10 or flexible work schedule, the employee is entitled to take eight (8) hours off, without reduction in pay, in recognition of the holiday. The employee is also entitled to receive eight (8) hours of flexible pay at the rate of 1.0 times his/her base rate of pay (not including differentials) or flexible compensatory time in recognition of his/her regularly scheduled day off.
3. Holiday Observed – Full Time Employees Scheduled in Excess of Eight (8) Hours: When a holiday falls on an employee's regularly scheduled workday, the employee is entitled to only eight (8) hours off without a reduction in pay. If the workday is a ten (10) hour day, the employee must use two (2) hours of non-sick leave accruals. If the employee does not have any non-sick leave accrual balances, leave without pay (AWOP) will be authorized.
4. Holiday Observed – Full Time Employees Scheduled for Less Than Eight (8) Hours: When a full time employee is scheduled to work less than eight (8) hours on a holiday and the employee observes the holiday, the employee is also entitled to receive flexible pay at the rate of 1.0 times his/her base rate of pay (not including differentials) for the difference between eight (8) hours and the hours the employee was schedule to work on the holiday.

### **B. Part Time Employees:**

1. Holidays Observed – Part-Time Employees. When a holiday is observed by CCCERA, each part-time employee is entitled to observe the holiday in the same ratio as his/her number of position hours bears to forty (40) hours, multiplied by eight (8) hours, without a reduction in pay. For example, a part time employee whose position hours are 24 per week is entitled to 4.8 hours off work on a holiday ( $24/40 \times 8 = 4.8$ ). Hereafter, the number of hours produced by this calculation will be referred to as the "part time employee's holiday hours."
2. Holiday Observed on Regular Day Off of Part Time Employees: When a holiday is observed by CCCERA on the regularly scheduled day off of a part time employee, the part time employee is entitled to observe the holiday in the amount of the "part time employee's holiday hours," without a reduction in pay, in recognition of the holiday. The employee is also entitled to receive flexible pay at the rate of 1.0 times his/her base rate of pay (not including differentials) or compensatory time, in the amount of the "part time employee's holiday hours" in recognition of his/her scheduled day off.



## **SECTION 10 – HOLIDAYS**

---

3. Holiday Observed – Part Time Employees Scheduled to Work in Excess of “Part Time Employee’s Holiday Hours”: When the number of hours in a part time employee’s scheduled work day that falls on a holiday is more than the employee’s “part time employee’s holiday hours”, the employee must use non-sick leave accruals for the difference between the employee’s scheduled work hours and the employee’s “part time employee’s holiday hours.” If the employee does not have any non-sick leave accrual balances, leave without pay (AWOP) will be authorized.
4. Holiday Observed – Part Time Employees Scheduled to Work Less Than “Part Time Employee’s Holiday Hours”: When the number of hours in a part time employee’s scheduled work day that fall on a holiday is less than the employee’s “part time employee’s holiday hours”, the employee is also entitled to receive flexible pay at the rate of 1.0 times his/her rate of pay (not including differentials) for the difference between the employee’s schedule work hours and the employee’s “part time employee’s holiday hours.”

### **10.3 Holiday is WORKED**

#### **A. Full Time Employees:**

1. Holiday Falls on Regularly Scheduled Work Day of Full-Time Employees on Regular, 4/10, and, Flexible Schedules: When a full time employee works on a holiday that falls on the employee’s regularly scheduled work day, the employee is entitled to receive his/her regular salary. The employee is also entitled to receive holiday pay at the rate of one and one half (1.5) times his/her base rate of pay (not including differentials) or holiday compensation time at the same rate, for all hours worked up to a maximum of eight (8) hours. This provision applies to the regular, 4/10, and flexible work schedules.
2. Holiday Worked - Full Time Employee Scheduled less than Eight (8) hours on Regularly Scheduled Work Day: When a full time employee is scheduled to work less than eight (8) hours on a holiday (hereafter referred to as “full time employee short shift”), and the employee works that full time employee short shift, the employee is also entitled to receive flexible pay at the rate of 1.0 times his/her base rate of pay (not including differentials) or flexible compensatory time for the difference between eight (8) hours and the employee’s scheduled full time employee short shift hours.
3. Holiday Falls on Regularly Scheduled Day Off of Full-Time Employees on 4/10, and Flexible Work Schedules. When a full-time employee works on a holiday that falls on the employee’s regularly scheduled day off, the employee is entitled to receive his/her regular salary. The employee is also entitled to receive overtime pay at the rate of one and one half (1.5) times his/her base rate of pay (not including differentials) or compensation time at the same rate for all hours worked on the holiday. The employee is also entitled to receive eight (8) hours of flexible compensatory time or pay, at the rate of 1.0 times

## **SECTION 10 – HOLIDAYS**

his/her base rate of pay, in recognition of his/her scheduled day off. This provision only applies to employees on 4/10, and flexible work schedules.

### **B. Part Time Employees**

1. Holiday Falls on Regularly Scheduled Work Day: When a part time employee works on a holiday that falls on the employee's scheduled work day, the part time employee is entitled to receive his/her regular salary. The part time employee is also entitled to receive holiday pay at the rate of one and one half (1.5) times his/her base rate of pay (not including differentials) or holiday compensatory time for all hours worked on the holiday, up to a maximum of the "part time employee's holiday hours."
2. Holiday Worked- Part Time Employee Scheduled for Less than "Part Time Employee's Holiday Hours" on Regularly Scheduled Work Day: When a part time employee is scheduled to work less than the employee's "part time employee's holiday hours" on a holiday (hereafter referred to as "part time employee short shift"), and the employee works that part time employee short shift, the employee is also entitled to receive flexible pay at the rate of 1.0 times his/her base rate of pay (not including differentials) or flexible compensatory time for the difference between the "part time employee's holiday hours" and the part time employee short shift hours.

### **10.4 Holiday and Compensatory Time Provisions.**

- A. Maximum Accruals of Holiday Compensatory Time. Holiday compensatory time may not be accumulated in excess of two hundred eighty-eight (288) hours. After two hundred eighty-eight (288) hours are accrued by an employee, the employee will receive holiday pay at the rate of one and one half (1.5) times his/her base rate of pay. Holiday compensatory time may be taken at those dates and times determined by mutual agreement of the employee and the Department Manager or designee.
- B. Pay Off of Holiday Compensatory Time. Holiday compensatory time will be paid off only upon a change in status. A change in status includes separation, reassignment to a permanent-intermittent position, or transfer, assignment, promotion, or demotion into a position that is not eligible for holiday compensatory time.
- C. Maximum Accruals of Flexible Compensatory Time. Flexible compensatory time may not be accumulated in excess of two hundred eighty-eight (288) hours. After two hundred eighty-eight (288) hours are accrued by an employee, the employee will receive flexible pay at the rate of 1.0 times his/her base rate of pay. Flexible compensatory time may be taken on those dates and times determined by mutual agreement of the employee and the Department Manager or designee.

- 
- D. **Pay Off of Flexible Compensatory Time.** Flexible compensatory time will be paid off only upon a change in status. A change in status includes separation, reassignment to a permanent-intermittent position, or transfer assignment, promotion, or demotion into a position that is not eligible for flexible compensatory time.

## **SECTION 11 - VACATION LEAVE**

### **11.1 Vacation Allowance.**

Employees in permanent positions are entitled to vacation with pay. Accrual is based upon straight time hours of working time per calendar month of service and begins on the date of appointment to a permanent position. Increased accruals begin on the first of the month following the month in which the employee qualifies. Accrual for portions of a month shall be in minimum amounts of one (1) hour calculated on the same basis as for partial month compensation pursuant to Section 5.5 of this MOU. Vacation credits may be taken in one (1) minute increments. Vacation may not be taken during the first six (6) months of employment (not necessarily synonymous with probationary status) except where sick leave has been exhausted.

### **11.2 Vacation Allowance for Separated Employees.**

On separation from CCCERA service, an employee shall be paid for any unused vacation credits at the employee's then current pay rate.

### **11.3 Vacation Requests.**

The Department Manager or his/her designee will approve or deny an employee's vacation leave request that is submitted outside of the vacation bid process, within ten (10) work days of receipt. Vacations may only be taken with approval of the Department Manager or designee.

### **11.4 Preference.**

Preference of vacation shall be given to employees according to their seniority in their department as reasonably as possible.

### **11.5 Vacation Accrual Rates.**

|                          |                                    |                                       |
|--------------------------|------------------------------------|---------------------------------------|
| A.                       | Monthly<br>Accrual<br><u>Hours</u> | Maximum<br>Cumulative<br><u>Hours</u> |
| <u>Length of Service</u> |                                    |                                       |
| Under 15 years           | 10                                 | 240                                   |
| 15 through 19 years      | 13-1/3                             | 320                                   |
| 20 through 24 years      | 16-2/3                             | 400                                   |
| 25 through 29 years      | 20                                 | 480                                   |
| 30 years and up          | 23-1/3                             | 560                                   |

## **SECTION 12 - SICK LEAVE**

---

- B. All bargaining unit employees shall accrue vacation at the above rate based upon years of service as of their anniversary date. Employees' accrual rates will increase beginning the first pay period following their anniversary date. Anniversary date shall be the first of the calendar month following date of hire. This language shall not change the anniversary date for any employees as of April 1, 2017.
- C. Employees hired prior to January 1, 2016 shall be given credit for the years of service, if any, for the County of Contra Costa. Employees hired on or after January 1, 2016 shall receive credit only for years of service with CCCERA.

### **11.6 Prorated Accruals.**

Employees in a permanent part-time position shall accrue vacation benefits on a prorated basis

### **11.7 Accrual During Leave Without Pay.**

No employee who has been granted a leave without pay or unpaid military leave shall accrue any vacation credit during the time of such leave, nor shall an employee who is absent without pay accrue vacation credit during the absence.

### **11.8 Vacation Leave on Reemployment from a Layoff List.**

Employees with six (6) months or more service in a permanent position prior to their layoff and who are employed from a layoff list shall be considered as having completed six (6) months tenure in a permanent position for the purpose of vacation leave.

## **SECTION 12 - SICK LEAVE**

### **12.1 Purpose of Sick Leave.**

The primary purpose of paid sick leave is to ensure employees against loss of pay for temporary absences from work due to illness or injury. It is a benefit extended by CCCERA and may be used only as authorized; it is not paid time off which employees may use for personal activities.

### **12.2 Credits To and Charges Against Sick Leave.**

Sick leave credits accrue at the rate of eight (8) working hours credit for each completed month of service. Employees who work a portion of a month are entitled to a pro rata share of the monthly sick leave credit computed on the same basis as is partial month compensation.

Credits to and charges against sick leave are made in minimum amounts of one (1) minute.

## **SECTION 12 - SICK LEAVE**

---

Unused sick leave credits accumulate from year to year. When an employee is separated other than through retirement, accumulated sick leave credits shall be canceled, unless the separation results from layoff, in which case the accumulated credits shall be restored if reemployed in a permanent position within the period of lay off eligibility. As of the date of retirement, an employee's accumulated sick leave is converted to retirement on the basis of one day of retirement service credit for each day of accumulated sick leave credit.

### **12.3 Policies Governing the Use of Paid Sick Leave.**

As indicated above, the primary purpose of paid sick leave is to ensure employees against loss of pay for temporary absences from work due to illness or injury. The following definitions apply:

Immediate Family: Includes only the spouse, son, stepson, daughter, stepdaughter, father, stepfather, mother, stepmother, brother, sister, grandparent, grandchild, niece, nephew, father-in-law, mother-in-law, daughter-in-law, son-in-law, brother-in-law, sister-in-law, foster children, aunt, uncle, cousin, stepbrother, stepsister, or domestic partner of an employee and/or includes any other person for whom the employee is the legal guardian or conservator, or any person who is claimed as a "dependent" for IRS reporting purposes by the employee.

Employee: Any person employed by CCCERA in an allocated position in CCCERA service.

Paid Sick Leave Credits: Sick leave credits provided for by Personnel Policies and memoranda of understanding.

Condition/Reason: With respect to necessary verbal contacts and confirmations which occur between the department and the employee when sick leave is requested or verified, a brief statement in non-technical terms from the employee regarding inability to work due to injury or illness is sufficient.

Accumulated paid sick leave credits may be used, subject to appointing authority approval, by an employee in pay status, but only in the following instances:

- A. Temporary Illness or Injury of an Employee. Paid sick leave credits may be used when the employee is off work because of a temporary illness or injury.
- B. Permanent Disability Sick Leave. Permanent disability means the employee suffers from a disabling physical injury or illness and is thereby prevented from engaging in any CCCERA occupation for which the employee is qualified by reason of education, training or experience. Sick leave may be used by permanently disabled employees until all accruals of the employee have been exhausted or until the employee is retired by the Retirement Board, subject to the following conditions:

## **SECTION 12 - SICK LEAVE**

---

1. An application for retirement due to disability has been filed with the Retirement Board.
  2. Satisfactory medical evidence of such disability is received by the appointing authority within thirty (30) days of the start of use of sick leave for permanent disability.
  3. The appointing authority may review medical evidence and order further examination as deemed necessary, and may terminate use of sick leave when such further examination demonstrates that the employee is not disabled, or when the appointing authority determines that the medical evidence submitted by the employee is insufficient, or where the above conditions have not been met.
- C. Communicable Disease. An employee may use paid sick leave credits when under a physician's order to remain secluded due to exposure to a communicable disease.
- D. Sick Leave Utilization for Pregnancy Disability. Employees whose disability is caused or contributed to by pregnancy, miscarriage, abortion, childbirth, or recovery therefrom, shall be allowed to utilize sick leave credit to the maximum accrued by such employee during the period of such disability under the conditions set forth below:
1. Application for such leave must be made by the employee to the appointing authority accompanied by a written statement of disability from the employee's attending physician. The statement must address itself to the employee's general physical condition having considered the nature of the work performed by the employee, and it must indicate the date of the commencement of the disability as well as the date the physician anticipates the disability to terminate.
  2. If an employee does not apply for leave and the appointing authority believes that the employee is not able to properly perform her work or that her general health is impaired due to disability caused or contributed to by pregnancy, miscarriage, abortion, childbirth or recovery therefrom the employee shall be required to undergo a physical examination by a physician selected by CCCERA. Should the medical report so recommend, a mandatory leave shall be imposed upon the employee for the duration of the disability.
  3. Except as set forth in Section 12.3 h. Baby/Child Bonding, sick leave may not be utilized after the employee has been released from the hospital unless the employee has provided CCCERA with a written statement from her attending physician stating that her disability continues and the projected dates of the employee's recovery from such disability.
- E. Medical and Dental Appointments. An employee may use paid sick leave credits:

## **SECTION 12 - SICK LEAVE**

---

1. For working time used in keeping medical and dental appointments for the employee's own care; and
  2. For working time used by an employee for pre-scheduled medical and dental appointments for an immediate family member.
- F. Emergency Care of Family. An employee may use paid sick leave credits for working time used in cases of illness or injury to an immediate family member.
- G. Death of Family Member. An employee may use paid sick leave credits for working time used because of a death in the employee's immediate family or of the employee's domestic partner, but this shall not exceed three (3) working days, plus up to two (2) days of work time for necessary travel. Use of additional accruals including sick leave, when appropriate, may be authorized in conjunction with the bereavement leave at the discretion of the appointing authority.
- H. Baby/Child Bonding. Upon the birth or adoption of a child, an employee eligible for baby-bonding leave pursuant to the California Family Rights Act may use sick leave credits for such baby-bonding leave.
- I. Accumulated paid sick leave credits may not be used in the following situations:
1. Vacation. Paid sick leave credits may not be used for an employee's illness or injury which occurs while he/she is on vacation but the CCCERA CEO may authorize it when extenuating circumstances exist.
  2. Not in Pay Status. Paid sick leave credits may not be used when the employee would otherwise be eligible to use paid sick leave credits but is not in pay status.

### **12.4 Administration of Sick Leave.**

The proper administration of sick leave is a responsibility of the employee and the department manager. The following procedures apply:

#### **A. Employee Responsibilities**

1. Employees are responsible for notifying their department of an absence prior to the commencement of their work shift or as soon thereafter as possible. Notification shall include the reason and possible duration of the absence.
2. Employees are responsible for keeping their department informed on a continuing basis of their condition and probable date of return to work.
3. Employees are responsible for obtaining advance approval from their supervisor for the scheduled time of pre-arranged personal or family medical and dental appointments.

## **SECTION 12 - SICK LEAVE**

---

4. Employees are encouraged to keep the department advised of (1) a current telephone number to which sick leave related inquiries may be directed, and (2) any condition(s) and/or restriction(s) that may reasonably be imposed regarding specific locations and/or persons the department may contact to verify the employee's sick leave.
- B. CCCERA Responsibilities. The use of sick leave may properly be denied if these procedures are not followed. Abuse of sick leave on the part of the employee is cause for disciplinary action.

Departmental approval of sick leave is a certification of the legitimacy of the sick leave claim. The Department Manager or designee may make reasonable inquiries about employee absences. The department may require medical verification for an absence of three (3) or more consecutive working days. The department may also require medical verification for absences of less than three (3) consecutive working days for probable cause if the employee had been notified in advance in writing that such verification was necessary. Inquiries may be made in the following ways:

1. Calling the employee's residence telephone number or other contact telephone number provided by the employee if telephone notification was not made in accordance with departmental sick leave call-in guidelines. These inquiries shall be subject to any restrictions imposed by the employee under Section 12.4.A.
2. Obtaining the employee's signature on the ADP time report or on another form established for that purpose, as employee certification of the legitimacy of the claim.
3. Obtaining the employee's written statement of explanation regarding the sick leave claim.
4. Requiring the employee to obtain a physician's certificate or verification of the employee's illness, date(s) the employee was incapacitated, and the employee's ability to return to work, as specified above.
5. In absences of an extended nature, requiring the employee to obtain from their physician a statement of progress and anticipated date on which the employee will be able to return to work, as specified above.

CCCERA will establish timekeeping procedures which will insure the submission of a time card covering each employee absence in accordance with these policies and with clarifying regulations issued by the CEO.

To help assure uniform policy application, Human Resources should be contacted with respect to sick leave determinations about which the department is in doubt.

### **12.5 Disability.**



## **SECTION 12 - SICK LEAVE**

---

- A. An employee physically or mentally incapacitated for the performance of duty is subject to dismissal, suspension or demotion, subject to the County Employees Retirement Law of 1937. An appointing authority after giving notice may place an employee on leave if the appointing authority has filed an application for disability retirement for the employee, or whom the appointing authority believes to be temporarily or permanently physically or mentally incapacitated from the performance of the employee's duties.
- B. An appointing authority who has reasonable cause to believe that there are physical or mental health conditions present in an employee which endanger the health or safety of the employee, other employees, or the public, or which impair the employee's performance of duty, may order the employee to undergo at CCCERA expense and on the employee's paid time, a physical, medical examination by a licensed physician and/or psychiatric examination by a licensed physician or psychologist, and receive a report of the findings on such examination. If the examining physician or psychologist recommends that treatment for physical or mental health problems, including leave, are in the best interests of the employee or CCCERA in relation to the employee overcoming any disability and/or performing his or her duties the appointing authority may direct the employee to take such leave and/or undergo such treatment.
- C. Leave due to temporary or permanent disability shall be without prejudice to the employee's right to use sick leave, vacation, or any other benefit to which the employee is entitled other than regular salary. The Administrative/Human Resources Manager may order lost pay restored for good cause and subject to the employee's duty to mitigate damages.
- D. Before an employee returns to work from any absence for illness or injury, other leave of absence or disability leave, exceeding two (2) weeks in duration, the appointing authority may order the employee to undergo at CCCERA expense a physical, medical, and/or psychiatric examination by a licensed physician, and may consider a report of the findings on such examination. If the report shows that such employee is physically or mentally incapacitated for the performance of duty, the appointing authority may take such action as he deems necessary in accordance with appropriate provisions of this MOU.
- E. Before an employee is placed on an unpaid leave of absence or suspended because of physical or mental incapacity under (A) or (B) above, the employee shall be given notice of the proposed leave of absence or suspension by letter or memorandum, delivered personally or by certified mail, containing the following:
  - 1. a statement of the leave of absence or suspension proposed;
  - 2. the proposed dates or duration of the leave or suspension which may be indeterminate until a certain physical or mental health condition has been attained by the employee;
  - 3. a statement of the basis upon which the action is being taken

## **SECTION 12 - SICK LEAVE**

---

4. a statement that the employee may review the materials upon which the action is taken;
  5. a statement that the employee has until a specified date (not less than seven (7) work days from personal delivery or mailing of the notice) to respond to the appointing authority orally or in writing.
- F. Pending response to the notice the appointing authority for cause specified in writing may place the employee on a temporary leave of absence, with pay.
- G. The employee to whom the notice has been delivered or mailed shall have seven (7) work days to respond to the appointing authority either orally or in writing before the proposed action may be taken.
- H. After having complied with the notice requirements above, the appointing authority may order the leave of absence or suspension in writing stating specifically the basis upon which the action is being taken, delivering the order to the employee either personally or by certified mail, effective either upon personal delivery or deposit in the U.S. Postal Service.
- I. An employee who is placed on leave or suspended under this section may, within ten (10) calendar days after personal delivery or mailing to the employee of the order, appeal the order in writing through the CEO or designee.
- J. In the event of an appeal the employee has the burden of proof to show that either:
1. the physical or mental health condition cited by the appointing authority does not exist, or
  2. the physical or mental health condition does exist, but it is not sufficient to prevent, preclude, or impair the employee's performance of duty, or is not sufficient to endanger the health or safety of the employee, other employees, or the public.
- K. If the appeal is to a Disability Review Arbitrator, the employee (and his representative) will meet with CCCERA's representative to mutually select the Disability Review Arbitrator, who may be a de facto arbitrator, or a physician, or a rehabilitation specialist, or some other recognized specialist mutually selected by the parties. The arbitrator shall hear and review the evidence. The decision of the Disability Review Arbitrator shall be binding on both CCCERA and the employee.

### Scope of the Arbitrator's Review.

1. The arbitrator may affirm, modify or revoke the leave of absence or suspension.

## **SECTION 13 - STATE DISABILITY INSURANCE (SDI)**

---

2. The arbitrator may make his decision based only on evidence submitted by CCCERA and the employee.
3. The arbitrator may order back pay or paid sick leave credits for any period of leave of absence or suspension if the leave or suspension is found not to be sustainable, subject to the employee's duty to mitigate damages.
4. The arbitrator's fees and expenses shall be paid one-half by CCCERA and one-half by the employee or employee's association.

### **12.6 Accrual During Leave Without Pay.**

No employee who has been granted a leave without pay or an unpaid military leave shall accrue any sick leave credits during the time of such leave nor shall an employee who is absent without pay accrue sick leave credits during the absence.

### **12.7 Confidentiality of Information/Records.**

Any use of employee medical records will be governed by the Confidentiality of Medical Information Act (Civil Code Sections 56 to 56.26).

## **SECTION 13 - STATE DISABILITY INSURANCE (SDI)**

Employees eligible for SDI benefits are required to apply for SDI benefits and to have those benefits integrated with the use of their sick leave accruals on the following basis:

### **13.1 General Provisions.**

CCCERA participates in the State Disability Insurance (SDI) program, subject to the rules and procedures established by the State of California. CCCERA augments the SDI program with its SDI Integration Program. Employees must notify the State of California, Employment Development Department if under a doctor's care for more than seven days (forms provided on the EDD website, [www.edd.ca.gov/Disability/](http://www.edd.ca.gov/Disability/)). Except for the 7-day waiting period, an employee is paid SDI/PFL payments every day they are eligible for benefits, including weekends.

The California SDI program provides disability benefits beginning on the eighth (8) calendar day of a qualifying disability. The maximum period of state disability payments is up to one year. Determination of SDI payments and eligibility to receive payments is at the sole discretion of the State of California.

Integration means that employees will be required to use sick leave accruals to supplement the difference between the amount of the SDI payment and the employee's base monthly salary. Integration of sick leave with the SDI benefit is automatic and cannot be waived. Integration applies to all SDI benefits paid. For employees off on SDI, the department will make appropriate integration adjustments, including retroactive

## **SECTION 13 - STATE DISABILITY INSURANCE (SDI)**

---

adjustments if necessary. Employees must inform their department of hospitalization in a timely manner in order for the department to make appropriate integration adjustments.

State Disability benefit payments will be sent directly to the employees by the State of California.

When there are insufficient sick leave accruals available to fully supplement the difference between the SDI payment and the employee's base monthly salary, accruals other than sick leave may be used. These accruals may be used only to the extent that total payments do not exceed the employee's base monthly salary.

### **13.2 Procedures.**

Employees with more than 1.2 hours of sick leave accruals at the beginning of the disability integration period must integrate their sick leave accrual usage with their SDI benefit to the maximum extent possible.

When sick leave accruals are totally exhausted, integration with the SDI benefit terminates. An employee may use any other accruals without reference to or integration with the SDI benefit.

When the SDI benefit is exhausted, sick leave integration terminates. Then the employee may use sick leave or other accruals.

Employees with no sick leave balance at the beginning of the disability integration period may use any other accruals without reference to or integration with the SDI benefit.

Employees whose SDI claims are denied must present a copy of their claim denial to the Human Resources Department. The Human Resources Department will then authorize use of unused sick leave and shall authorize the use of other accruals as appropriate.

Employees may contact the Human Resources Department for assistance in resolving problems.

### **13.3 Method of Integration.**

#### **CCCERA Integrates/Coordinates benefits**

Integration or coordination of SDI/PFL benefits is a process in which the full SDI/PFL weekly benefit amount is paid to the employee and in addition the employee is being paid wages by CCCERA. With this process the employee could potentially receive up to 100% of his/her normal gross weekly wages (except for 7-day waiting period) for the benefit period. **PROVIDED THE EMPLOYEE HAS LEAVE BALANCES AVAILABLE.**

## **SECTION 13 - STATE DISABILITY INSURANCE (SDI)**

Until an employee has a balance of 1.2 hours of sick leave, the employee's sick leave accrual charges while receiving SDI benefits shall be calculated each pay period.

### **Procedures for SDI/PFL payments**

Employees will need to mail, fax, or drop off a copy of the SDI/PFL statement that shows the amount and period employee was paid to CCCERA.

The hourly salary not covered by the SDI benefit will be applied to the daily hours in the employee's schedule and that number of sick leave hours will be charged against the employee's sick leave accruals.

For purposes of integration with the SDI program, all full-time employees' schedules will be converted to 8-hour/5-day weekly work schedule during the period of integration.

The formula for employees' sick leave integration charges is shown below:

#### Definitions:

Weekly amount provided by SDI/PFL = W

Hourly wage provided by SDI/PFL = EDDHW

Employee's CCCERA hourly wage = HW

Integration hourly wage = IHW

Employee's normal daily hours = DH

Employee's normal weekly hours = WH

Integration Dollar amount = ID

#### Formula:

$W \div WH = EDDHW$

$HW - EDDHW = IHW$

$IHW \times DH = ID$

$ID \div HW = \text{Hours to integrate per day}$

**Example:** The employee is provided \$500.00 a week from EDD. The employee's normal hourly wage at CCCERA is \$25.00 per hour.

$\$500.00 (W) \div 40 \text{ hours } (WH) = \$12.50 (EDDHW)$

$\$25.00 (HW) - \$12.50 (EDDHW) = \$12.50 (IHW)$

$\$12.50 (IHW) \times 8 (DH) = \$100.00 (ID)$

$\$100.00 (ID) \div \$25.00 (HW) = 4 \text{ hours to integrate per day}$

CCCERA would coordinate/integrate a maximum of 4 hours of sick leave per day, resulting in the employee receiving 100% of their normal weekly gross pay, \$500.00 from EDD and \$500.00 from CCCERA for a total of \$1,000.00 per week. [If the employee worked 40 hours in the week with an hourly wage of \$25, the employee's normally weekly wage would be \$1,000.00.]

Permanent part-time and full-time employees working a light/limited duty reduced schedule program shall have their sick leave integration adjusted accordingly.

**SECTION 14 – WORKERS’ COMPENSATION**

CCCERA provides workers' compensation benefits to employees who sustain a work-related injury or illness, and claims are processed through an adjusting agent/insurance carrier as designated by CCCERA, which administers workers' compensation claims and provides benefits and services to injured employees. A worker's compensation injury is any injury or illness that arises out of and in the course of employment (AOE/COE) (Labor Code section 3600).

- A. Waiting Period. There is a three (3) calendar day waiting period before Workers' Compensation benefits commence. If the injured worker loses any time on the day of injury, that day counts as day one (1) of the waiting period. If the injured worker does not lose time on the date of injury, the waiting period will be the first three (3) calendar days the employee does not work as a result of the injury. The time the employee is scheduled to work during this waiting period will be charged to the employee's sick leave and/or vacation accruals. In order to qualify for Workers' Compensation the employee must be under the care of a physician. Temporary compensation is payable on the first three (3) days of disability when the injury necessitates hospitalization, or when the disability exceeds fourteen (14) days.
  
- B. Continuing Pay. Permanent employees shall continue to receive the appropriate percent as per Labor Code section 4650 *et. seq.* of their regular monthly salary during any period of compensable temporary disability not to exceed one year. Payment of continuing pay and/or temporary disability compensation is made in accordance with Part 2, Article 3 of the Workers' Compensation Laws of California. "Compensable temporary disability absence" for the purpose of this Section, is any absence due to work connected disability which qualifies for temporary disability compensation as set forth in Part 2, Article 3 of the Workers' Compensation Laws of California.

When any disability becomes medically permanent and stationary and/or reaches maximum medical improvement, the salary provided in this Section shall terminate. No charge shall be made against sick leave or vacation for these payments. Sick leave and vacation rights shall not accrue for those periods during which continuing pay is received.

Employees shall be entitled to a maximum of one (1) year of continuing pay benefits for any one injury or illness.

- C. Continuing pay begins at the same time that temporary Workers' Compensation benefits commence and continues until either the member is declared medically permanent/stationary and/or reaches maximum medical improvement, or until one (1) year of continuing pay, whichever comes first provided the employee remains in an active employed status. Continuing pay is automatically terminated on the date an employee is separated from service at CCCERA by resignation, retirement, layoff, or the employee is no longer employed by CCCERA. In these instances, employees will be paid Workers' Compensation benefits as prescribed by Workers' Compensation laws. All continuing pay will be cleared through CCCERA.

## **SECTION 15 - LEAVE OF ABSENCE**

---

Whenever an employee who has been injured on the job and has returned to work is required by an attending physician to leave work for treatment during working hours the employee shall be allowed time off up to three (3) hours for such treatment without loss of pay or benefits provided the employee notifies his/her supervisor of the appointment at least three (3) working days prior to the appointment or as soon as the employee becomes aware the appointment has been made. Said visits are to be scheduled contiguous to either the beginning or end of the scheduled work day whenever possible. This provision applies only to injuries/illnesses that have been accepted by CCCERA as work related.

- D. Full Pay Beyond One Year. If an injured employee remains eligible for temporary disability beyond one year, the employee's applicable salary will continue by integrating sick leave and/or vacation accruals with Workers' Compensation benefits until accruals are exhausted.
- E. Rehabilitation Integration. An injured employee who is eligible for Workers' Compensation Rehabilitation Temporary Disability benefits and whose disability is medically permanent and stationary and/or reaches maximum medical improvement, will continue to receive his/her applicable salary by integrating sick leave and/or vacation accruals with Workers' Compensation Rehabilitation Temporary Disability benefits until those accruals are exhausted. Thereafter, the Rehabilitation Temporary Disability benefits will be paid directly to the employee.
- F. Health Insurance. CCCERA's contribution to the employee's group insurance plan(s) continues during the continuing pay period and during integration of sick leave or vacation with Workers' Compensation benefits.

## **SECTION 15 - LEAVE OF ABSENCE**

### **15.1 Leave Without Pay.**

Any employee who has permanent status may be granted a leave of absence without pay upon written request, approved by the appointing authority; provided, however, that leaves for pregnancy, pregnancy disability, serious health conditions, and family care shall be granted in accordance with applicable state and federal law.

### **15.2 General Administration - Leave of Absence.**

Requests for leave without pay shall be made upon forms prescribed by Human Resources and shall state specifically the reason for the request, the date when it is desired to begin the leave, and the probable date of return.

- A. Leave without pay may be granted for any of the following reasons:
  - 1. Illness or disability;
  - 2. pregnancy;

## **SECTION 15 - LEAVE OF ABSENCE**

---

3. parental;
  4. to take a course of study such as will increase the employee's usefulness on return to the position.
  5. for other reasons or circumstances acceptable to the appointing authority.
- B. An employee must request family care leave at least thirty (30) days before the leave is to begin if the need for the leave is foreseeable. If the need is not foreseeable, the employee must provide written notice to the employer within five (5) days of learning of the event by which the need for family care leave arises.
- C. A leave without pay may be for a period not to exceed one (1) year, provided the appointing authority may extend such leave for additional periods. The procedure in granting extensions shall be the same as that in granting the original leave, provided that the request for extension must be made not later than thirty (30) calendar days before the expiration of the original leave.
- D. Nevertheless, a leave of absence for the employee's serious health condition or for family care (FMLA) shall be granted to an employee who so requests it for up to eighteen (18) weeks during a "rolling" twelve (12) month period measured backward from the date the employee uses his/her FMLA leave in accordance with Section 15.5 below.
- E. Whenever an employee who has been granted a leave without any pay desires to return before the expiration of such leave, the employee shall submit a request to the appointing authority in writing at least fifteen (15) days in advance of the proposed return. Early return is subject to prior approval by the appointing authority. The Human Resources Department shall be notified promptly of such return.
- F. Except in the case of leave of absence due to family care, pregnancy, pregnancy disability, illness, disability, or serious health condition, the decision of the appointing authority on granting or denying leave or early return from leave shall be subject to appeal to the Administrative/Human Resources Manager and not subject to appeal through the grievance procedure set forth in this MOU.

### **15.3 Military Leave.**

Any employee who is ordered to serve as a member of the State Militia or the United States Army, Navy, Air Force, Marine Corps, Coast Guard or any division thereof shall be granted a military leave for the period of such service, plus ninety (90) days. Additionally, any employee who volunteers for service during a mobilization under Executive Order of the President or Congress of the United States and/or the State Governor in time of emergency shall be granted a leave of absence in accordance with applicable federal or state laws. Upon the termination of such service or upon honorable discharge, the employee shall be entitled to return to his/her position in the classified



## **SECTION 15 - LEAVE OF ABSENCE**

---

service provided such still exists and the employee is otherwise qualified, without any loss of standing of any kind whatsoever.

An employee who has been granted a military leave shall not, by reason of such absence, suffer any loss of vacation, holiday, or sick leave privileges which may be accrued at the time of such leave, nor shall the employee be prejudiced thereby with reference to salary adjustments or continuation of employment. For purposes of determining eligibility for salary adjustments or seniority in case of layoff or promotional examination, time on military leave shall be considered as time in County service.

Any employee who has been granted a military leave, may upon return, be required to furnish such evidence of performance of military service or of honorable discharge as the appointing authority may deem necessary.

### **15.4 Family Care Leave or Medical Leave.**

Upon request to the appointing authority, in a “rolling” twelve (12) month period measured backward from the date the employee uses his/her FMLA leave, any employee who has permanent status shall be entitled to at least eighteen (18) weeks leave (less if so requested by the employee) for:

- A. medical leave of absence for the employee's own serious health condition which makes the employee unable to perform the functions of the employee's position;  
or
- B. family care leave of absence without pay for reason of the birth of a child of the employee, the placement of a child with an employee in connection with the adoption or foster care of the child by the employee, or the serious illness or health condition of a child, parent, spouse, or domestic partner of the employee.

### **15.5 Certification.**

The employee may be asked to provide certification of the need for family care leave or medical leave. Additional period(s) of family care or medical leave may be granted by the appointing authority.

### **15.6 Intermittent Use of Leave.**

The eighteen (18) week entitlement may be in broken periods, intermittently on a regular or irregular basis, or may include reduced work schedules depending on the specific circumstances and situations surrounding the request for leave. The eighteen (18) week may include use of appropriate available paid leave accruals when accruals are used to maintain pay status, but use of such accruals is not required beyond that specified in Section 15.12 below. When paid leave accruals are used for a medical or family care leave, such time shall be counted as a part of the eighteen (18) week entitlement.

## **SECTION 15 - LEAVE OF ABSENCE**

---

### **15.7 Aggregate Use for Spouses.**

In the situation where husband and wife are both employed by CCCERA, the family care of medical leave entitlement based on the birth, adoption or foster care of a child is limited to an aggregate for both employees together of eighteen (18) weeks during a “rolling” twelve (12) month period measured backward from the date the employee uses his/her FMLA leave. Employees requesting family care leave are required to advise their appointing authority(ies) when their spouse is also employed by CCCERA.

### **15.8 Definitions.**

For medical and family care leaves of absence under this section, the following definitions apply:

- A. Child: A biological, adopted, or foster child, stepchild, legal ward, conservatee or a child who is under eighteen (18) years of age for whom an employee stands in loco parentis or for whom the employee is the guardian or conservator, or an adult dependent child of the employee.
- B. Parent: A biological, foster, or adoptive parent, a step-parent, legal guardian, conservator, or other person standing in loco parentis to a child.
- C. Spouse: A partner in marriage as defined in California Civil Code Section 4100.
- D. Domestic Partner: An unmarried person, eighteen (18) years or older, to whom the employee is not related and with whom the employee resides and shares the common necessities of life.
- E. Serious Health Condition: An illness, injury, impairment, or physical or mental condition which warrants the participation of a family member to provide care during a period of treatment or supervision and involves either inpatient care in a hospital, hospice or residential health care facility or continuing treatment or continuing supervision by a health care provider (e.g. physician or surgeon) as defined by state and federal law.
- F. Certification for Family Care Leave: A written communication to the employer from a health care provider of a person for whose care the leave is being taken which need not identify the serious health condition involved, but shall contain:
  - 1. the date, if known, on which the serious health condition commenced;
  - 2. the probable duration of the condition;

## **SECTION 15 - LEAVE OF ABSENCE**

---

3. an estimate of the amount of time which the employee needs to render care or supervision;
  4. a statement that the serious health condition warrants the participation of a family member to provide care during period of treatment or supervision;
  5. if for intermittent leave or a reduced work schedule leave, the certification should indicate that the intermittent leave or reduced leave schedule is necessary for the care of the individual or will assist in their recovery, and its expected duration.
- G. Certification for Family Medical Leave: A written communication from a health care provider of an employee with a serious health condition or illness to the employer, which need not identify the serious health condition involved, but shall contain:
1. the date, if known, on which the serious health condition commenced;
  2. the probable duration of the condition;
  3. a statement that the employee is unable to perform the functions of the employee's job;
  4. if for intermittent leave or a reduced work schedule leave, the certification should indicate the medical necessity for the intermittent leave or reduced leave schedule and its expected duration.
- H. Comparable Positions: A position with the same or similar duties and pay which can be performed at the same or similar geographic location as the position held prior to the leave. Ordinarily, the job assignment will be the same duties in the same program area located in the same city, although specific clients, caseload, co-workers, supervisor(s), or other staffing may have changed during an employee's leave.

### **15.9 Pregnancy Disability Leave.**

Insofar as pregnancy disability leave is used under Section 12.3.D - Sick Leave Utilization for Pregnancy Disability, that time will not be considered a part of the eighteen (18) week family care leave period.

### **15.10 Group Health Plan Coverage.**

Employees who were members of one of the group health plans prior to commencement of their leave of absence can maintain their health plan coverage with CCCERA contribution by maintaining their employment in pay status as described in Section 12.3.D – Sick Leave Utilization for Pregnancy Disability. During the eighteen (18) weeks of an approved medical or family care leave under Section 15.5 above, CCCERA will continue its contribution for such health plan coverage even if accruals

## **SECTION 15 - LEAVE OF ABSENCE**

are not available for use to maintain pay status as required under Section 15.12. In order to maintain such coverage, employees are required to pay timely the full employee contribution to maintain their group health plan coverage, either through payroll deduction or by paying CCCERA directly.

### **15.11 Leave Without Pay - Use of Accruals.**

- A. All Leaves of Absence. During the first twelve (12) month period of any leave of absence without pay, an employee may elect to maintain pay status each month by using available sick leave (if so entitled under Section 12.3 - Policies Governing the Use of Paid Sick Leave), vacation, personal holiday, compensatory time off or other accruals or entitlements; in other words, during the first twelve (12) months, a leave of absence without pay may be "broken" into segments and accruals used on a monthly basis at the employee's discretion. After the first twelve (12) months, the leave period may not be "broken" into segments and accruals may not be used, except when required by SDI/Sick Leave Integration or as provided in the sections below.
- B. Family Care or Medical Leave (FMLA). During the eighteen (18) weeks of an approved medical or family care leave, if a portion of that leave will be on a leave of absence without pay, the employee will be *required* to use *at least* 0.1 hour of sick leave (if so entitled under Section 12.3 - Policies Governing the Use of Paid Sick Leave), vacation, personal holiday, compensatory time off or other accruals or entitlements if such are available, although use of additional accruals is permitted under subsection A. above.
- C. Sick leave accruals may not be used during any leave of absence, except as allowed under Section 12.3 - Policies Governing the Use of Paid Sick Leave.

### **15.12 Leave of Absence Replacement and Reinstatement.**

Any permanent employee who requests reinstatement to the classification held by the employee in the same department at the time the employee was granted a leave of absence, shall be reinstated to a position in that classification and department and then only on the basis of seniority. In case of severance from service by reason of the reinstatement of a permanent employee, the provisions of Section 9 - Seniority, Workforce Reduction, Layoff & Reassignment shall apply.

### **15.13 Reinstatement From Family Care Medical Leave.**

In the case of a family care or medical leave, an employee on a 5/40 schedule shall be reinstated to the same or comparable position if the return to work is after no more than ninety (90) work days of leave from the initial date of a continuous leave, including use of accruals, or within the equivalent on an alternate work schedule. A full time employee taking an intermittent or reduced work schedule leave shall be reinstated to the same or comparable position if the return to work on a full schedule is after no more than 720 hours, including use of accruals, of intermittent or reduced schedule leave. At the time the original leave is approved, the appointing authority shall notify the employee in

## **SECTION 16 – RETIREMENT CONTRIBUTION**

---

writing of the final date to return to work, or the maximum number of hours of leave, in order to guarantee reinstatement to the same or comparable position. An employee on a schedule other than 5/40 shall have the time frame for reinstatement to the same or comparable position adjusted on a pro rata basis.

### **15.14 Salary Review While on Leave of Absence.**

The salary of an employee who is on leave of absence from a CCCERA position on any anniversary date and who has not been absent from the position on leave without pay more than six (6) months during the preceding year, shall be reviewed on the anniversary date. Employees on military leave shall receive salary increments that may accrue to them during the period of military leave.

### **15.15 Unauthorized Absence.**

An unauthorized absence from the work site or failure to report for duty after a leave request has been disapproved, revoked, or canceled by the appointing authority, or at the expiration of a leave, shall be without pay. Such absence may also be grounds for disciplinary action.

### **15.16 Time Off to Vote.**

Employees represented by the Union who do not have sufficient time outside of working hours to vote at a statewide election, may, without loss of pay, take off enough working time which will enable the employee to vote.

No more than two (2) hours of the time taken off for voting shall be without loss of pay. The time off for voting shall be only at the beginning or end of the regular working shift, whichever allows the most free time for voting and the least time off from the regular working shift.

Any employee seeking time off to vote under the provisions of this Section, must submit a written request, at least two (2) working days in advance, to his or her immediate supervisor, stating the following: name, job classification, department, a statement "I am a registered voter", geographic location and address of the employee's polling place, amount of time off requested and whether it is to be at the beginning or end of the employee's regular workday, and a clear statement as to why the employee is unable to vote during the regular hours that the polls are open.

### **15.17 Non-Exclusivity.**

Other MOU language on this subject, not in conflict with this MOU, shall remain in effect.

## **SECTION 16 – RETIREMENT CONTRIBUTION**

### **16.1 Contribution.**

## **SECTION 17 - HEALTH, LIFE & DENTAL CARE**

Effective on January 1, 2012, employees are responsible for the payment of one hundred percent (100%) of the employees' basic retirement benefit contributions determined annually by the Board of Retirement of the Contra Costa County Employees' Retirement Association without CCCERA paying any part of the employees' contribution. Employees are also responsible for the payment of the employees' contributions to the retirement cost of living program as determined annually by the Board of Retirement, without CCCERA paying any part of the employees' contributions. CCCERA is responsible for one hundred percent (100%) of the employer's retirement contributions determined annually by the Board of Retirement.

## **SECTION 17 - HEALTH, LIFE & DENTAL CARE**

### **17.1 Health Plan Coverages.**

Effective January 1, 2016, CCCERA will provide the medical and dental coverage for permanent employees regularly scheduled to work twenty (20) or more hours per week and for their eligible family members, expressed in one of the Health Plan contracts and one of the Dental Plan contracts between CCCERA and the following providers:

- A. CalPERS
- B. Delta Dental

### **17.2 Monthly Premium Subsidy for Medical and Dental Coverage.**

Effective January 1, 2016, CCCERA shall offer an Internal Revenue Code Section 125 Flexible Benefits Plan that offers (i) CalPERS health plan coverages for each eligible employee and the employee's eligible family members and (ii) at least one other nontaxable benefit. CCCERA shall make monthly contributions under the plan for each eligible employee and their dependents (if applicable) up to the relevant amount set forth below. Such contributions shall consist of: (i) the Minimum Employer Contribution (MEC) established by the Public Employees' Medical and Hospital Care Act, and designated by CCCERA as the MEC; and, (ii) the additional amount of such contributions in excess of the MEC ("CCCERA's contributions" or "employer monthly premium subsidy").

Any eligible employee who enrolls in medical or dental coverage with a higher total premium than CCCERA's contributions with respect to the eligible employee, as stated below, will pay the difference via pre-tax payroll deductions under the plan to the extent permitted by Internal Revenue Code Section 125.

If CCCERA contracts with a medical and/or dental plan provider not listed below, the amount of the employer monthly premium subsidy that CCCERA will pay to that medical and/or dental plan provider for employees and their eligible family members shall not exceed the amount of the employer monthly premium subsidy that CCCERA would have paid to the lowest cost HMO medical or dental plan, or in the case of a replacement plan, to the former plan provider.

**SECTION 17 - HEALTH, LIFE & DENTAL CARE**

In the event that CCCERA employer monthly premium subsidy amounts are greater than one hundred percent (100%) of the applicable monthly plan premium of any medical or dental plan, for any plan year, CCCERA’s contributions shall not exceed one hundred percent (100%) of the actual monthly plan premium for the applicable medical or dental plan.

CCCERA’s contributions shall be capped at the not-to-exceed maximum for either the “employee only”, “employee + 1”, or “employee + family” category (as applicable to the employee’s medical coverage and dependents level). If an employee selects a medical or dental plan that is below the CCCERA maximum contribution amount for the applicable category (“employee only”, “employee + 1”, or “employee + family” category), CCCERA will pay the actual amount of that medical or dental plan, but there will not be any excess contributions to the employee.

A. Definitions

Monthly medical/dental plan premium: The total cost CalPERS/Delta Dental charges monthly for a medical/dental plan.

Employer Monthly Premium Subsidy: The portion of the medical/dental plan premium charged by CalPERS/Delta Dental that CCCERA provides towards the employee’s elected medical/dental plan.

Employee Monthly Premium: The portion of the medical/dental plan premium charged by CalPERS/Delta Dental that the employee is required to pay towards the elected medical/dental plan (the difference between the Monthly Premium minus the Employer Monthly Premium Subsidy).

1. CalPERS:

a. Plan year 2019

For 2019 CCCERA’s employer monthly premium subsidy is a set dollar amount and is not a percentage of the medical plan premium charged by CalPERS. Below are the employer monthly premium subsidies provided for each medical plan for 2019 only:

| CalPERS Health Plans   | Employee Only                    | Employee & 1 Dependent           | Employee & 2+ Dependents         |
|------------------------|----------------------------------|----------------------------------|----------------------------------|
|                        | Employer Monthly Premium Subsidy | Employer Monthly Premium Subsidy | Employer Monthly Premium Subsidy |
| Anthem HMO Select      | \$782.95                         | \$1,565.89                       | \$2,035.66                       |
| Anthem HMO Traditional | \$746.47                         | \$1,492.94                       | \$1,940.82                       |
| BSC Access +           | \$746.47                         | \$1,492.94                       | \$1,940.82                       |
| HealthNet SmartCare    | \$804.97                         | \$1,609.95                       | \$2,092.93                       |
| Kaiser Permanente      | \$763.16                         | \$1,526.33                       | \$1,984.23                       |

**SECTION 17 - HEALTH, LIFE & DENTAL CARE**

|                          |          |            |            |
|--------------------------|----------|------------|------------|
| PERS Choice              | \$746.47 | \$1,492.94 | \$1,940.82 |
| PERS Select              | \$543.19 | \$1,086.38 | \$1,412.29 |
| PERSCare                 | \$746.47 | \$1,492.94 | \$1,940.82 |
| Western Health Advantage | \$746.47 | \$1,492.94 | \$1,940.82 |

b. Plan year 2020

Any change in the monthly medical plan premium charged by CalPERS in the plan year 2020 compared to the plan year 2019, will be shared equally by the employee and CCCERA. This change in monthly medical plan premium will be added to or subtracted from the 2019 employer monthly premium subsidy listed in the table above.

c. Plan year 2021

Any change in the monthly medical plan premium charged by CalPERS in the plan year 2021 compared to the plan year 2020, will be shared equally by the employee and CCCERA. This change in monthly medical plan premium will be added to or subtracted from the employer monthly premium subsidy in effect as of 2020.

d. Plan year 2022

Any change in the monthly medical plan premium charged by CalPERS in the plan year 2022 compared to the plan year 2021, will be shared equally by the employee and CCCERA. This change in monthly medical plan premium will be added to or subtracted from the employer monthly premium subsidy in effect as of 2021.

e. Plan year 2023

Any change in the monthly medical plan premium charged by CalPERS in the plan year 2023 compared to the plan year 2022, will be shared equally by the employee and CCCERA. This change in monthly medical plan premium will be added to or subtracted from the employer monthly premium subsidy in effect as of 2022.

2. Delta Dental:

For 2019 CCCERA's employer monthly premium subsidy is a set dollar amount and is not a percentage of the dental plan premium charged by Delta Dental. Below are the employer monthly premium subsidies provided for 2019 only:

Employee Only

\$46.21

Employee and Spouse

\$103.72

Employee and Children

\$103.41



## **SECTION 17 - HEALTH, LIFE & DENTAL CARE**

---

Family  
\$169.38

For the dental insurance plan, CCCERA's monthly premium subsidy is a set dollar amount and is not a percentage of the monthly plan premium charged by the dental insurance provider. In the event of any changes to existing monthly dental plan premiums, CCCERA's employer monthly premium subsidy will be calculated in the same manner as Section 17.2(1) above for plan years 2020 and beyond.

### **17.3 Health Coverage At Retirement.**

Upon retirement and for the term of the Agreement employees are eligible to receive the benefits provided below:

1. Any CCCERA retiree or their eligible dependent who becomes age 65 on or after January 1, 2010 and who is eligible for Medicare must immediately enroll in Medicare Parts A and B.
2. For employees hired by Contra Costa County or CCCERA on or after January 1, 2010 and their eligible dependents, upon completion of five (5) years of CCCERA service, an eligible employee who retires from CCCERA may retain continuous coverage of a CCCERA health and/or dental plan provided that:
  - i. he or she begins to receive a monthly retirement allowance from CCCERA within 120 days of separation from CCCERA employment and
  - ii. he or she pays the difference between the Public Employees' Medical and Hospital Care Act (PEMHCA) minimum contribution and the premium cost of the health plan. He or she pays the full premium of the dental plan without any CCCERA premium subsidy.
3. For employees hired by Contra Costa County before January 1, 2010 and their eligible dependents, upon completion of five (5) years of CCCERA service, an eligible employee who retires from CCCERA may retain continuous coverage of a CCCERA health and/or dental plan provided that they meet the requirements listed below:
  - i. he or she begins to receive a monthly retirement allowance from CCCERA within 120 days of separation from CCCERA employment and

## **SECTION 17 - HEALTH, LIFE & DENTAL CARE**

---

- ii. he or she pays the difference between the monthly premium subsidy established by the Board of Retirement for eligible employees and their eligible dependents and the premium cost of the health/dental plan.<sup>1</sup>

<sup>1</sup> CCCERA will pay the health/dental plan monthly premium subsidy established by the Board of Retirement for eligible retirees and their eligible dependents.

4. All periods of benefit eligible employment will be included in the five (5) years of service calculation for purposes of health and dental coverage upon retirement.
5. Employees who were on an authorized leave of absence without pay prior to retiring must have maintained coverage through CCCERA and paid the applicable premiums during their authorized leave of absence in order to be eligible for coverage under this Section.
6. Employees, who resign and file for a deferred retirement and their eligible dependents, may continue in their CCCERA group health and/or dental plan under the following conditions and limitations:
  - i. Health and dental coverage during the deferred retirement period is totally at the expense of the employee, without any CCCERA contributions.
  - ii. Life insurance coverage is not included.
  - iii. To continue health and dental coverage, the employee must:
    - a. be qualified for a deferred retirement under the 1937 Retirement Act provisions;
    - b. be an active member of a CCCERA group health and/or dental plan at the time of filing their deferred retirement application and elect to continue plan benefits;
    - c. be eligible for a monthly allowance from the Retirement System and direct receipt of a monthly allowance within one hundred twenty (120) days of application for deferred retirement; and
    - d. file an election to defer retirement and to continue health benefits hereunder with CCCERA within thirty (30) days before separation from CCCERA service.
  - iv. Deferred retirees who elect continued health benefits hereunder and their eligible dependents may maintain continuous membership in their CCCERA health and/or dental plan group during the period of deferred retirement by paying the full premium for health and dental coverage on or before the 10<sup>th</sup> of each month, to CCCERA. When the deferred retirees begin to receive retirement benefits, they will qualify for the same health

## **SECTION 17 - HEALTH, LIFE & DENTAL CARE**

---

and/or dental coverage pursuant to section 7 above, as similarly situated retirees who did not defer retirement.

- v. Deferred retirees may elect retiree health benefits hereunder without electing to maintain participation in their CCCERA health and/or dental plan during their deferred retirement period. When they begin to receive retirement benefits, they will qualify for the same health and/or dental coverage pursuant to section 7 above, as similarly situated retirees who did not defer retirement.
  - vi. Employees who elect deferred retirement will not be eligible in any event for CCCERA health and/or dental premium subsidies unless the member draws a monthly retirement allowance within one hundred twenty days (120) after separation from CCCERA employment.
  - vii. Deferred retirees and their eligible dependents are required to meet the same eligibility provisions for retiree health/dental coverage as similarly situated retirees who did not defer retirement.
7. For employees who retire and are eligible to receive a medical premium subsidy that is greater than the PEMHCA minimum contribution, each month during which such retiree medical coverage continues, CCCERA will provide each such retiree with a medical expense reimbursement plan (MERP), also known as a health reimbursement arrangement (HRA), subject to Internal Revenue Code Section 105, with a monthly credit equal to the excess of (i) the relevant medical coverage monthly premium subsidy set forth in Section 17.2 for such eligible retiree and his or her eligible family members over (ii) the then current MEC.

### **17.4 Health Plan Coverages and Provisions.**

The following provisions are applicable regarding CCCERA Health and Dental Plan participation:

- A. Coverage Upon Separation: An employee who separates from CCCERA employment is covered by his/her CCCERA health and/or dental plan through the last day of the month in which he/she separates. Employees who separate from CCCERA employment may continue group health and/or dental plan coverage to the extent provided by the COBRA laws and regulations.

### **17.5 Family Member Eligibility Criteria.**

The following persons may be enrolled as the eligible Family Members of a medical and/or dental plan Subscriber:

## **SECTION 17 - HEALTH, LIFE & DENTAL CARE**

---

### **A. Health Insurance**

1. Eligible Dependents:
  - a. Employee's Legal Spouse
  - b. Employee's qualified domestic partner
  - c. Employee's child to age 26
  - d. Employee's Disabled Child who is:
    1. Over age 26,
      - i. Unmarried; and,
      - ii. Incapable of sustaining employment due to a physical or mental disability that existed prior to the child's attainment of age 19.
2. "Employee's child" includes natural child, child of a qualified domestic partner, step-child, adopted child and a child specified in a Qualified Medical Child Support Order (QMCSO) or similar court order.

### **B. Dental Insurance**

1. Eligible Dependents:
  - a. Employee's Legal Spouse
  - b. Employee's qualified domestic partner
  - c. Employee's child to age 26.
  - d. Employee's Disabled Child who is:
    1. Over age 26,
      - i. Unmarried; and,
      - ii. Incapable of sustaining employment due to a physical or mental disability that existed prior to the child's attainment of age 19.
2. "Employee's child" includes natural child, child of a qualified domestic partner, step-child, adopted child and a child specified in a Qualified Medical Child Support Order (QMCSO) or similar court order.

### **17.6 Dual Coverage.**

- A. Each employee and retiree may be covered only by a single CCCERA health (and/or dental) plan. For example, a CCCERA employee may be covered under a single CCCERA health and/or dental plan as either the primary insured or the dependent of another CCCERA employee or retiree, but not as both the primary insured and the dependent of another CCCERA employee or retiree.
- B. All dependents, as defined in Section 17.5, Family Member Eligibility Criteria, may be covered by the health and/or dental plan of only one spouse or one domestic partner. For example, when both husband and wife are CCCERA employees, all of their eligible children may be covered as dependents of either the husband or the wife, but not both.

**17.7 Life Insurance Benefit Under Health and Dental Plans.**

For employees who are enrolled in CCCERA's program of medical or dental coverage as either the primary or the dependent, term life insurance in the amount of ten thousand dollars (\$10,000) will be provided by CCCERA.

**17.8 Supplemental Life Insurance.**

In addition to the life insurance benefits provided by this agreement, employees may subscribe voluntarily and at their own expense for supplemental life insurance. Employees may subscribe for an amount not to exceed five hundred thousand dollars (\$500,000), of which one hundred thousand (\$100,000) is a guaranteed issue, provided the election is made within the required enrollment periods.

**17.9 Health Care Spending Account.**

After six (6) months of permanent employment, full time and part time (20/40 or greater) employees may elect to participate in a Health Care Spending Account (HCSA) Program designed to qualify for tax savings under Section 125 of the Internal Revenue Code, but such savings are not guaranteed. The HCSA Program allows employees to set aside a predetermined amount of money from their pay, not to exceed the maximum amount authorized by federal law, per calendar year, of before tax dollars, for health care expenses not reimbursed by any other health benefit plans. HCSA dollars may be expended on any eligible medical expenses allowed by Internal Revenue Code Section 125. Any unused balance over five hundred dollars (\$500) is forfeited and cannot be recovered by the employee.

**17.10 Vision Insurance.**

CCCERA will pay 100% of the employee only premium for EyeMed Option 2 vision coverage and up to two hours of CCCERA paid time for exam and to obtain glasses. Employees may obtain spouse and dependent coverage at their own cost.

**17.11 PERS Long-Term Care.**

CCCERA will deduct and remit monthly premiums to the PERS Long-Term Care Administrator for employees who are eligible and voluntarily elect to purchase long-term care at their personal expense through the PERS Long-Term Care Program.

**17.12 Dependent Care Assistance Program.**

CCCERA offers the option of enrolling in a Dependent Care Assistance Program (DCAP) designed to qualify for tax savings under Section 129 of the Internal Revenue Code, but such savings are not guaranteed. The program allows employees to set aside up to five thousand dollars (\$5,000) of annual salary (before taxes) per calendar year to pay for eligible dependent care (child and elder care) expenses. Any unused balance is forfeited and cannot be recovered by the employee.

## **SECTION 17 - HEALTH, LIFE & DENTAL CARE**

---

### **17.13 Premium Conversion Plan.**

CCCERA offers the Premium Conversion Plan (PCP) designed to qualify for tax savings under Section 125 of the Internal Revenue Code, but tax savings are not guaranteed. The program allows employees to use pre-tax dollars to pay health and dental premiums.

### **17.14 Prevailing Section.**

To the extent that any provision of this Section (Section 17 Health, Life & Dental Care) is inconsistent with any provision of any other CCCERA enactment or policy, including but not limited to the Personnel Policies, or any other agreement or order of the Board of Retirement, the provision(s) of this Section (Section 17 - Health, Life & Dental Care) will prevail.

### **17.15 Rate Information.**

CCCERA Human Resources will make health and dental plan rate information available upon request to employees and departments. In addition, CCCERA Human Resources will publish and distribute to employees and departments information about rate changes as they occur during the year.

### **17.16 Partial Month.**

CCCERA's contribution to the health plan premium is payable for any month in which the employee is paid. If an employee is not paid enough compensation in a month to pay the employee share of the premium, the employee must make up the difference by remitting the amount delinquent to Human Resources. The responsibility for this payment rests with the employee. If payment is not made, the employee shall be dropped from the health plan.

### **17.17 Coverage During Absences.**

Employees shall be allowed to maintain their health plan coverage at CCCERA group rate for twelve (12) months if on approved leave of absence provided that the employee shall pay the entire premium (i.e. both employer and employee share) for the health plan during said leave. Said payment shall be made by the employee at a time and place specified by CCCERA. Late payment shall result in cancellation of health plan coverage.

An employee on leave in excess of twelve (12) months may continue group coverage subject to the provisions of the Consolidated Omnibus Budget Reconciliation Act (COBRA) provided the employee pays the entire cost of coverage, plus any administrative fees, for the option selected. The entire cost of coverage shall be paid at a place and time specified by CCCERA. Late payment may result in cancellation of health plan coverage with no reinstatement allowed.

## **SECTION 18 - PROBATIONARY PERIOD**

---

### **17.18 Affordable Care Act.**

If at any time during the life of this Agreement the health insurance provisions of this Agreement fail to meet the requirements of the Affordable Care Act or its related regulations and cause CCCERA to be subject, directly or indirectly, to any penalty, tax, fine, assessment or other payment, the parties agree that this Memorandum of Understanding shall reopen for negotiations not less than six months prior to the effective date of the implementation of the penalty, tax, fine, assessment, or other payment for the purpose of modifying the health insurance provisions of this Agreement to comply with the Affordable Care Act or its related regulations and avoid any penalty, tax, fine, assessment or other payment, directly or indirectly, by CCCERA. Wages or other benefits may be discussed in addressing changes to the amounts that employees may be asked to pay during the negotiations as a result of increased penalties, taxes, fines, assessments, or other payments.

## **SECTION 18 - PROBATIONARY PERIOD**

### **18.1 Duration.**

All appointments from officially promulgated employment lists for original entrance or promotion shall be subject to a probationary period. For original entrance appointments, the probationary period shall be nine (9) months. For promotional appointments, the probation period shall be six (6) months.

### **18.2 Revised Probationary Period.**

When the probationary period for a class is changed, only new appointees to positions in the classification shall be subject to the revised probationary period.

### **18.3 Criteria.**

The probationary period shall date from the time of appointment to a permanent position after certification from an eligible list. It shall not include time served under provisional appointment or under appointment to limited term positions or any period of continuous leave of absence without pay or period of work connected disability exceeding fifteen (15) calendar days.

### **18.4 Rejection During Probation.**

An employee who is rejected during the probation period and restored to the eligible list shall begin a new probationary period if subsequently certified and appointed.

- A. Appeal From Rejection. Notwithstanding any other provisions of this section, an employee (probationer) shall have the right to appeal from any rejection during the probationary period based on political, or religious, or union activities, or race, color, national origin, sex, age, disability, or sexual orientation. Such appeal must be in writing and to the CEO or designee. The CEO or designee shall consider

## **SECTION 19 – PROMOTION/EXAMINATIONS**

the appeal and shall upon request meet with the employee and his/her representative. The CEO or designee shall issue a final decision on the appeal within ten business days of receipt of the appeal.

### **18.5 Regular Appointment.**

The regular appointment of a probationary employee will begin on the day following the end of the probationary period. A probationary employee may be rejected at any time during the probation period without regard to the Skelly provisions of this MOU, without notice and without right of appeal or hearing, except as provided in Section 18.4.A.

Notwithstanding any other provisions of the MOU, an employee rejected during the probation period from a position to which the employee had been promoted or transferred from an eligible list, shall be restored to the position from which the employee was promoted or transferred.

### **18.6 Layoff During Probation.**

An employee who is laid off during probation, if reemployed in the same class by the same department, shall be required to complete only the balance of the required probation.

If reemployed in another classification, the employee shall serve a full probationary period. An employee appointed to a permanent position from a layoff or reemployment list is subject to a probation period if the position is in a department other than the department from which the employee separated, displaced, or voluntarily demoted in lieu of layoff. An appointment from a layoff or reemployment list is not subject to a probation period if the position is in the department from which the employee separated, displaced or voluntarily demoted in lieu of layoff.

### **18.7 Rejection During Probation of Layoff Employee.**

An employee who has achieved permanent status in the class before layoff and who subsequently is appointed from the layoff list and then rejected during the probation period shall be automatically restored to the layoff list, unless discharged for cause, if the person is within the period of layoff eligibility. The employee shall begin a new probation period if subsequently certified and appointed in a different department or classification than that from which the employee was laid off.

## **SECTION 19 – PROMOTION/EXAMINATIONS**

### **19.1 Competitive Exam.**

Promotion shall be by competitive examination unless otherwise provided in this MOU.



## **SECTION 19 – PROMOTION/EXAMINATIONS**

---

### **19.2 Promotion Policy.**

Human Resources, upon request of an appointing authority, shall determine whether an examination is to be called on a promotional basis.

### **19.3 Open Exams.**

If an examination for one of the classes represented by the Union is proposed to be announced on an open only basis, Human Resources shall give five (5) days prior notice of such proposed announcement and shall meet at the request of the Union to discuss the reasons for such open announcement.

### **19.4 Disqualification From Taking Examination.**

If an employee is disqualified from taking an examination, the employee may appeal in writing to the CEO or designee within three working days. The CEO or designee shall consider the appeal and upon request meet with the employee and his or her representative.

### **19.5 Release Time for Examinations.**

Permanent employees shall be granted release time from work without loss of pay to take CCCERA examinations or take interviews for a CCCERA position provided the employee gives their Department sufficient notice of the need for time off. Managers conducting interviews should provide an adequate and appropriate schedule for the interview to ensure that any operational impact that may be caused by an employee's absence to attend the interview will be minimized.

### **19.6 Promotion Via Reclassification Without Exam.**

Notwithstanding other provisions of this Section, an employee may be promoted from one classification to a higher classification and his/her position reclassified at the request of the appointing authority and under the following conditions:

- A. An evaluation of the position(s) in question must show that the duties and responsibilities have significantly increased and constitute a higher level of work.
- B. The incumbent of the position must have performed at the higher level for six (6) months.
- C. The incumbent must meet the minimum education and experience requirements for the higher class.
- D. The action must have approval of the appointing authority.
- E. The Union approves such action.

## **SECTION 20 – PERFORMANCE EVALUATIONS**

- F. Except in unique situations approved by the appointing authority, the employee must have passed the examination, if any, for the classification and be on the eligible list.

The appropriate rules regarding probationary status and salary on promotion are applicable.

### **19.7 Requirements for Promotional Standing.**

In order to qualify for an examination called on a promotional basis, an employee must have probationary or permanent status and must possess the minimum qualifications for the class. Applicants will be admitted to promotional examinations only if the requirements are met on or before the final filing date. If an employee who is qualified on a promotional employment list is separated from CCCERA, except by layoff, the employee's name shall be removed from the promotional list.

### **19.8 Promotion Preference.**

CCCERA agrees to include on all job announcements the wording “Preference will be granted to applicants with experience in the County Employees’ Retirement Law of 1937 (CERL or 1937 Act).”

## **SECTION 20 – PERFORMANCE EVALUATIONS**

- A. **Goal:** A basic goal of the employee evaluation is to help each employee perform his/her job more effectively to the mutual benefit of the employee and CCCERA. The evaluation process provides an ongoing means of evaluating an employee's job performance and promoting the improvement of the job performance. The evaluation process also provides the opportunity to recognize and document outstanding service as well as service that has been unsatisfactory to CCCERA.
- B. **Frequency of Evaluation.**
  - 1. Probationary employees must be evaluated at least once during their probationary period.
  - 2. Permanent employees may be evaluated every calendar year.
- C. **Procedure.**
  - 1. An employee will generally be evaluated by the first level management supervisor above the employee.
  - 2. It will be necessary in some cases for a supervisor to consult with the employee's immediate work director in order to make a comprehensive evaluation.

## **SECTION 21 - DISMISSAL, SUSPENSION, TEMPORARY REDUCTION IN PAY, AND DEMOTION**

3. Where feasible, evaluations will be based primarily on observation by the evaluator of the employee in the performance of his/her duties.
4. An employee will be informed in advance of a meeting with his/her supervisor to discuss the employee's evaluation.
5. The employee will be provided his/her evaluation in writing on the CCCERA evaluation form.
6. The employee has the right to prepare and have attached to the evaluation form any written comments that the employee wishes to make.
7. When an employee is rated below satisfactory on any factor, the evaluation will give the reasons for such rating and include specific recommendations for improvement in writing.
8. Any rating below average or unsatisfactory must be supported by explanation received by the employee prior to the evaluation presentation.
9. The employee's signing of an evaluation form does not mean that the employee agrees with the evaluation, but it does mean that the employee has had the opportunity to discuss the evaluation with his/her evaluator.
10. The employee will be given a copy of his/her completed evaluation form at the time the form is signed by the employee.
11. Nothing may be added by management to an evaluation after the employee has signed and received a copy of the evaluation, without the employee's written acknowledgment.

Failure to follow the foregoing procedure is subject to the grievance procedure. However, disputes over the actual content or ratings themselves in individual evaluations are not grievable,

## **SECTION 21 - DISMISSAL, SUSPENSION, TEMPORARY REDUCTION IN PAY, AND DEMOTION**

### **21.1 Sufficient Cause for Action.**

The appointing authority may dismiss, suspend, temporarily reduce pay, or demote any employee for cause. A temporary reduction in pay is not to exceed more than five percent (5%) for a period of up to three (3) months. Suspensions without pay shall not exceed thirty (30) calendar days unless ordered by an arbitrator or an adjustment board.

The following are sufficient causes for such action; the list is indicative rather than inclusive of restrictions and dismissal, suspension, temporary reduction in pay, or demotion may be based on reasons other than those specifically mentioned:

- A. absence without leave,
- B. conviction of any criminal act involving moral turpitude,

## **SECTION 21 - DISMISSAL, SUSPENSION, TEMPORARY REDUCTION IN PAY, AND DEMOTION**

- C. disorderly or immoral conduct,
- D. incompetence or inefficiency,
- E. insubordination,
- F. being at work under the influence of liquor or drugs, carrying onto the premises liquor or drugs or consuming or using liquor or drugs during work hours and/or on CCCERA premises,
- G. neglect of duty, i.e. non-performance of assigned responsibilities,
- H. negligent or willful damage to public property or waste of public supplies or equipment,
- I. violation of any lawful or reasonable regulation or order given by a supervisor or Department Manager,
- J. willful violation of any of the provisions of the Personnel Policies,
- K. material and intentional misrepresentation or concealment of any fact in connection with obtaining employment,
- L. misappropriation of CCCERA funds or property,
- M. unreasonable failure or refusal to undergo any physical, medical and/or psychiatric exam and/or treatment authorized by this MOU,
- N. dishonesty or theft,
- O. excessive or unexcused absenteeism and/or tardiness.
- P. sexual harassment, including but not limited to unwelcome sexual advances, requests for sexual favors, and other verbal, or physical conduct of a sexual nature, when such conduct has the purpose or effect of affecting employment decisions concerning an individual, or unreasonably interfering with an individual's work performance, or creating an intimidating and hostile working environment.

### **21.2 Skelly Requirements - Notice of Proposed Action (Skelly Notice).**

Before taking a disciplinary action to dismiss, suspend for more than three (3) work days, temporarily reduce the pay of, or demote an employee, the appointing authority shall cause to be served personally or by certified mail, on the employee, a Notice of Proposed Action, which shall contain the following:

## **SECTION 21 - DISMISSAL, SUSPENSION, TEMPORARY REDUCTION IN PAY, AND DEMOTION**

- A. A statement of the action proposed to be taken.
- B. A copy of the charges, including the acts or omissions and grounds upon which the action is based.
- C. If it is claimed that the employee has violated a rule or regulation of CCCERA, a copy of said rule shall be included with the notice.
- D. A statement that the employee may review and request copies of materials upon which the proposed action is based.
- E. A statement that the employee has seven (7) calendar days to respond to the appointing authority either orally or in writing.

### **21.3 Skelly Requirements - Notice to Union.**

In addition to the Notice of Proposed Action, the appointing authority will serve the employee with a document that gives the employee the option of authorizing CCCERA to provide his/her union with a copy of the Notice of Proposed Action. If the employee signs the authorization document and returns it to the appointing authority, the appointing authority will thereafter, within one work day, provide a copy of the employee's Notice of Proposed Action to his/her union, via email (in lieu of a printed copy by mail) as authorized.

### **21.4 Employee Response.**

The employee upon whom a Notice of Proposed Action has been served shall have seven (7) calendar days to respond to the appointing authority either orally or in writing before the proposed action may be taken. Upon request of the employee and for good cause, the appointing authority may extend in writing the period to respond. If the employee's response is not filed within seven (7) calendar days or during any extension, the right to respond is lost.

### **21.5 Leave Pending Employee Response.**

Pending response to a Notice of Proposed Action within the first seven (7) calendar days or extension thereof, the appointing authority for cause specified in writing may place the employee on temporary leave of absence, with pay.

### **21.6 Order and Notice of Action.**

- A. In any disciplinary action to dismiss, suspend, temporarily reduce pay, or demote an employee having permanent status, after having complied with the Skelly requirements where applicable, the appointing authority shall make an order in writing stating specifically the causes for the action.
- B. **Service of Order.** Said order of dismissal, suspension, temporary reduction of pay, or demotion shall be filed with the Administrative/Human Resources

## **SECTION 22 - GRIEVANCE PROCEDURE**

Manager, showing by whom and the date a copy was served upon the employee to be dismissed, suspended or demoted, either personally or by certified mail to the employee's last known mailing address. The order shall be effective either upon personal service or deposit in the U. S. Postal Service.

- C. **Employee Appeals from Order.** The employee may appeal an order of dismissal, suspension, temporary reduction of pay, or demotion through the procedures of Section 22 - Grievance Procedure of this MOU provided that such appeal is filed in writing with the Administrative/Human Resources Manager within ten (10) calendar days after service of said order.

### **21.7 Order and Notice of Action – Notice to Union.**

- A. In addition to the Order and Notice, the appointing authority will serve the employee with a document that gives the employee the option of authorizing CCCERA to provide his/her union with a copy of the Order and Notice. If the employee signs the authorization document and returns it to the appointing authority, the appointing authority will thereafter, within one work day, provide a copy of the employee's Order and Notice to his/her union via email (in lieu of a printed copy by mail), as authorized.

### **21.8 Disciplinary Actions.**

If the employee so requests in writing a copy of any written disciplinary action affecting an employee, it shall be furnished to the Union.

### **21.9 Weingarten Rights.**

CCCERA recognizes an employee's right to representation during an investigatory interview or meeting that may result in discipline. CCCERA shall not interfere with the representative's right to assist an employee to clarify the facts during the interview. If the employee requests a union representative, the investigatory interview shall be temporarily recessed for a reasonable period of time until a union representative can be present. For those interviews, which by nature of the incident must take place immediately, the union will take reasonable steps to make a union representative immediately available.

The employer shall inform the employee of the general nature of the investigation at the time the employer directs the employee to be interviewed.

## **SECTION 22 - GRIEVANCE PROCEDURE**

### **22.1 Definition and Procedure.**

A grievance is any dispute which involves the interpretation or application of any provision of this MOU excluding, however, those provisions of this MOU which specifically provide that the decision of any CCCERA official shall be final, the

## **SECTION 22 - GRIEVANCE PROCEDURE**

---

interpretation or application of those provisions not being subject to the grievance procedure. The Union may represent the grievant at any stage of the process.

Grievances must be filed within thirty (30) calendar days of the incident or occurrence about which the grievant claims to have a grievance and shall be processed in the following manner:

**Step 1.** Any employee or group of employees who believes that a provision of this MOU has been misinterpreted or misapplied to his or her detriment shall discuss the complaint with the grievant's immediate supervisor or designee, who shall meet with the grievant within five (5) work days of receipt of a written request to hold such meeting. Grievances challenging suspensions, reductions in pay, demotions and terminations may be filed at Step 3 within ten (10) calendar days after service of said order of dismissal, suspension, temporary reduction of pay, or demotion as prescribed under Section 21.6(B) above.

**Step 2.** If a grievance is not satisfactorily resolved in Step 1 above, the grievant may submit the grievance in writing within ten (10) work days to such management official as the Department Manager may designate. This formal written grievance shall state which provision of the MOU has been misinterpreted or misapplied, how misapplication or misinterpretation has affected the grievant to the grievant's detriment, and the redress he or she seeks. A copy of each written communication on a grievance shall be filed with the Administrative/ Human Resources Manager. The Department Manager or his or her designee shall have twenty (20) work days in which to respond to the grievance in writing.

**Step 3.** If a grievance is not satisfactorily resolved in Step 2 above, the union may appeal in writing within ten (10) work days to the Administrative/Human Resources Manager. The Administrative/Human Resources Manager shall have twenty (20) work days in which to investigate the merits of the complaint and to meet together at the same time with the Department Manager or his/her designee, the grievant, and the union. For grievances involving interpretation of this MOU, the Administrative/Human Resources Manager will decide the grievance on its merits and provide the grievant, the union, and the Department with a written decision within fifteen (15) workdays of the date of the Step 3 Meeting, unless more time is granted by mutual agreement.

For grievances involving appeals from disciplinary action, the Administrative/Human Resources Manager will attempt to resolve the grievance. In the event that the grievance is not resolved, the Administrative/Human Resources Manager will provide written notice of that fact to the grievant, the union, and the Department within twenty (20) workdays of the date of the Step 3 meeting, unless more time is granted by mutual agreement.

**Step 4 Mediation.** No grievance may be processed under this Section which has not first been filed and investigated in accordance with Step 3 above. If the parties are unable to reach a mutually satisfactory accord on any grievance that is presented at Step 3 the union may appeal the grievance and request mediation in writing to the Administrative/Human Resources Manager within ten (10) work days of the date of the

## **SECTION 22 - GRIEVANCE PROCEDURE**

written response at Step 3. This step of the grievance procedure may be waived by the written mutual agreement of the parties.

**Step 5.** If the parties are unable to reach a resolution of the grievance at Step 4, either the Union or CCCERA, whichever is the moving party, may require that the grievance be referred to an impartial arbitrator who shall be designated by mutual agreement between the Union and the Administrative/Human Resources Manager. Such request shall be submitted within twenty (20) work days of the completion of mediation at Step 4. Within twenty (20) work days of the request for arbitration the parties shall mutually select an arbitrator who shall render a decision within thirty (30) work days from the date of final submission of the grievance including receipt of the court reporter's transcript and post-hearing briefs, if any. The fees and expenses of the arbitrator and of the Court Reporter shall be shared equally by the Union and CCCERA. Each party, however, shall bear the costs of its own presentation, including preparation and post hearing briefs, if any.

### **22.2 Scope of Arbitration Decisions.**

- A. Decisions of Arbitrators, on matters properly before them, are final and binding on the parties hereto, to the extent permitted by law.
- B. No Arbitrator may entertain, hear, decide or make recommendations on any dispute unless such dispute involves a position in a unit represented by the Union which has been certified as the recognized employee organization for such unit and under such dispute falls within the definition of a grievance as set forth in Subsection 22.1 above.
- C. Proposals to add to or change this MOU or to change written agreements supplementary hereto shall not be arbitrable and no proposal to modify, amend, or terminate this MOU, nor any matter or subject arising out of or in connection with such proposals, may be referred to arbitration under this Section. No Arbitrator has the power to amend or modify this MOU or written agreements supplementary hereto or to establish any new terms or conditions of employment.
- D. If the Administrative/Human Resources Manager, pursuant to the procedures outlined in Step 3 above or Step 4 above resolves a grievance which involves suspension or discharge, they may agree to payment for lost time or to reinstatement with or without payment for lost time.
- E. No change in this MOU or interpretations thereof (except interpretations resulting from arbitration) will be recognized unless agreed to by CCCERA and the Union.

### **22.3 Time Limits.**

The time limits specified above may be waived by mutual agreement of the parties to the grievance. If CCCERA fails to meet the time limits specified in Steps 1 through 3 above, the grievance will automatically move to the next step. If a grievant fails to meet the time limits specified in Steps 1 through 3 above, the grievance will be deemed to have been settled and withdrawn.



## **SECTION 23 – PERSONNEL FILES**

---

### **22.4 Union Notification.**

An official, with whom a formal grievance is filed by a grievant who is included in a unit represented by the Union, but is not represented by the Union in the grievance, shall give the Union a copy of the formal presentation.

### **22.5 Filing by Union.**

The Union may file a grievance at Step 3 on behalf of affected employees when action by the CCCERA CEO or Board violates a provision of this MOU.

### **22.6 Disputes Over Existence of Grievance.**

Disputes over whether a grievance exists as defined in Section 22.1 shall be resolved through the grievance procedure.

## **SECTION 23 – PERSONNEL FILES**

CCCERA shall maintain only one official personnel file per employee. Employees shall have the right to inspect and review any official record(s) relating to his or her performance as an employee or to a grievance concerning the employee which is kept or maintained by CCCERA in the employee's personnel file in the Human Resources Department. The employee's union representative, with written authorization by the employee, shall also have the right to inspect and review any official record(s) described above. The contents of such records shall be made available to the employee and/or the employee's union representative for inspection and review at reasonable intervals during the regular business hours of CCCERA.

Letters of reprimand are subject to the grievance procedure but shall not be processed past Step 3 unless said letters are used in a subsequent discharge, suspension or demotion of the employee, in which case an appeal of the letters of reprimand may be considered at the same time as the appeal of the disciplinary action. Copies of written reprimands or memoranda pertaining to an employee's unsatisfactory performance which are to be placed in the employee's personnel file shall be given to the employee who shall have the right to respond in writing to said documents.

Derogatory material in an employee's personnel file (such as warning letters) over two (2) years old will not be used in a subsequent disciplinary action unless directly related to the action upon which the discipline is taken. Derogatory material does not include prior suspensions, demotions or dismissals for cause.

CCCERA shall provide an opportunity for the employee to respond in writing to any information which is in the employee's personnel file about which he or she disagrees. Such response shall become a permanent part of the employee's personnel record. The employee shall be responsible for providing the written responses to be included as part of the employee's permanent personnel record.

## **SECTION 24 – RESIGNATIONS**

---

Counseling memos, which are not disciplinary in nature, are to be retained in the file maintained by the employee's supervisor or the person who issued the counseling memo and are not to be transferred to the employee's central file which is normally retained by the Human Resources Department unless such memos are subsequently used in conjunction with a disciplinary action such as a letter of reprimand.

This section does not apply to the records of an employee relating to the investigation of a possible criminal offense, medical records and information or letters of reference.

Employees have the right to review their official personnel files which are maintained in the Human Resources Department during their work hours. For those employees whose work hours do not coincide with CCCERA's business hours, management shall provide a copy of the employee's personnel file for their review. The Custodian of records will certify that the copy is a true and correct copy of the original file. In a case involving a grievance or disciplinary action, the employee's designated representative may also review his/her personnel file with specific written authorization from the employee.

## **SECTION 24 – RESIGNATIONS**

An employee's voluntary termination of service is a resignation. Written resignations shall be forwarded to the Human Resources Department by the Department Manager immediately on receipt, and shall indicate the effective date of termination. Oral resignation shall be immediately confirmed by the Department Manager in writing to the employee and to the Human Resources Department and shall indicate the effective date of termination.

### **24.1 Resignation in Good Standing.**

A resignation giving the Department Manager written notice at least two (2) weeks in advance of the last date of service (unless the appointing authority requires a longer period of notice, or consents to the employee's terminating on shorter notice) is a resignation in good standing.

### **24.2 Constructive Resignation.**

A constructive resignation occurs and is effective when:

- A. An employee has been absent from duty for five (5) consecutive working days without leave; and
- B. Five (5) more consecutive working days have elapsed without response by employee after the mailing of a notice of resignation by Human Resources to the employee at the employee's last known address.
- C. The letter to the employee will include a document that gives the employee the option of authorizing CCCERA to provide his/her union with a copy of the constructive resignation letter. If the employee signs the authorization document and returns it to Human Resources, Human Resources will thereafter, within one

## **SECTION 24 – RESIGNATIONS**

---

work day, provide a copy of the constructive resignation letter to the employee's union, as authorized.

### **24.3 Effective Resignation.**

A resignation is effective when delivered or spoken to the Department Manager, operative either on that date or another date specified.

### **24.4 Revocation.**

A resignation that is effective is revocable only by written concurrence of the employee and the Department Manager, except that an oral resignation that is rescinded in writing and delivered to the Department Manager by the end of the workday following the oral resignation must be accepted by the Department Manager.

### **24.5 Coerced Resignations.**

- A. **Time Limit.** A resignation which the employee believes has been coerced by the Department Manager may be revoked within seven (7) calendar days after its expression, by serving written notice on the Administrative/Human Resources Manager and a copy on the Department Manager.
- B. **Reinstatement.** If the appointing authority acknowledges that the employee could have believed that the resignation was coerced, it shall be revoked and the employee returned to duty effective on the day following the appointing authority's acknowledgment without loss of seniority or pay.
- C. **Contest.** Unless, within seven (7) days of the receipt of the notice, the appointing authority acknowledges that the resignation could have been believed to be coerced, this question should be handled as an appeal to a Hearing Officer appointed by the Board. In the alternative, the employee may file a written election with the Administrative/Human Resources Manager waiving the employee's right of appeal to the Board in favor of the employee's appeal rights under the grievance procedure contained in Section 22 – Grievance Procedure of the MOU beginning with Step 3.
- D. **Disposition.** If a final decision is rendered that determines that the resignation was coerced, the resignation shall be deemed revoked and the employee returned to duty effective on the day following the decision but without loss of seniority or pay, subject to the employee's duty to mitigate damages.

### **24.6 Eligibility for Reemployment.**

Within one (1) year of resignation in good standing from CCCERA service, a person who has had permanent status which included satisfactory completion of probation may make application by letter to the Administrative/Human Resources Manager for placement on a reemployment list as follows: the class from which the person resigned; or any one class of equal or lesser rank in the occupational series and in which the

---

person had previously attained permanent status; or for any class which has replaced the class in which the person previously had status, provided that the person meets the minimum requirements for the new class. If the Department Manager recommends reemployment the Administrative/Human Resources Manager shall grant reemployment privileges to the person. Consideration of names from a reemployment list is mandatory if the Department Manager recommended reemployment of the individual(s) listed. Names may be removed from reemployment lists in accordance with the provisions of Section 9.2(J) – Removal of Names from Reemployment & Layoff Lists of this MOU.

## **SECTION 25 – JURY DUTY AND WITNESS DUTY**

### **25.1 Jury Duty.**

For purposes of this Section, jury duty shall be defined as any time an employee is obligated to report to the court.

When called for jury duty, CCCERA employees, like other citizens, are expected to discharge their jury duty responsibilities.

Employees shall advise their department as soon as possible if scheduled to appear for jury duty.

If summoned for jury duty in a Superior, Federal Court, or a Coroner's jury, employees may remain in their regular CCCERA pay status, or they may take paid leave (vacation, personal holiday, etc.) or leave without pay and retain all fees and expenses paid to them.

When an employee is summoned for jury duty selection or is selected as a juror in a Superior or Federal Court, employees may remain in a regular pay status if they waive all fees (other than mileage), regardless of shift assignment and the following shall apply:

- A. If an employee elects to remain in a regular pay status and waive or surrender all fees (other than mileage), the employee shall obtain from the Clerk or Jury Commissioner a certificate indicating the days attended and noting that fees other than mileage are waived or surrendered. The employee shall furnish the certificate to Human Resources where it will be retained. The time will be reported on the timecard.
- B. An employee who elects to retain all fees must take leave (vacation, personal holiday, etc.) or leave without pay. No court certificate is required.

Employees are not permitted to engage in any employment regardless of shift assignment or occupation before or after daily jury service that would affect their ability to properly serve as jurors.

---

An employee on short notice standby to report to court, whose job duties make short notice response impossible or impractical, shall be given alternate work assignments for those days to enable them to respond to the court on short notice.

When an employee is required to serve on jury duty, CCCERA will adjust that employee's work schedule to coincide with a Monday to Friday schedule for the remainder of their service, unless the employee requests otherwise. Participants in 4/10 work schedules will not receive overtime or comp. time credit for Jury Duty on their scheduled days off.

Permanent-intermittent employees are entitled to paid jury duty leave only for those days on which they were previously scheduled to work.

## **25.2 Witness Duty.**

Employees called upon as a witness or an expert witness in a case arising in the course of their work or the work of another department may remain in their regular pay status and turn over to CCCERA all fees and expenses/ paid to them, other than mileage allowance, or they may take vacation leave or leave without pay and retain all fees and expenses.

Employees called to serve as witnesses in private cases or personal matters (e.g., accident suits and family relations) shall take vacation leave or leave without pay and retain all witness fees paid to them.

Retention or waiver of fees shall be governed by the same provisions as apply to jury duty as set forth in Section 25 – Jury Duty and Witness Duty of this MOU. Employees shall advise their department as soon as possible if scheduled to appear for witness duty. Permanent-intermittent employees are entitled to paid witness duty only for those days on which they were previously scheduled to work.

## **SECTION 26 – REIMBURSEMENT**

### **26.1 Professional Development Reimbursement.**

To encourage personal and professional growth which is beneficial to both CCCERA and the employee, CCCERA reimburses for certain expenses incurred by employees which are related to an employee's current work assignment.

Expenses that may be eligible for reimbursement include certification programs and courses offered through accredited colleges, universities and technical schools.

Prior to registering for a course, the employee must provide appropriate information to Human Resources to begin the approval process. If granted, reimbursement may be used to defray actual costs of tuition, registration, testing materials, testing fees and books only and is limited to \$2,000 per year. Course attendance, study, class

## **SECTION 26 – REIMBURSEMENT**

assignments and exams must be accomplished outside of the employee's regular working hours.

Reimbursement will only be provided for course work in which the employee achieves a grade of C or better. Reimbursement will be provided only to employees who are employed by CCCERA at the time CCCERA receives evidence of satisfactory completion of the course or certification exam. If the employee does not successfully complete the course or certification exam, no reimbursement will be provided.

Exceptions: For classifications which require a certification or technical license, CCCERA will reimburse the entire cost of certification fees and membership dues without reducing the maximum annual Professional Development Reimbursement amount.

### **26.2 Personal Property Reimbursement.**

The loss or damage to personal property of employees is subject to reimbursement under the following conditions:

- A. The loss or damage must result from an event which is not normally encountered or anticipated on the job and which is not subject to the control of the employee.
- B. Ordinary wear and tear of personal property used on the job is not compensated.
- C. Employee tools or equipment, provided without the express approval of the appointing authority, and automobiles are excluded from reimbursement.
- D. The loss or damage must have occurred in the line of duty.
- E. The loss or damage was not a result of negligence or lack of proper care by the employee.
- F. The personal property was necessarily worn or carried by the employee in order to adequately fulfill the duties and requirements of the job.
- G. The loss or damage to employee's eyeglasses, dentures, or other prosthetic devices did not occur simultaneously with a job connected injury covered by workers' compensation.
- H. The amount of reimbursement shall be limited to the actual cost to repair damages. Reimbursement for items damaged beyond repair shall be limited to the actual value of the item at the time of loss or damage but not more than the original cost.
- I. The burden of proof of loss rests with the employee.

## **SECTION 27 – CLASSIFICATIONS**

---

### **26.3 Reimbursement for Meal Expenses.**

Employees shall be reimbursed for meal expenses under the following circumstances and in the amount specified in CCCERA policies:

- A. When the employee is required to be out of his/her regular or normal work area during a meal hour because of a particular work assignment and with prior approval of the department manager or his designee.
- B. When the employee is required to stay over to attend consecutive or continuing afternoon and night sessions of a board or commission.
- C. When the employee is required to incur expenses as host for official guests of CCCERA, work as members of examining boards, official visitors, and speaker or honored guests at banquets or other official functions.

When the employee is required to work three (3) or more hours of overtime, or scheduled to work overtime with less than twenty-four (24) hours notice; in this case he/she may be reimbursed in accordance with the CCCERA Policies.

Meal costs will be reimbursed only when eaten away from home.

Procedures and definitions relative to reimbursement for meal expenses shall be in accordance with CCCERA Policies.

## **SECTION 27 – CLASSIFICATIONS**

Existing classes of positions may be abolished or changed and new classes may be added to the classification plan by the Administrative/Human Resources Manager subject to approval by the Board. CCCERA will offer to meet and confer with the Union on the minimum qualifications and salary of new classes and on any proposed changes in the minimum qualifications in current classes represented by the Union.

If CCCERA wishes to add duties to classes represented by the Union, the Union shall be notified and upon request of the Union, representatives of CCCERA will meet and consult with the Union over such duties.

## **SECTION 28 - SAFETY**

CCCERA shall expend every effort to see to it that the work performed under the terms and conditions of this MOU is performed with a maximum degree of safety consistent with the requirement to conduct efficient operations. CCCERA is aware of the U.S. Supreme Court "Whirlpool" decision regarding safe working conditions and will continue to comply with all of the provisions of that decision. The Union may recommend safety guidelines, regulations, training programs and necessary corrective actions concerning conditions associated with the work environment. Representatives of

## **SECTION 29 - MILEAGE**

the Union may want to discuss the participation of the employees it represents on existing departmental safety committees. If CCCERA agrees, the Union may designate a representative to participate in any established Safety Committee. The Union shall appoint all labor representatives to the Committee. All Safety Committees shall schedule their meetings.

## **SECTION 29 - MILEAGE**

### **29.1 Mileage Reimbursement Rate.**

Mileage allowance for the use of personal vehicles on CCCERA business shall be paid according to the rates allowed by the Internal Revenue Service and shall be adjusted to reflect changes in this rate on the date it becomes effective or the first of the month following announcement of the changed rate by the Internal Revenue Service, whichever is later.

### **29.2 Mileage Reimbursement Policy.**

Mileage from an employee's home to the normal work location is not reimbursable. The normal work location is the location to which an employee is regularly assigned.

## **SECTION 30 - SERVICE AWARDS**

CCCERA shall continue its present policy with respect to service awards including time off; provided, however, that the type of award given shall be at the sole discretion of CCCERA.

The following procedures shall apply with respect to service awards:

- A. Presentation Before the Board. An employee with five (5) or more years of service may go before the Board to receive his/her Service Award. The CEO or designee will make arrangements for the presentation ceremony before the Board and notify the employee as to the time and date of the Board meeting.
- B. Service Award Day Off. Employees with fifteen (15) or more years of service are entitled to take a day off with pay at each five (5) year anniversary.

## **SECTION 31 - LENGTH OF SERVICE DEFINITION**

*(For Service Awards)*

The length of service credits of each employee of CCCERA shall date from the beginning of the last period of continuous CCCERA employment (including temporary, provisional, and permanent status, and absences on approved leave of absence). If an employee was employed by CCCERA on December 31, 2016 the continuous period of time the employee was employed with Contra Costa County will be included. When an employee separates from a permanent position in good standing and within two (2) years is reemployed in a permanent CCCERA position, or is reemployed in a permanent CCCERA position from a layoff list within the period of layoff eligibility, service credits shall



## **SECTION 32- UNFAIR LABOR PRACTICE**

---

include all credits accumulated at time of separation, but shall not include the period of separation. The Administrative/Human Resources Manager shall determine these matters based on the employee status records.

## **SECTION 32- UNFAIR LABOR PRACTICE**

Either CCCERA or the Union may file an unfair labor practice charge with the Public Employees Relation Board.

## **SECTION 33 - PERMANENT PART-TIME EMPLOYEE BENEFITS**

Permanent part-time employees receive prorated vacation and sick leave benefits. They are eligible for health, dental and life insurance benefits at corresponding premium rates providing they work at least fifty (50) percent of full time. If the employee works at least fifty (50) percent of full time, CCCERA retirement participation is also included.

## **SECTION 34 - NOTARY PUBLIC**

Employees who are designated by CCCERA to perform duties for CCCERA as a notary public will be allowed time off for testing and will be reimbursed for their application, supplies, bonding, insurance, testing, renewal fees and all other required expenses.

## **SECTION 35 – STRIKE/WORK STOPPAGE**

During the term of this MOU, the Union, its members and representatives, agree that it and they will not engage in, authorize, sanction, or support any strike, slowdown, stoppage of work, sickout, or refusal to perform customary duties.

In the case of a legally declared lawful strike against a private or public sector employer which has been sanctioned and approved by the labor body or council having jurisdiction, an employee who is in danger of physical harm shall not be required to cross the picket line, provided the employee advises his or her supervisor as soon as possible, and provided further that an employee may be required to cross a picket line where the performance of his or her duties is of an emergency nature and/or failure to perform such duties might cause or aggravate a danger to public health or safety.

## **SECTION 36 - ADOPTION**

The provisions of this MOU shall be made applicable on the dates indicated and upon approval by the Board. Resolutions and Ordinances, where necessary, shall be prepared and adopted in order to implement these provisions. It is understood that where it is determined that an Ordinance is required to implement any of the foregoing provisions, said provisions shall become effective upon the first day of the month following thirty (30) days after such Ordinance is adopted.

**SECTION 37 - DURATION OF AGREEMENT**

---

**SECTION 37 - DURATION OF AGREEMENT**

This Agreement will continue in full force and effect from January 1, 2019 to and including December 31, 2023. Said Agreement shall automatically renew from year to year thereafter unless either party gives written notice to the other prior to sixty (60) days from the aforesaid termination date of its intention to amend, modify or terminate the agreement.

**SECTION 38 - SCOPE OF AGREEMENT AND SEPARABILITY OF PROVISIONS**

**38.1 Scope of Agreement.**

Except as otherwise specifically provided herein, this MOU fully and completely incorporates the understanding of the parties hereto and constitutes the sole and entire agreement between the parties in any and all matters subject to meet and confer. Neither party shall, during the term of this MOU demand any change herein, provided that nothing herein shall prohibit the parties from changing the terms of this MOU by mutual agreement. Any past side letters or any other agreements that are not incorporated into or attached to this MOU are deemed expired upon approval of this MOU by the Board of Retirement.

**38.2 Separability of Provisions.**

Should any section, clause or provision of this MOU be declared illegal, unlawful or unenforceable, by final judgment of a court of competent jurisdiction, such invalidation of such section, clause or provision shall not invalidate the remaining portions hereof, and such remaining portions shall remain in full force and effect for the duration of this MOU.

**38.3 Personnel Policies.**

Where a specific provision contained in a section of this MOU conflicts with a specific provision contained in a section of the Personnel Policies the provision of this MOU shall prevail. It is recognized, however, that certain provisions of the Personnel Policies may be supplementary to the provisions of this MOU or deal with matters not within the scope of representation and as such remain in full force and effect.

DATE: \_\_\_\_\_

**CCCERA:**

\_\_\_\_\_, **CEO**  
Gail Strohl

**AFSCME, Local 2700:**  
*(Signature/Printed Name)*

\_\_\_\_\_/\_\_\_\_\_  
\_\_\_\_\_/\_\_\_\_\_

**SIDE LETTER AGREEMENT TO THE 2019-2023 CCCERA/AFSCME MEMORANDUM OF UNDERSTANDING**

---

\_\_\_\_\_/\_\_\_\_\_  
\_\_\_\_\_/\_\_\_\_\_

**SIDE LETTER AGREEMENT TO THE 2019-2023 CCCERA/AFSCME MEMORANDUM OF UNDERSTANDING**

**SIDE LETTER AGREEMENT TO THE  
2019 – 2023 CCCERA/AFSCME  
MEMORANDUM OF UNDERSTANDING**


DATE: January 15, 2019

CCCERA agrees it will conduct a classification and compensation survey of comparable jurisdictions for the Administrative Assistant classification, to take place prior to June 30, 2020.

This side letter will sunset upon the expiration of the 2019 – 2023 Memorandum of Understanding.

For CCCERA

For AFSCME, Local 2700

  
\_\_\_\_\_  
Christopher Boucher    Date  
Chief Negotiator

    1/15/19  
\_\_\_\_\_  
Michael Seville    Date  
Chief Negotiator



Meeting Date  
**02/13/19**  
Agenda Item  
**#12**

## MEMORANDUM

Date: February 13, 2019

To: CCCERA Board of Retirement

From: Anne Sommers, Admin/HR Manager

Subject: Consider and take possible action to adopt the CCCERA publicly available pay schedules for all CCCERA classifications effective February 16, 2019

---

### *Overview*

Following the ratification of the Memorandum of Understanding (“MOU”) between Contra Costa County Employees’ Retirement Association (“CCCERA”) and United Clerical, Technical & Specialized Employees (“AFSCME”), Local 2700, for the period of January 1, 2019 through December 31, 2023, Section 5 of the MOU provides for a 4% base pay increase to all bargaining unit employees, effective the first full pay period after Board adoption of the successor MOU.

Based on the CCCERA *Policy on Determining “Pensionable Compensation” Under PEPR*A for purposes of calculating retirement benefits and Government Code Section 7522.34 a publicly available pay schedule must meet all of the following requirements:

1. Has been duly approved and adopted by the employer’s governing body in accordance with requirements of applicable public meeting laws;
2. Identifies the position title for every employee position;
3. Shows the pay rate for each identified position, which may be stated as a single amount or as multiple amounts within a range;
4. Indicates the time base, including, but not limited to, whether the time base is hourly, daily, bi-weekly, monthly, bi-monthly, or annually;
5. Is posted at the office of the employer or immediately accessible and available for public review from the employer during normal business hours or posted on the employer’s internet website;
6. Indicates an effective date and date of any revisions;
7. Is retained by the employer and available for public inspection for not less than five years; and
8. Does not reference another document in lieu of disclosing the pay rate.

In order to comply with this requirement we have provided an updated CCCERA publicly available pay schedule reflecting the agreed upon base pay increase to all bargaining unit employees represented by AFSCME.

***Recommendation***

Consider and take possible action to adopt the CCCERA publicly available pay schedules for all CCCERA classifications effective February 16, 2019.

**CCCERA Position Pay Schedules - Effective 2/16/19**

Revision Dates: 2/16/19, 7/1/18, 1/1/18, 7/1/17, 4/16/17, 7/1/16, 2/1/16, 9/1/15, 1/1/15

Positions represented by AFSCME, Local 2700:

| Classification Title                  | Hourly (Non-Exempt) |         |         |         |         |         |         |         | Eligible for Differential |
|---------------------------------------|---------------------|---------|---------|---------|---------|---------|---------|---------|---------------------------|
|                                       | Step 1              | Step 2  | Step 3  | Step 4  | Step 5  | Step 6  | Step 7  | Step 8  | 10 year Longevity         |
|                                       |                     |         |         |         |         |         |         |         | 2.50%                     |
| <b>Office Specialist</b>              | \$21.70             | \$22.79 | \$23.92 | \$25.12 | \$26.38 | \$27.70 | \$29.09 | \$30.53 | Yes                       |
| <b>Retirement Services Technician</b> | \$21.70             | \$22.79 | \$23.92 | \$25.12 | \$26.38 | \$27.70 | \$29.09 | \$30.53 | Yes                       |
| <b>Accounting Technician</b>          | \$26.11             | \$27.42 | \$28.79 | \$30.23 | \$31.75 | \$33.33 |         |         | Yes                       |
| <b>Retirement Counselor</b>           | \$27.42             | \$28.78 | \$30.22 | \$31.74 | \$33.33 | \$35.00 |         |         | Yes                       |
| <b>Member Services Specialist</b>     | \$27.42             | \$28.78 | \$30.22 | \$31.74 | \$33.33 | \$35.00 |         |         | Yes                       |
| <b>Administrative Assistant</b>       | \$27.89             | \$29.27 | \$30.75 | \$32.28 | \$33.89 |         |         |         | Yes                       |
| <b>Accounting Specialist</b>          | \$31.62             | \$33.20 | \$34.85 | \$36.60 | \$38.43 | \$40.35 |         |         | Yes                       |
| <b>Senior Retirement Counselor</b>    | \$31.62             | \$33.20 | \$34.85 | \$36.60 | \$38.43 | \$40.35 |         |         | Yes                       |
| <b>Data Technology Specialist</b>     | \$31.62             | \$33.20 | \$34.85 | \$36.60 | \$38.43 | \$40.35 |         |         | Yes                       |
| <b>Disability Specialist</b>          | \$37.12             | \$38.97 | \$40.92 | \$42.96 | \$45.10 |         |         |         | Yes                       |

| Classification Title                  | Step 1              | Step 2   | Step 3   | Step 4   | Step 5   | Eligible for Differential* |                            |                            |                              |           |
|---------------------------------------|---------------------|----------|----------|----------|----------|----------------------------|----------------------------|----------------------------|------------------------------|-----------|
|                                       |                     |          |          |          |          | 10 year Longevity<br>2.50% | 15 year Longevity<br>2.50% | 20 year Longevity<br>2.00% | CPA, CGFM,<br>CIA, CMA<br>5% | ASA<br>5% |
| <i>Unrepresented positions:</i>       |                     |          |          |          |          |                            |                            |                            |                              |           |
| <b>Hourly (Non-Exempt)</b>            |                     |          |          |          |          |                            |                            |                            |                              |           |
| Executive Assistant                   | \$33.81             | \$35.50  | \$37.28  | \$39.14  | \$41.10  | Yes                        | Yes                        | No                         | No                           | Yes       |
| Information Technology Coordinator    | \$35.50             | \$37.28  | \$39.14  | \$41.10  | \$43.15  | Yes                        | Yes                        | No                         | No                           | Yes       |
| Member Services Supervisor            | \$41.10             | \$43.15  | \$45.31  | \$47.58  | \$49.95  | Yes                        | Yes                        | No                         | No                           | Yes       |
| Retirement Services Supervisor        | \$41.10             | \$43.15  | \$45.31  | \$47.58  | \$49.95  | Yes                        | Yes                        | No                         | No                           | Yes       |
| <b>Monthly (Exempt)</b>               |                     |          |          |          |          |                            |                            |                            |                              |           |
| Accountant                            | \$5,581             | \$5,861  | \$6,154  | \$6,461  | \$6,784  | Yes                        | Yes                        | No                         | Yes                          | Yes       |
| Accounting Manager                    | \$9,546             | \$10,024 | \$10,525 | \$11,051 | \$11,604 | Yes                        | Yes                        | No                         | Yes                          | Yes       |
| Accounting Supervisor                 | \$7,124             | \$7,480  | \$7,854  | \$8,246  | \$8,659  | Yes                        | Yes                        | No                         | Yes                          | Yes       |
| Administrative/HR Manager             | \$9,319             | \$9,785  | \$10,274 | \$10,788 | \$11,327 | Yes                        | Yes                        | No                         | No                           | Yes       |
| Administrative/HR Supervisor          | \$7,124             | \$7,480  | \$7,854  | \$8,246  | \$8,659  | Yes                        | Yes                        | No                         | No                           | Yes       |
| Communications Coordinator            | \$6,623             | \$6,954  | \$7,302  | \$7,667  | \$8,050  | Yes                        | Yes                        | No                         | No                           | Yes       |
| Compliance Business Analyst           | \$7,302             | \$7,667  | \$8,050  | \$8,453  | \$8,875  | Yes                        | Yes                        | No                         | No                           | Yes       |
| Deputy General Counsel                | \$13,433            | \$14,104 | \$14,809 | \$15,550 | \$16,327 | Yes                        | Yes                        | No                         | No                           | Yes       |
| Information System Programmer/Analyst | \$6,784             | \$7,124  | \$7,480  | \$7,854  | \$8,246  | Yes                        | Yes                        | No                         | No                           | Yes       |
| Information Technology Manager        | \$11,327            | \$11,894 | \$12,488 | \$13,113 | \$13,768 | Yes                        | Yes                        | No                         | No                           | Yes       |
| Investment Analyst                    | \$9,785             | \$10,274 | \$10,788 | \$11,327 | \$11,894 | Yes                        | Yes                        | No                         | No                           | Yes       |
| Investment Officer                    | \$13,768            | \$14,457 | \$15,180 | \$15,939 | \$16,735 | Yes                        | Yes                        | No                         | No                           | Yes       |
| Member Services Manager               | \$9,319             | \$9,785  | \$10,274 | \$10,788 | \$11,327 | Yes                        | Yes                        | No                         | No                           | Yes       |
| Retirement Services Manager           | \$9,319             | \$9,785  | \$10,274 | \$10,788 | \$11,327 | Yes                        | Yes                        | No                         | No                           | Yes       |
| <b>Monthly Salary Range (Exempt)</b>  |                     |          |          |          |          |                            |                            |                            |                              |           |
| Chief Executive Officer               | \$20,665.92         |          |          |          |          | Yes                        | Yes                        | No                         | No                           | Yes       |
| Chief Investment Officer              | \$18,383 - \$23,898 |          |          |          |          | Yes                        | Yes                        | No                         | No                           | Yes       |
| Compliance Officer                    | \$9,501 - \$12,351  |          |          |          |          | Yes                        | Yes                        | No                         | No                           | Yes       |
| Deputy Chief Executive Officer        | \$14,738 - \$19,159 |          |          |          |          | Yes                        | Yes                        | No                         | No                           | Yes       |
| General Counsel                       | \$16,248 - \$21,122 |          |          |          |          | Yes                        | Yes                        | Yes                        | No                           | Yes       |

\*NOTE: Certificate Differentials cannot be combined with other certificate differentials

Institutional  
Investor  
FORUMS

Meeting Date  
**02/13/19**  
Agenda Item  
**#14a.**

10TH ANNUAL

# Global Real Assets Investment Forum

FEBRUARY 26-27, 2019 | FOUR SEASONS HOTEL | AUSTIN, TX







## Advisory Board

Institutional Investor Forums is privileged to have the advice and guidance of the above investors as we develop the program for this year's Global Real Assets Investment Forum. These investors have been very generous with their time and their ideas and we will be relying upon them as we continue to develop this program. All investors reviewing this program are invited and encouraged to offer their opinions and ideas to supplement those of the Advisory Board so that we may deliver the most relevant, value-laden program to you in February 2019.

J. Tyler Blickhan, *Senior Investment Analyst*, **Ascension Investment Management**

Alistair Thistlethwaite, *Director of Investments*, **California Institute of Technology**

Harris Sibunruang, *Director of Investments*, **Colby College**

Zackery McGuire, *Director, Private Equity*, **Emory Investment Management**

Kirstine Damkjaer, *Global Industry Head of Equity*, **International Finance Corporation**

Gbenga Oladeji, *Managing Director of Private Markets*, **Johnson & Johnson**

Lela Prodani, *Senior Investment Analyst*, **Mercy Health**

Ryan Bisch, *Director, Private Markets*, **Ontario Power Generation**

Michael Mueller, *Investment Officer, Alternatives*, **Oregon State Treasury**

Jared Morris, *Investment Director, Real Assets*, **Teacher Retirement System of Texas (TRS)**

Matthew A. Craig, *Investment Director*, **Tufts University**

John Ritter, *Managing Director*, **University of California Endowment**

Shadrack Garity, *Investment Analyst*, **Utah Retirement Systems**

William Prather, *Director of Natural Resources*, **UTIMCO**

Christopher B. Culbertson, *Investment Director*, **Verger Capital Management**

John J. Graves, *Assistant Senior Investment Officer - Tangible Assets*, **Washington State Investment Board**

## *Where Are the Un-Systematic Opportunities in Real Assets? The Era of Opportunistic Real Assets Investing*

The 2019 Global Real Assets Investment Forum, we will be examining some of the following topics through various session formats, including workshops, breakout discussion groups, expert presentations, and panel discussions comprised of allocators – the heads of real assets at pension funds, endowments, and foundations.

- ❖ How will institutions forward-protect their portfolios in 2019?
- ❖ Is beta exposure your friend in real assets investing? It may be if/when you need liquidity
- ❖ How investor interest in the energy sector is changing where the money is flowing
- ❖ Is a public-private mix of real assets truly more resilient?
- ❖ ESG and real assets...
- ❖ Which real estate opportunities will withstand the downturn?
- ❖ How will anticipated changes in the distressed debt markets impact real assets investors and the opportunities they're interested in?
- ❖ Given the macro context, the outlook for commodities
- ❖ Sector focuses in 2019: Mining; Energy; Healthcare (infrastructure); Natural Resources
  - Sub-Sector focuses in 2019: Aircraft leasing; Shipping, trucking and transport infrastructure; repurposing pipelines and ancillary infrastructure; Battery storage and other opportunities to come from demand for electric cars; Next generation of solar and wind opportunities
- ❖ Defining the governance structure which will facilitate co-investment programs
- ❖ Role of specialist v. generalist managers in infrastructure
- ❖ Re-addressing fees, including the underlying ones
- ❖ The secondaries markets come to real assets investing

We hope you will be able to join us February 26-27, 2019 as we learn about the decisions North American pension funds and US endowments and foundations are making as they address the new global investment landscape and what this means for their portfolios of real assets.

## **Sponsoring Organizations (to date)**

### Lead Sponsor

**Cohen & Steers**

### Sponsors

**Aberdeen Standard Investments**

**Amherst Residential**

**Brookfield Asset Management**

**Denham Capital**

**Nuveen**

**SummerHaven Investment Management**

**VanEck**

### Specialist Sponsor

**CIFI Asset Management**

### Energy Sponsors

**Foundation Energy**

**Ridgewood Energy**

## Tuesday, February 26

7:20 to 8:20 am

### **Registration and Continental Breakfast**

*Ballroom Foyer and San Jacinto Ballroom*

8:20 to 8:30 am

### **Chairperson's Welcome and App Tutorial**

*Ballroom AB*

Everything you, as an attendee, need can be found on our app, including program details, speaker biographies, benchmarking survey results, information on other attendees, white papers, and access to the speaker presentations we have been authorized to make available.

#### **Presented by:**

Steven Olson, *Managing Director, Institutional Investor Memberships and Forums*

Kip Miller, *Director, Institutional Investor Forums*

#### **Forum Chairperson:**

John Ritter, *Managing Director, University of California Endowment*

8:30 to 8:45 am

### **Benchmarking Survey**

*Ballroom AB*

#### **Benchmarking Session Leader:**

Cynthia Steer, *Member, Investment Committee, Smith College* and *Member, Investment Committee, New Haven Foundation*

What are the issues, concerns and primary interests of your peers – investment decision-makers from the larger pension plans, endowments, and foundations? Attendees will be polled on a number of high-interest topics using an interactive electronic response system. By doing this, we will provide all attendees with useful benchmarks and unique insight into the concerns of investors. We will also strive to key up certain points of discussion for subsequent sessions.

8:45 to 10:30 am

#### **Presentation Series I**

### **The Best Real Assets Opportunities in 2019 – Despite (or Perhaps Because of) Trade Wars, Geopolitical Risks, and Macro Uncertainty**

*Ballroom AB*

#### **Session Chair:**

TBD

8:50 to 9:05 am

#### **Presentation**

### **Understanding Real Assets in Shifting Market Environments**

#### **Presented by:**

Larry Antonatos, *Managing Director, Portfolio Manager, Brookfield Investment Management*

Real assets have cash flow and investment return profiles that offer investment benefits in uncertain times. Real asset sectors have historically performed well in many different market environments including markets characterized by rising and falling interest rates, rising and falling inflation and rising and falling equities. This speaker explores how an integrated and diversified real assets strategy with active asset allocation can exploit opportunities in a shifting macro environment.

9:05 to 9:20 am

### **Presentation**

**Presented by:**

Ryan Sullivan, *Co-Head of Real Assets, Aberdeen Standard Investments*

9:20 to 9:35 am

### **Presentation**

Presented by **Amherst Residential** (Pending confirmation)

9:35 to 9:50 am

### **Presentation**

#### **A New Look at Commodities, the 400 Year Old Alternative Beta**

Presented by: **SummerHaven Investment Management**

9:50 to 10:10 am

### **Table Discussions**

Seated in small groups, delegates will share their views on the previous presentations. Do they agree or disagree, and what are the reasons for their views? Are there other factors which should also be taken into consideration? Which factors have contributed to investors taking their respective positions and how are they changing their allocations and reconstructing their portfolios? As well as sharing knowledge and opinions, each table will be tasked with coming up with a set of questions or comments which they must be prepared to pose to the speakers in the subsequent session.

10:10 to 10:30 am

### **Panel and Audience Q&A**

The original speakers will retake the stage, answer questions, and react to comments from the table discussions.

**Session Chair:**

TBD

10:30 to 11:00 am

### **Coffee Break**

*Ballroom Foyer*

11:00 to 12:25 pm

### **Presentation Series II**

#### **Energy Opportunities – The Managers’ Perspective**

*Ballroom AB*

**Session Chair:**

Eddie Schultz, *Portfolio Manager, Real Assets, Texas Municipal Retirement System*

11:05 to 11:20 am

**Presentation**

**Midstream Energy (Proposed)**

**Presented by:**

Tyler Rosenlicht, *Senior Vice President, Portfolio Manager, Cohen & Steers*

11:20 to 11:35 am

**Presentation**

**Private Markets Opportunities in Oil & Gas (Proposed)**

Presented by **Denham Capital**

11:35 to 11:50 am

**Presentation**

**Exploration & Production**

**Presented by:**

Shawn Reynolds, *Senior Vice President, Portfolio Manager, VanEck Global Hard Assets*

11:50 to 12:05 pm

**Table Discussions**

Seated in small groups, delegates will share their views on the previous presentations. Do they agree or disagree, and what are the reasons for their views? Are there other factors which should also be taken into consideration? How are the investors in attendance managing liquidity? Which factors have contributed to investors taking their respective positions and how are they changing their allocations and reconstructing their portfolios? As well as sharing knowledge and opinions, each table will be tasked with coming up with a set of questions or comments which they must be prepared to pose to the speakers in the subsequent session.

12:05 to 12:25 pm

**Panel and Audience Q&A**

The original speakers will retake the stage, answer questions, and react to comments from the table discussions.

**Session Chair:**

Eddie Schultz, *Portfolio Manager, Real Assets, Texas Municipal Retirement System*

12:25 to 1:45 pm

**Lunch**

*San Jacinto Ballroom*

1:45 to 3:15 pm

**Presentation Series III**

**Applying a Geographic or Regional Approach to Your Real Assets Strategy**

*Ballroom AB*

**Session Chair:**

Shadrack Garity, *Investment Analyst, Utah Retirement Systems*

1:50 to 2:05 pm

**Presentation**

**Presented by:**

John Goodreds, *Managing Director, TIAA Global Real Assets, Nuveen*

2:05 to 2:20 pm

**Presentation**

2:20 to 2:35 pm

**Presentation**

**Focus on Private Markets Opportunities in Latin America (Proposed)**

Presented by **CIFI Asset Management**

2:35 to 2:55 pm

**Table Discussions**

Seated in small groups, delegates will share their views on the previous presentations. Do they agree or disagree, and what are the reasons for their views? Are there other factors which should also be taken into consideration? Which new asset classes and strategies are investors employing to meet their investment objectives? As well as sharing knowledge and opinions, each table must come up with a set of questions or comments which they must be prepared to pose to the speakers.

2:55 to 3:15 pm

**Panel and Audience Q&A**

The original speakers will retake the stage, answer questions, and react to comments from the table discussions.

**Session Chair:**

Shadrack Garity, *Investment Analyst, Utah Retirement Systems*

3:15 to 3:40 pm

**Coffee Break**

*Ballroom Foyer*

3:40 to 4:25 pm

**Concurrent Workshop Series**

**Workshop A**

**ESG and Real Assets**

*San Jacinto East*

**Workshop B**

**Macroeconomic Drivers of Listed Infrastructure Performance**

*San Jacinto West*

---

Using decades of historical data, we present a framework for understanding how infrastructure can fit into the context of broader asset allocation decisions, including timing allocations and ongoing exposure sizing. We will also examine subsector sensitivities to key macro factors and show how this can be incorporated into portfolio decision-making as an alpha engine.

**Workshop Leader:**

Benjamin Morton, *Senior Vice President, Portfolio Manager, Cohen & Steers*

4:25 to 5:10 pm

**Panel Discussion**

**Sector Focus: Section II – The Investor and Consultant Perspective**

*Ballroom AB*

- ❖ Natural resources
- ❖ Healthcare and social infrastructure
- ❖ Mining
- ❖ Ag and agribusiness
- ❖ Aircraft leasing

**Moderator:**

J. Tyler Blickhan, *Senior Investment Analyst, Ascension Investment Management*

**Panelists:**

Alistair Thistlethwaite, *Investment Associate, California Institute of Technology*

Scott C. Gerdes, *Manager – Real Assets, John D. and Catherine T. MacArthur Foundation*

Aidan Redmond, *Research Analyst, NEPC (Pending confirmation)*

John Graves, *Assistant Senior Investment Officer – Tangible Assets, Washington State Investment Board*

5:10 to 6:30 pms

**Cocktail Reception**

*West Lawn*

It's been a long day filled with a lot of opportunities to hear how institutions are responding to the changing environment. Now it's time to relax with a glass of wine, some really good Texas food, great conversation, and an evening view over the Colorado River.

6:30 pm

**Evening Free for Private Functions**



## Wednesday, February 27

7:45 to 8:30 am

### **Breakfast Discussion Tables**

*San Jacinto Ballroom*

At peer-moderated tables of 8-10 participants, delegates will share their opinions and compare notes on a number of important issues identified by Advisory Board members as worthy of discussion. Delegates will be asked to contribute to the overall discussion with the intention of sharing information and learning from others' experiences.

#### **Discussion Table 1: Does Timberland Still have a Place Within a Real Assets Portfolio?**

**Discussion Leader:**

Nino Carpenito, CAIA, CMA, *Portfolio Manager – Absolute Return, New Mexico State Investment Council*

#### **Discussion Table 2: Does It Make Sense to Add Esoteric Assets Like Royalties and Aircraft Leasing to Your Real Assets Portfolio?**

**Discussion Leader:**

Jared Morris, *Investment Manager-Real Assets, Teacher Retirement System of Texas (TRS)*

#### **Discussion Table 3:**

**Discussion Leader:**

Mike Mueller, *Investment Officer, Alternative Investments, Oregon State Treasury*

#### **Discussion Table 4: Infrastructure Disrupted: Investing in the Age of “Unknown Unknowns”**

Is technology changing the nature of long-term infrastructure investing? Can we predict technology trends and how to deal with “unknown unknowns”? Do investors and regulators have outdated expectations of what infrastructure asset class is? Are there new models of investing in infrastructure in the age of technology disruption? Do we expect regulators to protect investors from disruption and support assets that otherwise may become stranded or shall regulators be a force to support innovation in business models and technology?

**Discussion Leader:**

Viktor Kats, *Co-Head, IFC Global Infrastructure Fund, International Finance Corporations*

### **Discussion Table 5: Investing in Energy:**

Discussion focused on investing in the U.S. oil and gas engine in a time of climate change. How have risks increased over a the last few years and what are the opportunities, given demand and investments, in our own backyard? Also, what is our role as fiduciaries in considering investing in energy and discussing with our Boards.

**Discussion Leader:**

Kevin A. Edwards, *Senior Investment Director, Hartford HealthCare*

### **Discussion Table 6: Re-assessing Your Benchmark**

Do you use an inflation sensitive benchmark? Do you use an equity-based benchmark? It all comes down to how do you use benchmarks in your portfolio. Do you look at it within subsets or in total? Significant assets in real assets that are not energy – how should we look at benchmarks? There's a certain lack of consistency in definition which is why these conversations around benchmarks are so important. How are investors thinking about it and what may lead them astray?

**Discussion Leader:**

Cathy Ulozas, *Chief Investment Officer, Drexel University*

8:30 to 8:50 am

### **Report Back from Discussion Tables**

*Ballroom AB*

Attendees will regroup in the main session room to share their findings from the breakfast discussion groups. Each table discussion leader will have a few minutes to report on one or two key findings from his/her table.

**Moderator:**

Steven Olson, *Managing Director, Institutional Investor Memberships and Forums*

8:50 to 9:05 am

### **Benchmarking Survey**

*Ballroom AB*

What are the issues, concerns and primary interests of your peers – investment decision-makers from the larger pension plans, endowments, and foundations? Attendees will be polled once again on a number of high-interest topics using an anonymous, interactive electronic response system. By doing this, we will provide all attendees with useful benchmarks and unique insight into the concerns of investors. We will also strive to key up certain points of discussion for subsequent sessions.

**Benchmarking Session Leader:**

To Be Determined

9:05 to 9:50 am

### **Panel Discussion**

#### **Investor Interest in the Energy Sector is Changing Where the Money Is Flowing: How and What Are the Ramifications?**

*Ballroom AB*

- ❖ Is the upstream part of the market too crowded?
- ❖ How can investors diversify their energy exposure? Mineral rights? Oldfied services? Midstream?
- ❖ What will the universe of energy opportunities look like in the future?

**Moderator:**

---

Christian Busken, *Senior Vice President – Director of Real Asset Research, Fund Evaluation Group, LLC*

**Panelists:**

Eddie W. Rhea, *President, Chief Executive Officer and Board Chairman, Foundation Energy*

Robert L. Gold, *Senior Managing Director, Ridgewood Energy*

Henry Glenn, *Associate, Natural Resources & Infrastructure Investments, UTIMCO*

Christopher B. Culbertson, *Investment Director, Verger Capital Management*

10:20 to 10:50 am

**Coffee Break**

*Ballroom Foyer*

10:50 to 11:10 am

**Investor Case Study**

*Ballroom AB*

**Presented by:**

Recep Kendricioglu, *Senior Managing Director, Bond & Corporate Finance Group, John Hancock Financial Services.*

11:10 to 12:00 pm

**Investors' and Consultants' Panel Discussion**

**Defining the Governance Structure Which Will Facilitate Co-Investment Programs**

*Ballroom AB*

What is the best governance structure that provides appropriate compliance oversight and also balances the need to be nimble for a co-investment program?

- ❖ What are the current market terms for these coinvestments?
- ❖ What is the data showing us on how much opportunity is available and in what types of deals?
- ❖ How do we build/contract/delegate the responsibility for selecting and managing co-investments?

**Moderator:**

Harris Sibunruang, *Director of Investments, Colby College*

**Panelists:**

Michael 'A.B.' Orr, *Executive Director, Alternative Investments, Providence St. Joseph Health*

Michael Malewicz, *System Vice President, Treasury & Chief Investment Officer, SSM Health Care*

Marianne Dwight, *General Counsel, Texas Treasury Safekeeping Trust*

Shawn Quinn, *Vice President, Private Markets, Wilshire Associates*

12:00 to 12:45 pm

**Guest Presentation: Law and Politics of Energy Regulation (Proposed)**

*Ballroom AB*

**Presented by:**

David B. Spence, *Professor of Business, Government & Society, University of Texas*

---

12:45 to 1:30 pm

**Lunch**

*San Jacinto Ballroom*

1:30 pm

**Forum Concludes**

Meeting Date  
**02/13/19**  
Agenda Item  
**#14b.**

# SAVE THE DATE

## ARES ENERGY INVESTORS FUNDS

Monday, April 15, 2019

**EIF Annual Investor Dinner**

Cocktails and Dinner 6:30 PM

Tuesday, April 16, 2019

**EIF Annual Investor Meeting**

Meeting 8:00 AM – 12:00 PM

Lunch 12:00 PM – 1:00 PM

*Investors in the Fund understand that the Fund and/or Ares Management LLC will pay for a portion of the meeting expense and that by attending, the Investors acknowledge and confirm that participation is in compliance with their policies, procedures and governing rules.*



THE RITZ-CARLTON  
LAGUNA NIGUEL

1 Ritz Carlton Dr | Dana Point, CA 92629

 **ARES**

Meeting Date

**02/13/19**

Agenda Item

**#14c.**

**AE Industrial Partners Annual Meeting, April 16, 2019, Boca Raton, Florida**



**Our annual LP Meeting (April 16, 2019) will take place at the Boca Resort.**

**Please reach out to Carla Monti if you have any questions ([cmonti@aeroequity.com](mailto:cmonti@aeroequity.com) or 561-372-7821).**

**We look forward to seeing you in April!**



Institutional  
Investor  
FORUMS

Meeting Date  
**02/13/19**  
Agenda Item  
**#14d.**

3RD ANNUAL WEST COAST

# PRIVATE EQUITY SUMMIT



APRIL 23, 2019  
THE BEVERLY HILLS HOTEL  
LOS ANGELES



## How Will Private Equity Put \$1T+ to Work?

Cognizant of the record growth in the private equity industry over the last ten years, funds are working harder than ever to put capital to work. Today, the industry manages over \$3 trillion of capital and the amount of dry powder has surpassed \$1 trillion. In order to generate growth and maintain returns on the capital pouring into the industry, GPs must enhance their capabilities and develop new strategies. Or change the terms of their relationships with LPs.

At Institutional Investor Forum's 2019 West Coast Private Equity Summit, GPs and LPs will meet to compare notes on the current investment opportunity set in private equity and debt. What are GPs and LPs doing to enhance their respective investment processes and improve investment outcomes? Will LP appetite for niche strategies remain strong going into 2019?

### Advisory Board

#### LIMITED PARTNERS

Daniel T. Steele, **Boston University**

Samir Ben Tekaya, **British Columbia Investment Management Corporation**

Sebastien Siou, **Canada Pension Plan Investment Board**

Andrew Kelsen, **Chicago Public School Teachers Pension**

Jim Walker, **Healthcare of Ontario Pension Plan**

Brian Chun, **Helmsley Trust**

Dana Johns, **Maryland State Retirement**

Lisa M. Vazquez, **Partners HealthCare**

Patrick Pace, **UTIMCO**

Brian T. Neale, **University of Nebraska Foundation**

Steve Davis, **Sacramento County Employees' Retirement System**

Christopher Schelling, **Texas Municipal Retirement System**

Matt Johnston, **UPS Group Trust**

### Sponsoring Organizations

#### GENERAL PARTNERS

**The Banc Funds**

**Coller Capital**

**K1 Investment Management**



Tuesday, April 23, 2019

8:00am

**Registration and Breakfast**

*Sunset Ballroom Foyer*

9:00am

**Opening Remarks**

*Sunset Ballroom*

Diane Alfano, *Chairman and Chief Executive Officer, Institutional Investor*

9:05am

**APP Tutorial**

*Sunset Ballroom*

Everything you, as an attendee, need can be found on our app, including program details, speaker biographies, benchmarking survey results, information on other attendees, white papers, and access to the speaker presentations we have been authorized to make available. So it's important you know how to use the app to its full potential.

Kip Miller, *Client Services Director, Institutional Investor Forums*

9:10am

**Chairperson Welcome**

*Sunset Ballroom*

**Chairperson:**

Tara Blackburn, *Managing Director, Hamilton Lane Advisors*

9:15am

**Keynote Speaker**

**The Next Wave of PE: Embracing Technology and Innovation for a Future-Proof Portfolio**

*Sunset Ballroom*

Despite valuation concerns and the overhang of dry powder, it is clear that LPs remain committed to allocating capital to private equity. The promise that PE will deliver higher returns over public equities, provide access to growth opportunities and better align with the long-term objectives of institutional investors, continues to drive inflows into the market. However, returns are coming under pressure and in order to address this LPs must revolutionize their thinking and processes if they want to achieve the results they desire. In this opening session, hear how one LP is embracing technology and innovation to achieve outsized returns in private equity.

**Presented by:** William J. Coaker Jr, *Chief Investment Officer, San Francisco City & County Employees' Retirement System*

9:45am

**Panel Discussion**

**The Alluring Opportunity Set in Specialist Sectors**

*Sunset Ballroom*

Though many LPs agree that there is a place for generalist funds, the attractiveness of investing in specialist and sector focused funds continues to have greater appeal in the current environment. Which sectors and industries are the most compelling for LPs today? What are the risk-return expectations? What are the hazards to avoid?

**Moderator:** Charles J. Moore, *President & Founder, The Banc Funds Company, L.L.C*

Steve Davis, *Chief Investment Officer, Sacramento County Employees' Retirement System*

*Further speakers to be named*

10:30am

**Table Top Discussions**

*Sunset Ballroom*

Seated in small groups, each with a designated discussion leader, delegates will share their views on the previous panel conversation: Agree or disagree, and why? Each table will also be tasked with coming up with a comment they are prepared to share with the entire delegation.

10:50am

**Refreshment Break**

*Sunset Ballroom Foyer*

11:20am

**Case Study**

**How to Innovate and be Successful in an Ever Complex PE Industry – LP Perspective**

*Sunset Ballroom*

Having successfully committed \$1.4 billion to private equity since joining the Texas Municipal Retirement System (TMRS), Chris Schelling will share his perspective on some of the biggest issues that face the private equity industry today, and how to navigate them. Sourcing GPs, optimal fund structures and investing beyond the US, will be discussed.

- As the PE industry evolves how should LPs adapt the way they invest in the asset class?
- What should the future of a PE portfolio look like for a long-term investor?
- What changes do GPs need to make to enhance investment processes and improve return outcomes

**Presented by:** Christopher Schelling, CAIA, *Director of Private Equity, Texas Municipal Retirement System*

11:50am

**Panel Discussion**

**The Utility of the Secondary Market: New Purpose and Strategies**

*Sunset Ballroom*

The strong performance of the secondary market continues to encourage investor appetite; yet there are a number of growing trends changing the dynamics of this market. No longer solely a solution for liquidity or diversification, LPs are looking at secondary investing for returns. In addition, GP led transactions are on the rise and there are a growing number of sub-strategies and sector specialists emerging.

- Why secondary investing is surging
- Opportunistic or a long-term strategy?
- Generating alpha for LPs

**Panelists:**

Sebastien Siou, *Principal, Secondaries, Canada Pension Plan Investment Board* (Pending Final Confirmation)  
*Further panelists to be named*

12:35pm

**Table Top Discussions**

*Sunset Ballroom*

Seated in small groups, each with a designated discussion leader, delegates will share their views on the previous panel conversation: Agree or disagree, and why? Each table will also be tasked with coming up with a comment they are prepared to share with the entire delegation.

12:55pm

**Lunch**

*Polo Lounge Private Dining Room*

The famed Polo Lounge at the legendary Beverly Hills Hotel has been a favorite gathering place for movie stars and Hollywood deal-makers since its opening in 1941. Named in honor of Will Rogers, and his polo-playing friends, who would stop by for a drink in the hotel lounge after a weekend polo game on the field behind the hotel, the Polo Lounge remains a Beverly Hills institution.

2:10pm

**Benchmarking Survey**

*Sunset Ballroom*

What are the issues, concerns and primary interests of your peers – investment decision-makers from the larger pension plans, endowments, and foundations? In this session, attendees will be polled on a number of high-interest topics using an anonymous, interactive electronic response system. By doing this, we will provide all attendees with useful benchmarks and unique insight into the concerns of investors.

**Presented by:** Michael J. Forestner, CFA, *Chief Investment Officer, Private Markets, Mercer*

2:15pm

**Panel Discussion**

**Why Esoteric Added- Value Opportunities in Private Debt are the Way Forward**

*Sunset Ballroom*

An industry that has tripled in size since 2007, private debt is now a core asset class for many institutional investors across North America. While the majority of capital has been allocated to mid-market direct lending there is growing appetite to diversify into other credit strategies that provide better value.

- Where should asset allocators look to identify such opportunities?
- Risk-return characteristics given the current dynamics of the private debt landscape
- Managing new risks in an overheated burgeoning market

**Moderator:** Michael J. Forestner, CFA, *Chief Investment Officer, Private Markets, Mercer*

Brian T. Neale, *Vice President of Investments, University of Nebraska Foundation*

*Further panelists to be named*

3:00pm

**Panel Discussion**

**Talking Terms and Trends – What's Different?**

*Sunset Ballroom*

---

Although private equity continues to attract record-breaking amounts of capital into the industry, there are concerns about some of the newer trends emerging including, the increasing use of credit facilities, the rise of long-dated funds and pressures on due diligence in light of the fast pace of fundraising. Hear from our panel of LPs and GPs as they discuss the evolving dynamics of private equity investing and the LP/GP relationship.

- Is GP/LP alignment diminishing as capital continues to flood into the market?
- Why longer-dated funds are a positive development
- Sponsor- to- sponsor, fund- to- fund – a troubling trend in PE?
- Credit lines and distortion of returns

**Moderator:** Kathleen K. Barchick, CFA, *Senior Managing Director, Cliffwater LLC*

Jim Walker, *Managing Partner, Healthcare of Ontario Pension Plan*

Jennifer Choi, *Managing Director, Industry Affairs, Institutional Limited Partners Association*

Dana Johns, *Senior Portfolio Manager, Private Equity, Maryland State Retirement & Pension Systems*

Christopher Schelling, CAIA, *Director of Private Equity, Texas Municipal Retirement System*

3:45pm

### **Table Top Discussions**

*Sunset Ballroom*

Seated in small groups, each with a designated discussion leader, delegates will share their views on the previous panel conversation: Agree or disagree, and why? Each table will also be tasked with coming up with a comment they are prepared to share with the entire delegation.

4:05pm

### **Refreshment Break**

*Sunset Ballroom Foyer*

4:30pm

### **Panel Discussion**

#### **Sustainable Models for Direct and Co-Investment: Lessons from Small and Large LPs**

*Sunset Ballroom*

Focusing on the practical aspects of direct and co-investing, a group of LPs will discuss the evolution of their funds programs. Key points to address include, required resources, how to foster long-lasting relationships and consideration of reputational risks.

- What has been successful? What were the mistakes and lessons learnt?
- What does the current opportunity set look like given the growing number of LPs seeking deals?
- What are the implications new investor types moving into this space such as family offices and sovereign wealth funds?

**Moderator:** Michael Elio, *Partner, StepStone Group LLC*

Brian Chun, *Investment Officer, Helmsley Charitable Trust*

*Further panelists to be named*

5:15pm

### **Panel Discussion**

#### **Beyond Silicon Valley: Accessing the Tech Growth Story in China**

*Sunset Ballroom*

As the venture capital industry in the US matures, LPs are keen to access opportunities further afield. Asia is of particular interest, especially China where technology and innovation are advancing rapidly. Yet, while the landscape might be attractive, it is not necessarily an easy place to invest.

- How can LPs access opportunities in China?
- What are the risk-return expectations?
- What are the political risks to consider?

**Moderator:** R. Narayan Chowdhury, *Managing Director, Franklin Park*

*Panelists to be named*

6:00pm

**Closing Remarks**

*Sunset Ballroom*

**Chairperson:**

Tara Blackburn, *Managing Director, Hamilton Lane Advisors*

6:05pm

**Cocktail Reception**

7:00pm

**Close of Summit**

Meeting Date

**02/13/19**

Agenda Item

**#14e.**



**SAVE THE DATE**  
**Siguler Guff & Company's**  
**2019 Annual Conference**

**Wednesday, April 24 – Thursday, April 25, 2019**  
**The Rainbow Room**  
**30 Rockefeller Plaza**  
**New York, NY 10112**

**April 24**

Cocktail Reception  
Dinner with Keynote Speaker

**April 25**

Morning Portfolio Reviews  
Buffet Lunch  
Afternoon Portfolio Reviews

Invitation to follow

Please direct questions to [conference@sigulerguff.com](mailto:conference@sigulerguff.com)

Siguler Guff has reserved hotel rooms at the  
Grand Hyatt New York and the Roosevelt Hotel.

**Institutional  
Investor**

Meeting Date  
**02/13/19**  
Agenda Item  
**#14f.**



# ROUNDTABLE FOR **PUBLIC FUNDS**

*April 24-26, 2019*

*The Beverly Hilton | Los Angeles, CA*

# ROUNDTABLE FOR PUBLIC FUNDS

The Beverly Hilton | Los Angeles, CA

---

## ROUNDTABLE CO-CHAIRS

To be announced.

---

## ADVISORY BOARD

**Derek Brodersen**, Alberta Teachers Retirement Fund

**Mark Steed**, Arizona Public Safety Personnel Retirement System

**Mike Rosborough**, CalPERS

**Chris Ailman**, CalSTRS

**Scott Chan**, CalSTRS

**Aoifinn Devitt**, Chicago Policemen's Annuity and Benefit Fund

**David Veal**, City of Austin Employees Retirement System

**David Silber**, City of Milwaukee Employees' Retirement System

**Tim Price**, Contra Costa County Employees' Retirement Association

**Alec Stais**, Employees Retirement System of Rhode Island

**Tom Tull**, Employees Retirement System of Texas

**Ash Williams**, Florida State Board of Administration

**Elizabeth Burton**, Hawaii Employees' Retirement System

**Rodney June**, Los Angeles City Employees Retirement System

**Daryn Miller**, Kern County Employees' Retirement Association

**Andy Palmer**, Maryland State Retirement & Pension Systems

**Mansco Perry**, Minnesota State Board of Investment

**Joe Cullen**, Montana Board of Investments

**Jeb Burns**, Municipal Employee's Retirement System of Michigan (MERS)

**Michael Walen-Newman**, Nebraska Investment Council

**Robert Jacksha**, New Mexico Educational Retirement Board

**David Hunter**, North Dakota Legacy Fund

**Farouki Majeed**, Ohio School Employees Retirement System

**Scott McIntosh**, Ontario Municipal Employees' Retirement System (OMERS)

**David Kaposi**, Ontario Power Generation

**James Davis**, OPTrust

**Molly Murphy**, Orange County Employees Retirement System

**Jim Grossman**, Pennsylvania Public School Employees' Retirement System

**W. Bryan Lewis**, Pennsylvania State Employees' Retirement System

**Amy McGarrity**, Public Employees' Retirement Association of Colorado

**Robert M. Maynard**, Public Employee Retirement System of Idaho

**Craig Husting**, Public School & Education Employee Retirement Systems of Missouri

**Steve Davis**, Sacramento County Employees' Retirement System (SCERS)

**Elizabeth Crisafi**, San Diego City Employees' Retirement System

**Tony Smith**, Seattle City Employees' Retirement System

**Matt Clark**, South Dakota Investment Council

**Dominic Garcia**, State of New Mexico Public Employees Retirement System

**David Villa**, State of Wisconsin Investment Board

**Jerry Albright**, Teacher Retirement System of Texas (TRS)

**Michael Brakebill**, Tennessee Consolidated Retirement System

**Casey Wolf**, Texas County and District Retirement System

**Bruce Cundick**, Utah Retirement Systems

**Jon Spinney**, Vestcor Investment Management Corporation

**Gary Bruebaker**, Washington State Investment Board

**Sam Masoudi**, Wyoming Retirement System





# **Politics Are a Disaster. Markets Are Shaky. The Future is Uncertain.**

## **In Short: It's Never Been a Better Time to Be a Public Pension CIO.**

*The current environment is one of high anxiety – socially and in many cases economically. The fabric of geopolitical unity is in tatters, equity markets act of their own volition, credit quality is of increased concern, emerging markets continue to be challenged, and the world prepares for slowed growth. All the while, U.S. public plans continue to fight an uphill battle against their funded statuses.*

*However, that doesn't mean there isn't room for cautious optimism in public pension investing.*

*Governance can be altered. Allocators can leverage relationships for mutual benefit. New paradigms of investment opportunity are emerging. As market cycles shift, there is an increased opportunity along with increased risk.*

*In response, the 2019 Roundtable for Public Funds will address the means through which you can hack your portfolio, expose ascending and descending trends, and challenge conventional wisdom to gain an edge.*

# ROUNDTABLE FOR PUBLIC FUNDS

The Beverly Hilton | Los Angeles, CA

---

TUESDAY, APRIL, 23<sup>RD</sup>

## Pre-Roundtable

---

4:30 -5:00 p.m. *Early Registration for Asset Allocators*

---

5:00–6:00 p.m. *Private Conversation for Asset Allocators & Investment Consultants Only*

### **Public Funds, Culture & Comp**

The biggest challenge for a chief investment officer isn't always achieving risk adjusted return expectations. It's often recruitment and retention – and both your institution's culture and compensation structure are big pieces of that puzzle.

Join this private conversation for asset allocators and investment consultants only to discuss the cultural and incentive components of keeping, growing, and empowering your team.

*Conversation leaders to be announced.*

---

6:00–7:30 p.m. *Early Registration & Welcome Reception for All Delegates*

All conference attendees—asset managers and asset allocators alike—are invited to join us at the Beverly Hilton Whilsire Garden for early registration and a outdoor cocktail and hors d'oeuvres welcome reception.

---

# ROUNDTABLE FOR PUBLIC FUNDS

The Beverly Hilton | Los Angeles, CA

---

WEDNESDAY, APRIL 24<sup>TH</sup>

## Alternative Investor Institute

---

8:15–9:00 a.m. *Buffet Breakfast & Registration*

---

9:00–9:15 a.m. **Opening Remarks**

**Kip McDaniel**, Chief Content Officer & Editor in Chief, Institutional Investor.

**CO-CHAIR** to be announced.

---

## PORTFOLIO HACKATHON

---

9:15–10:00 a.m. **Featured Speaker**

Topics to be announced.

---

10:00–10:30 a.m. **Risk Mitigation through Culture**

An organization's ability to nimbly manage risks – both inside and outside the portfolio – is a cultural effort as much as it is a tactical one.

Hear how building a culture of empowerment, transparent risk awareness, and integrated structures can increase your ability to mitigate risk from all angles.

**J.F. Bureau**, Senior Vice President & Chief Risk Officer, PSP Investments

---

10:30–11:15 a.m. **Is It Time to Take Equity Exposure off the Table – And If You So, Where Do You Put it?**

Problem Statement: Despite positive economic indicators in the U.S., global growth has slowed, volatility has returned, and many asset allocators are more wary than any time in the past decade about what's to come in the public markets.

Is it time to reduce public equity exposure in your portfolio? And if so, where should risk be put on? Are there areas of the market where you can earn a return premium that is not pure equity beta?

Engage with a discussion of various approaches to navigating the current – and imminent -- market environment from experts and peers.

*Speakers to be announced.*

---

11:15–11:45 a.m. *Coffee Break*

---

# ROUNDTABLE FOR PUBLIC FUNDS

The Beverly Hilton | Los Angeles, CA

---

WEDNESDAY, APRIL 24<sup>TH</sup>

## Alternative Investor Institute

---

11:45 a.m.–  
12:45 p.m.

### II Braintrust: Your Risk Framework, Your Portfolio, Your Team

In small breakout discussion groups, delegates will have the opportunity to share their views on the prior presentations and conversations. To what extent do you agree – or disagree – with the views espoused? What approach are asset allocators taking – and what insights can their partners share?

Delegates are also invited to discuss other topical areas of concern and collaborate on shared challenges, guided by table discussion leaders who have set the agenda.

*Conversation Leaders to be announced.*

---

12:45–2:30 p.m.

*Seated Luncheon with Guest Speaker*

*Topics to be announced.*

---

2:30–2:45 p.m.

*Transition Time*

---

# ROUNDTABLE FOR PUBLIC FUNDS

The Beverly Hilton | Los Angeles, CA

WEDNESDAY, APRIL 24<sup>TH</sup>

Alternative Investor Institute

2:45–3:30 p.m.

## Concurrent Breakouts: Caution Tape Part I

These concurrent sessions will examine three topics in a state of outlook flux for asset allocators in the current environment. Come prepared to take a stance, question it, and defend it all at once.

### SESSION I

#### Fear and Loathing in Private Credit

Limited opportunity is causing some credit investors to push the boundaries of the asset class – and some allocators argue that underwriting standards have meaningfully deteriorated. Has the time come for a more defensive strategy?

Many others look to growth within private markets to have a meaningful positive impact on their risk-adjusted return – but is it too late to continue to allocate?

Hear experts and peers discuss the issues surrounding credit quality, sourcing, and the credit cycle.

**J.F. Bureau**, Senior Vice President & Chief Risk Officer, PSP Investments

*Additional speakers to be announced.*

### SESSION II

#### For Whom the (Risk Premia) Bell Tolls

The search for maximum diversification has led asset allocators, consultants, and the managers who serve them on a journey through Smart Beta, Risk Premia, and other forms of factor based approaches.

As investors consider repositioning their portfolios across asset classes, what should they consider? Whatever flavor of factor based approach is your cup of tea, what are the implications on your alternatives portfolio as we approach the next market cycle?

**Derek Brodersen**, Chief Investment Officer, Alberta Teachers Retirement Fund

*Additional speakers to be announced*

### SESSION III

#### Brave New Energy Sector

Do current energy valuations take into consideration the geopolitical and competitive risks to the industry as a whole? How can investor's best diversify their energy exposure? What will the universe of energy opportunities look like in the future? Can – or should – climate risk be integrated into the investment process for the energy sector?

Hear experts and peers as they address these questions and discuss the future of the energy sector – and its impact on your portfolio.

*Speakers to be announced.*

# ROUNDTABLE FOR PUBLIC FUNDS

The Beverly Hilton | Los Angeles, CA

---

WEDNESDAY, APRIL 24<sup>TH</sup>

Alternative Investor Institute

---

3:30–3:45 p.m. Transition Time

---

3:45–4:30 p.m. **Concurrent Breakouts: Caution Tape Part II**

These concurrent sessions will examine three investment categories whose outlooks are mixed – or at least subject to debate. Come prepared to assess outcomes, critique rebuttals, and draw your own conclusions.

---

**SESSION I**

**Real Estate Masterclass**

Where are we in the real estate market cycle? What will be the impact of rising interest rates? Which real estate opportunities will withstand the next downturn?

Hear from experts and peers on the latest market developments that are impacting your real estate portfolio from all angles – direct and private.

*Speakers to be announced.*

**SESSION II**

**The Quant Meltdown  
Post-Mortem – and A Return  
to Come?**

Quantitative alternative strategies had a challenging 2018. Let's dive deep into what happened – and what's to come next.

Where does quant uniquely add value – and is a quant resurrection to come?

**Donald Tunnell**, *Partner, and Co-Director of Quantitative Investments*, Wellington Management Company

*Additional speakers to be announced.*

**SESSION III**

**The Reality of the Private  
Equity Secondaries Market**

Given dry powder pressures and high multiples, questions have been raised as to the future of private equity as an asset class. Is the historical driver of private equity growth – namely, cheap multiples – sustainable going forward? What implications are in store for the growing private equity secondaries market?

Hear experts and peers question and defend the *raison d'être* of the asset class – and draw your own conclusions.

**Barry E. Griffiths**, *Partner and Head of Quantitative Research*, Landmark Partners

*Additional speakers to be announced.*

---

# ROUNDTABLE FOR PUBLIC FUNDS

The Beverly Hilton | Los Angeles, CA

---

WEDNESDAY, APRIL 24<sup>TH</sup>

## Alternative Investor Institute

---

4:30–4:45 p.m.      *Transition Time*

---

4:45–5:30 p.m.      **Behavioral Hackathon**

The science of decision-making in both leadership and portfolio management is arguably your largest untapped asset. What behavioral tools can asset allocators leverage to maximize decision-making outcomes – and save time and cost while doing so?

Hear a wide-ranging discussion of the latest insights from the behavioral field. Learn what the application of base rates, use of pre-mortems, and minimization of variance in decision-making – to name a few – mean for your portfolio and your team.

**Michael Mauboussin**, *Director of Research*, BlueMountain Capital

---

5:30–6:00 p.m.      *Time at Leisure*

---

6:00 p.m.              *Departure for Evening Reception*

---

6:30 p.m.              *Reception and Dinner at the Penthouse*  
*London Hotel West Hollywood*  
*1020 N San Vicente Blvd, West Hollywood, CA 90069*

---

*Alternative Investor Institute concludes.*

---

# ROUNDTABLE FOR PUBLIC FUNDS

The Beverly Hilton | Los Angeles, CA

---

THURSDAY, APRIL 25<sup>TH</sup>

## Institutional Investor Institute

---

7:30–8:45 a.m. Private Breakfast for Canadian Pension Officers

*Conversation leaders to be announced.*

---

8:15–9:00 a.m. Buffet Breakfast & Registration

---

9:00–9:15 a.m. **Opening Remarks**

**Kip McDaniel**, Chief Content Officer & Editor in Chief, Institutional Investor  
**CO-CHAIR** to be announced.

---

### ASCENT AND DESCENT

---

9:15–10:00 a.m. **Featured Speaker**

*Topics to be announced.*

---

10:00 a.m.–10:45 p.m. **Making the Case for Governance Change – And Making It Stick**

Critics endlessly lament the failure of American public fund governance – yet behind the cynicism, a select group of state and local pensions are actually making concrete strides towards reform.

Hear from chief investment officers and board members who have mastered the art of diplomacy, incrementalism, and stakeholder management. Are we seeing the beginnings of a sea-change in the American pension system?

*Speakers to be announced.*

---

10:45–11:15 a.m. *Coffee Break*

---



# ROUNDTABLE FOR PUBLIC FUNDS

The Beverly Hilton | Los Angeles, CA

---

THURSDAY, APRIL 25<sup>TH</sup>

**Institutional Investor Institute**

---

11:15 a.m.–12:30 p.m. **II Braintrust: Markets Pressures, Opportunity Sets, Your Portfolio**

In small discussion groups, delegates will have the opportunity to share their views topical areas of concern for public pension chief investment officers and their teams. How can – or should – asset allocators approach current market pressures and reposition their portfolios for 2019 and beyond?

Delegates are invited collaborate on solutions to shared challenges, guided by table discussion leaders who have set the agenda.

*Additional discussion leaders to be announced.*

**DISCUSSION GROUP A**

**Tarek Turaigi**, Investment Officer, Orange County Employees Retirement System

---

12:30–2:30 p.m. *Seated Lunch with Featured Conversation*

**Strategic Partnerships: American and Canadian Approaches**

A full-fledged investment movement, the concept of the strategic partnership is approached uniquely in each organization. Hear from organizations that have both defined – or re-defined – the nature of partnership and widely influenced other to follow in their wake. What did each do differently? What approach is the best fit for you – and why?

**Mario A. Therrien**, Senior Vice President, Strategic Relationships, Caisse de depot et placement du Quebec (CDPQ)

*Additional speakers to be announced.*

**MODERATOR Kip McDaniel**, Chief Content Officer & Editor In Chief, Institutional Investor

---

2:30–2:45 p.m. *Transition Time*

---

# ROUNDTABLE FOR PUBLIC FUNDS

The Beverly Hilton | Los Angeles, CA

---

THURSDAY, APRIL 25<sup>TH</sup>

**Institutional Investor Institute**

---

2:45–3:30 p.m.

## Concurrent Breakouts: Descendent Investments (For Now)

These concurrent sessions will examine asset classes and vehicles that are “challenged” – to use Wall Street’s favorite euphemism. Come prepared to re-examine and adapt.

---

### SESSION I

#### Emerging Markets Down For the Count

After a disappointing year in the emerging market equities, how has your thinking or approach evolved in emerging market allocation? How should asset allocators position themselves in light in of the strong dollar? Do some expect a turn-around in emerging market equities and, if so, why?

Hear experts and peers dive deep on Brazil, China, India, and more – and the implications to their portfolios.

**Michael Rosborough**, Investment Director, CalPERS  
Additional speakers to be announced.

### SESSION II

#### The Demise of the Risk-Reward Trade Off in Fixed Income?

Interest rates are higher, the yield curve is flatter. Is the risk-reward trade-off changing for fixed income?

In the current environment, the case for dynamic fixed income strategies is becoming more compelling. What avenues are asset allocators embracing in their fixed income portfolios beyond the tried and true?

Hear from peers and experts on the best ways to maximize yield within your risk tolerance profile.

*Speakers to be announced.*

---

3:30–3:45 p.m.

Transition Time

---

# ROUNDTABLE FOR PUBLIC FUNDS

The Beverly Hilton | Los Angeles, CA

THURSDAY, APRIL 25<sup>TH</sup>

**Institutional Investor Institute**

3:45–4:30 p.m.

## Concurrent Breakouts: Descendent Investments (For Now)

These concurrent sessions will examine investment trends that are on the rise. Come prepared to assess with caution.

### SESSION I

#### ESG and The Investment Process

The holistic integration of ESG approaches into the investment process is gaining traction. Maybe it's the terrifying UN climate report, the rise of authoritarianism globally, or the incredibly poor decision-making recently displayed by certain homogenous boards – or maybe the ESG movement has arrived.

How do you integrate the “E,” “S,” and “G” components into your investment process – as a tool not a mission? What is the measurable value of doing so? Hear from experts and peers on how to balance the strategic and tactical elements of considering ESG factors in the investment process in the public sphere.

*Speakers to be announced.*

### SESSION II

#### The Return of Vol

Despite strong earnings and global growth at the end of 2018, volatility returned with a bang, surprising many and signaling to some that troubled waters lie ahead. What actions can or should asset allocators take in their portfolio to address volatility in 2019 and beyond? If you are drawing down public equity exposure, where are you allocating to maintain your risk profile? Will strategies that have thrived in a historically low volatility environment survive? Hear from practitioners on all sides.

*Speakers to be announced.*

4:30–4:45 p.m.

*Transition Time*

4:45–5:30 p.m.

## What Are You Doing to Protect Your Portfolio Against Technological Disruption?

*Topics to be announced.*

5:30–6:15 p.m.

*Time at Leisure*

*Private Conversation for New Chief Investment Officers*

6:15 p.m.

*Departure for Evening Reception*

6:30 p.m.

*Reception and Dinner at the Petersen Automotive Museum*

6060 Wilshire Blvd, Los Angeles, CA 90036

# ROUNDTABLE FOR PUBLIC FUNDS

The Beverly Hilton | Los Angeles, CA

---

FRIDAY, APRIL 26<sup>TH</sup>

## Institutional Investor Institute

---

7:30–8:45 a.m.

*Private Conversation for Chief Investment Officers & Heads of Investment Offices*

**CONVERSATION LEADER David Veal**, Chief Investment Officer, City of Austin Employees' Retirement System

**OPENING PROMPT The Consultant Conundrum**

*What are the implications of consolidation in the consulting industry for public pension investment offices – on your portfolio, your team, and your decision-making process? Come prepared to share concerns and collaborate on best practices of navigating the consultant conundrum.*

---

9:00–9:15 a.m.

### Opening Remarks

**Kip McDaniel**, Chief Content Officer & Editor in Chief, Institutional Investor

**CO-CHAIR** to be announced.

---

9:15–10:00 a.m.

### Investing at the End of Globalism?

Populism. Trade Wars. Nationalism. What do these trends spell for investors? Economists have famously predicted continuous globalism over time – for better or for worse – but has that trend reversed? If so, should that change how we think about investing?

*Speaker to be announced.*

---

10:00–10:45 a.m.

### Challenging Asset Allocation Wisdom

Are we doing asset allocation all wrong? Is all the complexity of the public pension worth it? What impact does the size of a portfolio have on investment decisions? Hear these questions answered, and your answers questioned in this provocative and provoking conversation.

*Speaker to be announced.*

---

10:45–11:15 a.m.

*Coffee Break*

---

# ROUNDTABLE FOR PUBLIC FUNDS

The Beverly Hilton | Los Angeles, CA

---

FRIDAY, APRIL 26<sup>TH</sup>

## Institutional Investor Institute

---

11:15 a.m.–12:00 p.m. **Hacking Public Plan Compensation**

As if a public fund investment offices' mandate were not challenging enough, it is often executed with insufficient resources and human capital.

The tides are turning, however.

Public fund compensation is on the rise, and many chief investment officers have been able to staff up sufficiently. If your team is growing – or even if you are maintaining headcount – it is likely that a compensation redesign is on your mind.

What is the ideal public pension plan incentive model? How much leverage do you need to have in your bonus plan? What's the balance between the more qualitative and quantitative factors when assessing team performance?

*Speaker to be announced.*

---

12:00 p.m.

*Buffet Lunch*

Delegates are invited to convene for a casual buffet—or take lunch on their way to the airport.

---

*Institutional Investor Institute concludes.*

---